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9/06/95

FLORIDA DIVISION OF CORPORATIONS

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409 EAST GAINES STREET

MIAMI FL 33135-

TALLAHASSEE, FL 32399

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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: INTERNATIONAL INSURANCE BROKERS, INC.

FAX AUDIT NUMBER: H95000009881

CURRENT STATUS: REQUESTED

DATE REQUESTED: 09/06/1995

TIME REQUESTED: 12:28:44

CERTIFIED COPIES: 1

CERTIFICATE OF STATUS: 0

NUMBER OF PAGES: 0

METHOD OF DELIVERY: FAX

ESTIMATED CHARGE: \$122.50

ACCOUNT NUMBER: 072450003255

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SEP-6 AM 9:39
TALLAHASSEE, FLORIDA

9/7/95
[Signature]

01-01-95

01-01-95

ARTICLES OF INCORPORATION
OF

INTERNATIONAL INSURANCE BROKERS, INC.

THE UNDERSIGNED, acting as an incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation:

ARTICLE I

The name of the Corporation shall be:

INTERNATIONAL INSURANCE BROKERS, INC.

ARTICLE II

This corporation shall have perpetual existence, and its corporate existence shall commence at the time of the filing of the Articles of Incorporation by the Department of State.

ARTICLE III

The corporation shall engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE IV

The aggregate number of shares which this corporation shall have authority to issue is ONE HUNDRED (100) SHARES with a par value of FIVE AND NO/100 (\$5.00) DOLLARS each share.

MARCO DE LA CAL, P.A.
Florida Bar No. 314587
999 Ponce de Leon Boulevard
Suite 720
Coral Gables, FL 33134
Ph: (305) 444-3800

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SEP - 6 AM 9:39
STATE
TALLAHASSEE, FLORIDA

ARTICLE V

The street address of this corporation's initial registered office is:

999 Ponce De Leon Boulevard
Suite 720
Coral Gables, Florida 33134

and the name of its initial Registered Agent at such address is:

MARCO DE LA CAL

ARTICLE VI

The number of directors constituting the initial Board of Directors shall be three (3) and the names and addresses of the persons who are to serve as members thereof are as follows:

LOURDES SAINZ
999 Ponce De Leon Boulevard
Suite 720
Coral Gables, Florida 33134

BEATRIZ GUERRA
999 Ponce De Leon Boulevard
Suite 720
Coral Gables, Florida 33134

IVETTE MONTALVO
999 Ponce De Leon Boulevard
Suite 720
Coral Gables, Florida 33134

ARTICLE VII

The principal office and/or mailing address of the Corporation is as follows:

999 Ponce De Leon Boulevard
Suite 720
Coral Gables, Florida 33134

ARTICLE VIII

The names and addresses of this corporation's incorporators are as follows:

LOURDES SAINZ
999 Ponce De Leon Boulevard
Suite 720
Coral Gables, Florida 33134

BEATRIZ GUERRA
999 Ponce De Leon Boulevard
Suite 720
Coral Gables, Florida 33134

IVETTE MONTALVO
999 Ponce De Leon Boulevard, Suite 720
Coral Gables, Florida 33134

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ARTICLE IX

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders and approved at a stockholder's meeting by a majority of the stockholders entitled to vote thereon.

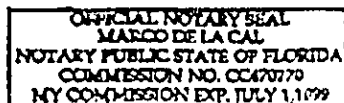
IN WITNESS WHEREOF, the undersigned has made, subscribed and acknowledged these Articles of Incorporation this 30 day of August, 1995.

Louder Sainz
LOURDES SAINZ
Beatriz Guerra
BEATRIZ GUERRA
Ivette Montalvo
IVETTE MONTALVO

STATE OF FLORIDA)
) S.S.
COUNTY OF DADE)

WE HEREBY CERTIFY that on this day personally appeared before me, the undersigned authority, LOURDES SAINZ, BEATRIZ GUERRA and IVETTE MONTALVO, well known to be the persons described in the foregoing Articles of Incorporation of INTERNATIONAL INSURANCE BROKERS, INC., and they executed the same freely and voluntarily for the purposes therein expressed.

WITNESS our hands and official seals in Miami, Dade County, Florida, on this 31st day of August, 1995.



[Signature]
 NOTARY PUBLIC
 State of Florida at Large

RESIDENT AGENT CERTIFICATE

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

That INTERNATIONAL INSURANCE BROKERS, INC. desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Incorporation, in Miami, Dade County, Florida, has named MARCO DE LA CAL, located at 999 Ponce De Leon Boulevard, Suite 720, Coral Gables, Florida 33134, as its agent to accept service of process within this state.

[Signature]
 LOURDES SAINZ
[Signature]
 BEATRIZ GUERRA
[Signature]
 AVELLE MONTALVO

ACKNOWLEDGEMENT

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate,

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194-02-1400 05103 FROM

TO

19049224000 P.06

I hereby accept to act in this capacity, and agree to comply with
the provisions of said Act relative to keeping open said office.

Marco de la Cal
MARCO DE LA CAL

RECEIVED
SECRETARY OF STATE
TALLAHASSEE
FLORIDA
JUN 6 1939

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