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July 26, 1995

DEBBIE'S GROOMING SALON, INC.  
9290-2 College Parkway  
Pewett Center  
Fort Myers, FL 33919  
(941) 481-4430

Secretary of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

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-07/31/95--0000000000  
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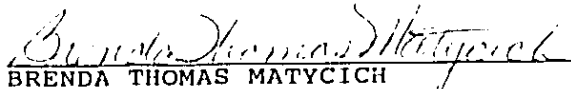
Re: DEBBIE'S GROOMING SALON, INC.

Dear Division of Corporations:

Enclosed please find Articles of Incorporation for DEBBIE'S GROOMING SALON, INC., along with a check in the amount of \$70.00 for filing fee and designation of registered agent.

Also enclosed is a photocopy of the Articles. Please return to me with the filing date stamped on it.

Thank You,

  
BRENDA THOMAS MATYCICH

Enclosures

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SECRETARY OF STATE  
TALLAHASSEE, FL 32314

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ARTICLES OF INCORPORATION  
OF  
DEBBIE'S GROOMING SALON, INC.

ARTICLE I. NAME

The name of this corporation shall be DEBBIE'S GROOMING SALON, INC.

ARTICLE II. COMMENCEMENT & DURATION

The commencement of this corporation's existence shall be at the time of the filing of these Articles Of Incorporation by the Florida Department Of State. This corporation's duration shall be perpetual.

ARTICLE III. PURPOSE

This corporation is being organized for the purpose of engaging in the transaction of any and all business activities permitted under the laws of Florida and the United States Of America.

ARTICLE IV. CAPITAL STOCK

This corporation shall have the authority to issue 100 shares of Common Stock, with a par value of \$1.00 per share of common stock.

ARTICLE V. PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash by this corporation of any shares of new capital stock of the same kind, class, or series, as that which the shareholder already holds, shall have the preemptive right to purchase a pro rata share thereof (as nearly as may be done without the issuance of fractional shares) at the price at which such shares are offered to others.

ARTICLE VI. TRANSFER RESTRICTIONS

No shareholder shall have the right to sell, assign, pledge, encumber, transfer, or otherwise dispose of any shares of the capital stock of this corporation, without first offering such shares for sale to this corporation at the net asset value thereof. Such offer shall be in writing, signed by the shareholder, sent by registered

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or certified mail to this corporation at its registered office address, and open for acceptance by this corporation for a period of fifteen days from the date of mailing. If this corporation fails or refuses, within such period, to make satisfactory arrangements for the purchase of such shares, the shareholder shall have the right to dispose of such shares without any further restrictions.

On the death of any shareholder, this corporation shall have the right to purchase any shares of the capital stock of this corporation owned by the shareholder immediately prior to the shareholder's death, on the terms set forth above, and this provision shall be binding upon the personal representative of the shareholder.

Each stock certificate issued by this corporation shall carry the following legend:

"These Shares Are Held Subject To  
Certain Transfer Restrictions  
Imposed By This Corporation's  
Articles Of Incorporation, A Copy Of  
Which Is On File At This  
Corporation's Principal Office."

#### ARTICLE VII. INITIAL BOARD OF DIRECTORS

The initial number of directors on this corporation's Initial Board Of Directors shall be two. The number of directors may be increased or decreased from time to time, as provided in this corporation's bylaws, but shall never be less than one.

The name and address of each individual who shall serve as a member of the Initial Board Of Directors are:

BRENDA THOMAS MATYCICH  
9290-2 College Parkway  
Pewett Center  
Fort Myers, FL 33919

DEBORAH PERRY ABRAMS  
9290-2 College Parkway  
Pewett Center  
Fort Myers, FL 33919

ARTICLE VIII. INDEMNIFICATION

This corporation shall indemnify any officer, director, employee, or agent, and any former officer, director, employee, or agent, to the full extent permitted by law.

ARTICLE IX. PRINCIPAL OFFICE & INITIAL REGISTERED OFFICE & AGENT

The address of this corporation's principal office and the address of this corporation's initial registered office shall be: 9290-2 College Parkway, Pewett Center, Fort Myers, FL 33919.

The name of the individual who shall serve as this corporation's initial registered agent at that address is: DEBORAH PERRY ABRAMS.

ARTICLE X. INCORPORATOR

The name and address of the individuals who shall serve as this corporation's incorporator are: BRENDA THOMAS MATYCICH, 9290-2 College Parkway, Pewett Center, Fort Myers, FL 33919.

ARTICLE XI. AMENDMENT

This corporation reserves the right to amend or repeal any provisions in these Articles Of Incorporation, or any amendments hereto. Any rights conferred upon the shareholders shall be subject to this reservation.

  
BRENDA THOMAS MATYCICH / Incorporator

**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT AND REGISTERED OFFICE**

Pursuant to the provisions of Section 607.0501 of the Florida Business Corporation Act, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating its registered office and registered agent in the State of Florida:

1. The name of the corporation is DEBBIE'S GROOMING SALON, INC.

2. The name and address of the registered agent and office of the corporation is: DEBORAH PERRY ABRAMS, 9290-2 College Parkway, Pewett Center, Fort Myers, FL 33919.

Dated this 7 day of July, 1995.

DEBBIE'S GROOMING SALON, INC.

By: Brenda Thomas Matycich  
BRENDA THOMAS MATYCICH  
President

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

DATED THIS 26th DAY OF July, 1995.

Deborah Perry Abrams  
DEBORAH PERRY ABRAMS  
Registered Agent

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1995 JUL 31 AM 11:52  
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA