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ARTICLMS OF INCORPORATION OF S O INCORPORATED

We, the undersigned, hereby associate ourselves together for the purpose of becoming a Corporation under the Laws of the State of Florida, by and under the provisions of the State of Florida providing for the formation, liability, rights, privileges and immunities of a Corporation for Profit.

ARTICLE I

The name of the Corporation shall be: P & O INCORPORATED

ARTICLE II

The Corporation may engage in any activity or business permitted under the Laws of the State of Florida and the United States of America.

ARTICLE III

The maximum number of shares of stock which the Corporation shall have outstanding at any time shall be 500 shares of Common Stock at U.S. \$ 1.00 each. All or any part of the Capital Stock may be paid either in lawful moneys of the United Status of America, or in other Assats transferred to the Corporation, at a true valuation as of the time of exchange for Stock.

ARTICLE IV

The Amount of capital with which this Corporation shall begin business will not be less than U.S.\$ 500.00.

ARTICLE V

The Capital Stock of this Corporation may be issued pursuant to a plan under section 1244, Internal Revenue Code of 1954, as added by the Small Business Tax Provision of 1958. All of the Stocks and Securities in lieu of cash or at a just valuation to be determined by the Board of Directors of this Corporation.

THIS COCUMENT IS PREPARED BY:
AMY HERRANDES OF A. MERNANDES & ASSOCIATES COSSULTING, INC.
4000 WHST 11 LANE, HIALRAH, PLORIDA 33012 PHONE: 205-821-5995

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ARTICIA VI

This Corporation is to have perpetual existence.

ARTICLE VII

The primoipal office address of this Corporation shall be:

312 ALTAHONTS BAY CLUB CIRCLE 4 207 ALTAHONTE SPRINGS, FLORIDA 32701

ARTICLE VIII

The number of persons of the Board of Directors of the Corporation shall not be less than one. The names and post office addresses of the first Board of Directors, who being subject to addresses of the first Board of Directors, the by-laws and the provisions of the Articles of Incorporation, the by-laws and the Acts of Legislature, shall hold office for the first year of the Acts of Legislature, shall hold office for the first year of the Corporations existence, or until their successors are elected and shall be duly qualified are:

PRESIDENT- OLGA PIRDAD JARAMILLO 312 Altemonte Bay Club Circle # 207 Altemonte Springs, Florida 32701

SECRETARY- PEDRO PABLO ESCOBAR 312 Altamonte Bay Club Circle # 207 Altamonte Springs, Floride 32701

ARTICLE IX

The names and post office addresses of each subscriber to the Articles of Incorporation are as follows:

400 SEARES OF COMMON STOCK OLGA PIEDAD JAMARILLO 312 Altamonte Bay Club Circle # 207 Altamonte Springs, Plorida 32701

100 SHARES OF COMMON STOCK PHDRO PARLO ESCOSÁR
312 Altamonte Bay Club Circle # 207
Altamonte Springs, Plorida 32701

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ARTICIA X

Limitations of Corporate Stock: no shareholder of this Corporation may sell or transfer stock in this Corporation except to unother individual who is eligible to be a Stockholder in the Corporation, and such sale or transfer may be made only after the same thall have been approved at a Stockholder's Meeting specifically called for that purpose by not less than a majority of the cutstanding stock at such Stockholder's Meeting, exclusive of the Stock to be sold. The Stockholders voting at such meeting shall have first option to purchase the shares from the selling shareholder; the shares of stock held by the shareholder proposing to sell or transfer his shares may not be voted or counted for any purpose at said meeting.

ARTICLE XI

The Corporation shall have the further right and power to from time to time, determine whether and to what extent, and at what time and place and under what conditions and regulations, the accounting books of this Corporation, other than the Stock Book, or any of them, shall be open to the inspection of the Stockholders, and no Stockholder shall have any right of inspecting any account book or document of this Corporation except as conferred by statue, unless authorised by resolution of the Stockholders or Board of Directors. The Corporation, in its by-laws, confers powers upon its Board of Directors or Officers, in addition to the foregoing and in addition to the powers authorised and expressly conferred by Statute. Both the Stockholders and Directors shall have the power, if the by-laws so provide, to hold their respective meetings and to have one or more offices, within or without the State of Florida, and to knop the books of this Corporation subject to the provisions of the statute outside the State of Florida, at such places as may from time to time be designated by the Board of Directors.

The Corporation reserves the right to amend, elter, change or repeal any provisions contained in the Articles of Incorporation in the manner now or hereafter prescribed by statute, and all rights conferred upon the Stockholders herein or granted subject to this reservation.

We, the undersigned, being each and all of the Original Subscribers to the Capital Stock herein above named for the purpose of forming a Corporation for Profit to do business within

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and without the State of Florida, do hereby make, subscribe and acknowledge and file this Cartificate hereby declaring and certifying that the facts herein stated are true, and do respectively agree to abide by the Articles as herein stated.

Subscribed to in the City of Hislash, County of Dada, State of Florida this 16 th. day of May 1995.

OLOR PINDAD JANANILEO

PEDRO PABLO BECCHAR

STATE OF FLORIDA COUNTY OF DADE

BEFORE ME, THE UNDERSIGNED AUTHORITY, DULY AUTHORISED TO ADMINISTER CATES AND RECRIVE ACKNOWLEDGMENTS, PERSONALLY APPRAISED THE ABOVE PARTIES WEO AFTER BEING DULY SHORN BY ME, DEFOSE AND SAY THAY THEY EXECUTED AND SIGNED THE ABOVE FORE— GOING ARTICLES OF INCORPORATION FOR THE PURPOSES THEREIN GRY FORTH.

WITHESE MY MAND AND OFFICIAL SEAL AT THE CITY OF HIALBAH, COUNTY OF DADE, STATE OF FLORIDA THIS 16TH. DAY OF MAY 1995.

MY CONKISSION EXPIRES

Any Remander
Name of Particle
Commission in CC 22/796
And Aliy Commission Region 19/18/97
Read Throat In the State of the

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to

CERTIFICATE DESIGNATING CHANGE OF PLACE OF SUSINESS OR DONICILE FOR SERVICE OF PROCESS WITHIN THE STATE OF PLORIDA

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in accordance with said Act:

That P & O INCORPORATED under the Laws of the State of Plorida, with its principal post office address at:

312 ALTAMONTE BAY CLUB CIRCLE # 207 ALTAMONTE EPRINGS, PLONXDA 32701

and it has appointed AMY MERNANDHE of 4000 West 11 Lane, Mislash, Florida 33012, as its Resident Agent to Accept Service of Process within this State.

DATED:5-16-95

ACKNOWLEDGMENT

Having been named to Accept Service of Process for the above stated Corporation at the place designated in the Articles of Incorporation, I hereby accept to act in this capacity and agree to comply with the provisions of said Act relative to keeping open said office.

MERIAL DES INTED ARQUINT AGENT APPOINTED

DATED: 5-16-95

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