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ARTICLES OF INCORPORATION

OF

CODINA WEST DADE DEVELOPMENT CORP. No. 3

ARTICLE I

NAME AND PRINCIPAL OFFICE

The name of this corporation is CODINA WEST DADE DEVELOPMENT CORP. No. 3 and its principal office is located at Two Alhambra Plaza, Penthouse 2, Coral Gables, Florida 33134.

ARTICLE II

PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE III

CAPITAL STOCK

The corporation is authorized to issue 10,000 shares of common stock, each at \$1.00 par value.

ARTICLE IV

INITIAL REGISTERED OFFICE & AGENT

The name and street address of the initial registered agent and registered office of this corporation shall be William A. Weber, Esq., Hughes Hubbard & Reed, 801 Brickell Avenue, Suite 1100, Miami, Florida 33131. I do hereby accept the position of Registered Agent.

Registered Agent

ARTICLE V

BOARD OF DIRECTORS

This corporation shall have at least one director. The number of directors of this corporation may be established from time to time in the manner provided by the Bylaws. The

initial director of this corporation and his respective address is:

Armando Codina Two Alhambra Plaza Ponthouso 2 Miami, Florida 33134

ARTICLE VI

OFFICERS

The name, address and position of the initial officers of the corporation are set forth below and such person shall hold such office until a successor is elected by the Board of Directors:

Name

Position

Armando Codina Two Alhambra Plaza Penthouse 2 Miami, Florida 33134 President, Secretary and Treasurer

ARTICLE VII

INCORPORATOR

The name and address of the person signing these Articles is:

William A. Weber, Esq. Hughes Hubbard & Reed 801 Brickell Avenue, Suite 1100 Miami, Florida 33131

ARTICLE VIII

INDEMNIFICATION

The corporation shall indemnify any officer or Director or any former officer or Director, to the full extent permitted by law.

ARTICLE IX

BYLAWS

The Board of Directors and the shareholders shall each have the power to adopt, alter, amend or repeal Bylaws.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 1 12 day of August, 1995.

Incorporator