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5/31/95
TO: DIVISION OF CORPORATIONS
DEPARTMENT OF STATE
STATE OF FLORIDA
409 EAST GAINES STREET
TALLAHASSEE, FL 32399
FAX: (904) 922-4000
PUBLIC ACCESS SYSTEM
ELECTRONIC FILING COVER SHEET
FROM: GARRY NELSON
801 BRICKELL AVE., 9 FLOOR
MIAMI FL 33131-0000
CONTACT: GARRY NELSON
PHONE: (305) 374-2002
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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.
NAME: XCLUSIVE PUBLISHERS INC.
FAX AUDIT NUMBER: H95000006059
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1995

FAX audit number H95000006059

**ARTICLES OF INCORPORATION
OF
XCLUSIVE PUBLISHERS INC.**

FILED
95 MAY 31 PM 2:20
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

**ARTICLE I
NAME & PLACE OF BUSINESS**

The name of the Corporation is XCLUSIVE PUBLISHERS INC. The principal place of business and mailing address of the corporation shall be as follows: 3640 Yacht Club Drive, #704, North Miami Beach, Florida 33180.

**ARTICLE II
TERM OF CORPORATE EXISTENCE**

The Corporation shall exist perpetually unless dissolved according to law and such existence shall commence at the time of the filing of these Articles of Incorporation by the Department of State.

**ARTICLE III
PERMITTED ACTIVITY**

The Corporation may engage in any activity of business permitted under the laws of the United States and of the State of Florida.

**ARTICLE IV
AUTHORIZED SHARES**

The aggregate number of shares which the Corporation shall have authority to issue shall be 1000 shares of voting common stock, having an individual par value of \$0.01.

**ARTICLE V
PREEMPTIVE RIGHTS DENIED**

No holder of any shares of the Corporation shall have any preemptive right to purchase, subscribe or otherwise acquire any shares of the Corporation of any class now or hereafter authorized, or any securities, exchangeable for or convertible into such shares, or any warrants or any instruments evidencing rights or options to subscribe, purchase, or otherwise acquire such shares.

**ARTICLE VI
REGISTERED OFFICE AND AGENT**

The initial registered office of the Corporation is 801 Brickell Avenue, 9th Floor, Miami, Florida 33131. The initial Registered Agent at that address is Michael J. Liberatore.

**ARTICLE VII
DIRECTORS**

The business of the Corporation shall be managed by a Board of Directors consisting of not fewer than one member, the exact number to be determined from time to time in accordance with the By-Laws and any Shareholders Agreement in effect.

FAX audit number H95000006059

Garry Nelson
801 Brickell Ave., 9th Floor (305) 374-2002
Miami FL 33131 - FL Bar No. 717266

FAX audit number H9500006059

The name and address of the member of the first Board of Directors who shall serve until the first annual meeting of shareholders or until his successors is elected and qualified shall be:

NAME(S)

Mário Moraes

ADDRESS

Rua Irapoll 1257
São Paulo, SP
Brazil 01245-000

ARTICLE VIII
INCORPORATOR

The name and address of the incorporator is: Michael J. Liberatore, 801 Brickell Avenue, 9th Floor, Miami, FL 33131.

ARTICLE IX
INDEMNIFICATION

Every person now or hereafter serving as director, officer or employee of the Corporation shall be indemnified and held harmless by the Corporation from and against any and all loss, cost, liability and expense that may be imposed upon or incurred by him in connection with or resulting from any claim, action, suit or proceeding, in which he may become involved, as a party or otherwise, by reason of his being or having been a director, officer or employee of the Corporation, whether or not he continues to be such at the time such loss, cost, liability or expense shall have been imposed or incurred, except with regard to matters as to which any such director, officer or employee shall be adjudged in any claim, action, suit or proceeding to be liable for his own gross negligence or willful misconduct in the performance of duty.

Expenses (including attorneys' fees) incurred in defending any claim, action, suit or proceeding may be paid by the Corporation in advance of the final disposition of such a proceeding.

IN WITNESS WHEREOF, I have signed these Articles of Incorporation this 31st day of May, 1995.

Michael J. Liberatore
Michael J. Liberatore, Incorporator

Pursuant to Section 607.034, Florida Statutes, having been named to accept service of process for XCLUSIVE PUBLISHERS INC, at the place designated in these Articles of Incorporation, I hereby agree to act in this capacity, and agree to comply with the provisions of Chapter 48.001, Florida Statutes, relative to keeping open said office. I am familiar with, and accept the obligations of, Section 607.325, Florida Statutes.

Michael J. Liberatore
Michael J. Liberatore, Registered Agent

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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