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(((H95000007677))) DOCUMENT
NAME: ROYAL CARIBBEAN AMERICAN RESTAURANT, INC.
FAX AUDIT NUMBER: H95000007677
DATE REQUESTED: 07/11/1995
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95 JUL 11 PM 4:24
TALLAHASSEE, FLORIDA

7/12

RECEIVED
95 JUL 11 PM 4:05
DIVISION OF CORPORATIONS

JUL-11-1995 15:17 FROM

TO

19049224000

P.02

OF

Royal Carribean & American Restaurant, Inc.

The undersigned incorporator hereby executes these Articles of Incorporation in order to form a corporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be:

Royal Carribean & American Restaurant, Inc.

ARTICLE II. NATURE OF BUSINESS

The corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other state, county, or territory.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 120 shares of common stock having a nominal or par value of \$1.00 per share.

ARTICLE IV. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE V. ADDRESS

The initial principal office of this corporation in the State of Florida is: 315-321 West Palm Drive Florida City, FL 33034

The Board of Directors may from time to time move the principal office to any other address in the State of Florida.

These Articles of Incorporation were prepared by:
Rudolph D. Griffith
10844 SW 141st Lane
Miami, FL 33176
(305)-253-3349
Fla Bar 847038

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FILED
JUL 11 PM 4:23
CLERK OF DISTRICT COURT
SOUTHERN DISTRICT OF FLORIDA
CORPORATE RECORDS SECTION

ARTICLE VI. REGISTERED AGENT

The initial Registered Agent is Rudolph D. Griffith, Esq., whose address is 10844 SW 141st Lane, Miami, FL 33176. which is also known as the registered office.

ARTICLE VII. DIRECTORS

The corporation shall have 4 directors, initially. The number of directors may be increased or decreased from time to time, by bylaws adopted by the shareholders, but shall never be less than one. The name and address of the initial director(s) is:

Agartha M. Powell Young - President, whose address is 315-321 West Palm Drive Florida City, FL 33034.

Fred Young - Vice President, whose address is 315-321 West Palm Drive Florida City, FL 33034.

Fred Young - Secretary, whose address is 315-321 West Palm Drive Florida City, FL 33034.

Agartha M. Powell Young - Treasurer, whose address is 315-321 West Palm Drive Florida City, FL 33034.

ARTICLE VIII. EFFECTIVE DATE

These Articles of Incorporation shall be effective upon the Secretary of State accepting and filing these Articles of Incorporation.

ARTICLE IX. PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE X. INCORPORATOR

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JUL-11-1995 15:18 FROM

TO

19049224000 P.04

The name and address of the person signing these Articles of Incorporation are: Rudolph D. Griffith, Esq., 10844 SW 141st Lane, Miami, Florida 33176.

ARTICLE XI. AMENDMENT

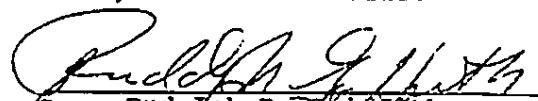
These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the shareholders and approved at a shareholders meeting by a majority of the stock entitled to vote thereon, unless all the directors and all the shareholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

IN WITNESS WHEREOF, I have hereunto set my hand and seal, acknowledged and filed the foregoing Articles of Incorporation under the laws of the State of Florida, this 11th day of July, 1995.


Rudolph D. Griffith,
Incorporator

ACCEPTANCE OF REGISTERED AGENT DESIGNATED
IN ARTICLES OF INCORPORATION

Having been named as Registered Agent and to accept service of process for the above stated corporation at the place designated in the foregoing Articles, I hereby accept the appointment as Registered Agent and agree to comply with the provisions of all statutes relative to the proper performance of my duties, and I am familiar with and accept the obligation of the position of Registered Agent under Section 607.0503, Florida Statutes.


Rudolph D. Griffith

AL-11-1225 15110 FROM

TO

1904922-0000

P.05

STATE OF FLORIDA }
COUNTY OF DADE } SS.

I HEREBY CERTIFY that on this day before me, a Notary Public duly authorized in the State and County named above to take acknowledgements, personally appeared Rudolph D. Griffith, known to me to be the person described as Incorporator of and who executed the foregoing Articles of Incorporation, and acknowledged before me that he subscribed to those Articles of Incorporation.

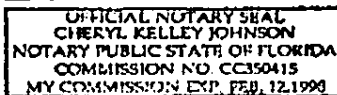
WITNESS my hand and official seal in the County and State named above this 11th day of July, 1995.

Cheryl Kelley Johnson
Signature of Notary Public

Cheryl Kelley Johnson
Printed Name of Notary Public

My Commission Expires:

February 12, 1998



Identification verified by: *FDLG 613 724 50191*
State of Florida Division of Finance

FILED
JUL 11 1995
TALLAHASSEE, FLORIDA

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