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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.  
NAME: UNITED SHIPPING, INC.  
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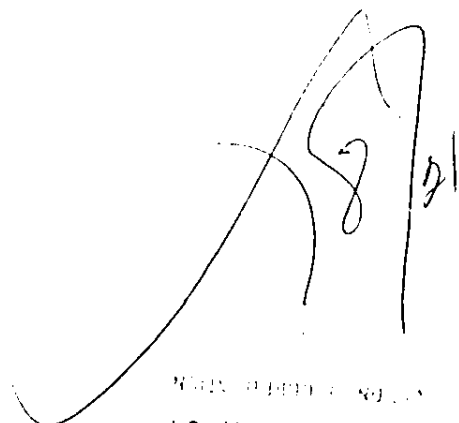
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H95-09208

## ARTICLES OF INCORPORATION

of UNITED SHIPPING, INC.  
 a CORPORATION FOR PROFIT formed under the Florida General Corporation Act.

Article 1: Name of the Corporation: UNITED SHIPPING, INC.  
 Address of the Corporation: 742 N.E. 206th STREET  
MIAMI, FLORIDA 33179

Article 2: DURATION: Term of existence of the corporation is perpetual.

Article 3: PURPOSE: The Corporation may transact any and all lawful business for which corporations may be incorporated under the laws of the UNITED STATES and the STATE OF FLORIDA.

Article 4: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 100.  
 PAR VALUE \$1.00 (Information about PAR VALUE is not required but may be included).

Article 5: REGISTERED OFFICE: The street address of the initial registered office of the corporation shall be:  
742 N.E. 206th STREET MIAMI, FLORIDA 33179  
 and the name of the initial registered agent at such address is ERNST CHARLEMAGNE.

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation

[Signature]  
 Signature of Registered Agent

8-21-91  
 Date

Article 6: The board of directors are as follows:

The name and address of the Initial Director: (All persons listed after the first are additional directors)

1. ERNST CHARLEMAGNE 742 N.E. 206th STREET MIAMI, FLORIDA 33179  
DR. JACOB J. BERNARD 742 N.E. 206th STREET MIAMI, FLORIDA 33179  
JOSETTE BARON CHARLEMAGNE 742 N.E. 206th STREET MIAMI, FLORIDA 33179  
GLAUDETTE E. BERNARD 742 N.E. 206th STREET MIAMI, FLORIDA 33179

Article 7: The Name and address of the incorporator is:

ERNST CHARLEMAGNE 742 N.E. 206th STREET MIAMI, FLORIDA 33179

In witness whereof I have subscribed my name

[Signature]  
 Signature of Incorporator

ERNST CHARLEMAGNE

H95-09208  
 ace INDUSTRIES, INC.  
 54 NW 11th Street  
 Miami, FL 33138  
 305-358-2671