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Law Offices  
ROWE and ROWE, P.A.  
9471 Baymeadows Road, Suite 203  
Jacksonville, Florida 32256

Robert L. Rowe, Jr.  
R. Lee Rowe, III

Telephone (904) 730-2070  
Facsimile (904) 730-2618

June 13, 1995

Corporate Records Bureau  
Division of Corporations  
Department of State  
P.O. Box 6327  
Tallahassee, Florida 32314

900001516199  
-06/13/95--01023--013  
\*\*\*122.50 \*\*\*122.50

RE: Florida Assisted Living Management, Inc.  
Our File No. 3725

Gentlemen:

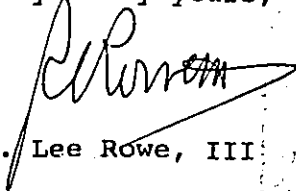
Enclosed is an original and copy of the Articles of Incorporation of this proposed corporation.

Please file the Articles of Incorporation and certify and return the copy.

A check for \$122.50 is also enclosed to cover the \$35.00 filing fee, \$52.50 fee for certified copy of the Articles of Incorporation and \$35.00 fee for registered agent.

Please call us collect if there are any problems.

Very truly yours,

  
R. Lee Rowe, III

LR:ce  
Enclosures

FILED  
JUN 19 1995

SAB  
6/21/95

ARTICLES OF INCORPORATION OF  
FLORIDA ASSISTED LIVING MANAGEMENT, INC.

FILED  
55 JUN 19 11 0 51  
DATE  
JUN 19 1955  
FLORIDA

The undersigned subscribers to these Articles of Incorporation, hereby execute these Articles of Incorporation to form a corporation under the laws of the State of Florida.

I. NAME AND MAILING ADDRESS

The name of this corporation is FLORIDA ASSISTED LIVING MANAGEMENT, INC. and the mailing address is 9471 Baymeadows Road, Suite 203, Jacksonville, Florida 32256.

II. TERM OF EXISTENCE

This corporation is to exist perpetually.

III. PURPOSE

The corporation is organized for the purpose of transacting any and all lawful business for which corporations may be incorporated under the Florida General Corporation Act, Chapter 607, Florida Statutes.

IV. CAPITAL STOCK

The maximum or aggregate number of shares this corporation is authorized to issue is 10,000 shares of common voting stock with a par value of \$1.00 per share.

V. INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 9471 Baymeadows Road, Suite 203, and the name of the initial registered agent of this corporation at that address is Rowe and Rowe, P.A.

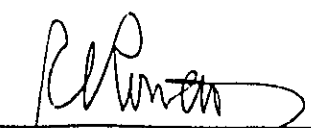
## VI. DIRECTORS

This corporation shall have one ( 1 ) director initially. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one. The names and addresses of the initial director of this corporation is R. Lee Rowe, III, 9471 Baymeadows Road, Suite 203 Jacksonville, FL 32256.

## VII. INCORPORATORS

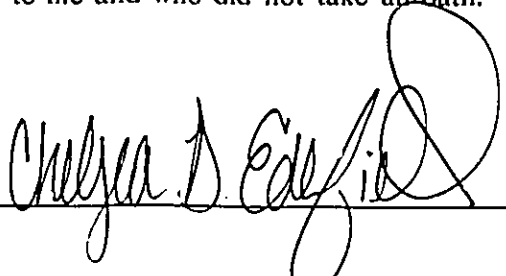
The name and address of the person signing these Articles is R. Lee Rowe, III, 9471 Baymeadows Road, Suite 203 Jacksonville, FL 32256.

IN WITNESS WHEREOF, I, the undersigned subscribing incorporator, have hereunto set my hand and seal on June 13, 1995.

  
\_\_\_\_\_  
R. Lee Rowe, III

STATE OF FLORIDA  
COUNTY OF DUVAL

The foregoing instrument was acknowledged before me on June 13, 1995, by R. Lee Rowe, III, who is personally known to me and who did not take an oath.

  
\_\_\_\_\_



CHELSEA D EDENFIELD  
My Commission CC452822  
Expires Apr 13, 1999  
Bonded by NFNU  
800-224-6368


ACCEPTANCE OF DESIGNATION OF REGISTERED AGENT

Rowe and Rowe, P.A., hereby accepts the designation of Registered Agent for FLORIDA ASSISTED LIVING MANAGEMENT, INC., a proposed Florida Corporation.

DATED: June 13, 1995.

Rowe and Rowe, P. A.

BY:

  
\_\_\_\_\_  
R. Lee Rowe, III  
Its: Vice President

FILED  
95 JUN 19 / 10 8 51  
TALLAHASSEE, FLORIDA