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NAME: R Z USA, INC.  
FAX AUDIT NUMBER: H95000008785 CURRENT STATUS: REQUESTED  
DATE REQUESTED: 08/09/1995 TIME REQUESTED: 16:04:02  
CERTIFIED COPIES: 1 CERTIFICATE OF STATUS: 0  
NUMBER OF PAGES: 5 METHOD OF DELIVERY: FAX  
ESTIMATED CHARGE: \$122.50 ACCOUNT NUMBER: 072460003255

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DIVISION OF CORPORATIONS

#9500002785

**R Z USA, INC.**  
**Articles of Incorporation**  
**August 1995**

#95000008785

Prepared by:  
M. Joe Ismail  
7855 NW 12th Street, #206  
Miami, FL 33126  
(305) 594-9198



FLORIDA DEPARTMENT OF STATE  
Sandra B. Morham  
Secretary of State

August 16, 1995

EMPIRE CORPORATE KIT COMPANY

MIAMI, FL

SUBJECT: R Z USA, INC.  
REF: W95000016515

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Division of Corporations - P.O. Box 6327 - Tallahassee, Florida 32314

4950000P785

**R E USA, INC.**  
**Articles of Incorporation**  
**August 1995**

49500008785

Prepared by:  
M. Joe Ismail  
7855 NW 12th Street, #206  
Miami, FL 33126  
(305) 594-9198

FILED  
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION  
OF  
R & USA, INC.

The undersigned subscriber to these Articles of Incorporation, is a natural person competent to contract and whom I hereby associate myself with to form a corporation under the laws of the State of Florida.

ARTICLE I  
-----

The name of this corporation shall be R & USA, INC.

ARTICLE II  
-----

The corporation may engage in any lawful business, joint ventures, projects and any other business that is permissible under the laws of the United States and the State of Florida.

ARTICLE III  
-----

The authorized capital of this corporation shall consist of 1000 shares of common stocks of \$1.00 (one U.S. dollar) par value.

ARTICLE IV  
-----

The principal place of the corporation shall be as follows:

18658 NW 52nd PATH  
Miami, FL 33055

ARTICLE V  
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The initial registered agent and the incorporator for the corporation is:

Rafiq R. Kassam  
18658 N.W. 52nd Path  
Miami, FL 33055

ARTICLE VI  
-----

The corporation shall not have less than one director as provided by the by-laws. The number of directors may either be increased or decreased with the consent of all stockholders.

ARTICLE VII  
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The power to adopt, alter, amend or otherwise dissolve the corporation shall be vested to the Board of Directors.

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#### ARTICLE VIII

The following shall constitute the first Board of Directors and the officers of the corporation.

Name	Address
Rafiq R. Kannam (President)	18658 N. W. 52nd Path Miami, FL 33055
Zulakha Kassam (Secretary)	18658 N. W. 52nd Path Miami, FL 33055

#### ARTICLE IX

The private properties of the stockholders shall not be subject to the payment of any corporate debts to any extent whatsoever.

#### ARTICLE X

Subject to the provisions and conditions of this article, the corporation shall have full power and lawful authority to accept properties, labor and services in lieu of payment of shares of its capital stocks at an appropriate evaluation to be fixed by the Board of Directors.

#### ARTICLE XI

The directors of the corporation may transact business, borrow, lend, deal, or contract with the corporation and with other person(s) competent and authorized to enter into contracts to full extent but only subject to the limitations and provisions of the laws of the State of Florida and the laws of the United States.

#### ARTICLE XII

The corporation shall indemnify each director and officer of the corporation against all or any expenses reasonably incurred by them in connection with or arising out of any action, suit or proceeding in which they may be involved, by reason of them being or having been the director or officers of the corporation, to the fullest extent permitted by subject only to the limitations and provisions of the laws of the State of Florida and the laws of the United States.

#### ARTICLE XIII

The duration of the corporation shall be perpetual.

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STATE OF FLORIDA ) SS  
COUNTY OF )

The undersigned authority, Rafiq R. Kassam, is known to me to be the person who executed the foregoing Articles of Incorporation and whose signature appears below, has executed before me for the purpose of incorporating the corporation with the State of Florida.

SWORN TO AND SUBSCRIBED before me this 7<sup>TH</sup>  
day of AUGUST, 1995, at Dade, Miami,  
Florida. (County) (City)

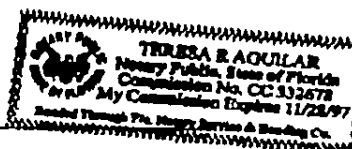
ID: EIDC K 250-734-62-082-

X Rafiq R. Kassam  
Signature

8-7-95  
Date

Teresa R. Aguilar  
Notary Public

My Commission expires: \_\_\_\_\_



SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

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**CERTIFICATE DESIGNATING PLACE OF BUSINESS  
OR DOMICILE FOR THE SERVICE OF PROCESS  
WITHIN THIS STATE, NAMING AGENT UPON  
PROCESS MAY BE SERVED**

In pursuant to chapter 607.034 of the Florida statutes, the following is submitted:

FIRST, that, R & USA, INC., is desiring to incorporate under the laws of the State of Florida, with its principal office, as indicated in the articles of incorporation, has named Rafiq R. Kassam, as an agent to accept service of process within this state.

SECOND, having been named to accept service of process for the stated corporation, at the place designated in this certification, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the complete and proper performance of my duties.

Rafiq R. Kassam  
Registered Agent

AUG 07, 1995  
Date

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