

P95000041805

JOHN F. BILLERA  
3002 NORTH 35TH TERRACE  
HOLLYWOOD, FLORIDA 33021  
(305) 962-4592

May 16, 1995

Department of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

100001497191  
-05/23/95--01118--014  
\*\*\*\*122.50 \*\*\*\*122.50

RE: O & D Holdings, Inc.

To Whom It May Concern:

Enclosed please find an original and one (1) copy of the Articles of Incorporation and the Designation of Registered Agent/Registered Office for the above corporation along with my check in the amount of \$122.50.

Thank you for your assistance and if you have any questions, please do not hesitate to call.

With best regards, I remain

Very truly yours,

  
John F. Billera

FILED  
MAY 23 AM 9:26  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

MAY 29 1995 BSB

**ARTICLES OF INCORPORATION**

**OF**

**O & D HOLDINGS, INC.**

FILED

95 MAY 23 AM 9:26

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned incorporators, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt the following Articles of Incorporation.

**ARTICLE I NAME**

The name of this corporation shall be O & D Holdings, Inc.

**ARTICLE II PRINCIPAL OFFICE**

The principal place of business and mailing address of this corporation shall be:

20335 Biscayne Blvd.  
Aventura, Florida 33180

**ARTICLE III CAPITAL STOCK**

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

One Thousand (1,000) Shares of Common Stock Having Par Value of One Dollar (\$1.00) each.

**ARTICLE IV INITIAL REGISTERED AGENT AND ADDRESS**

The name and address of the initial registered agent is:

John F. Billera  
3002 North 35th Terrace  
Hollywood, Florida 33021

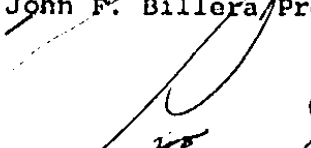
ARTICLE V INCORPORATORS

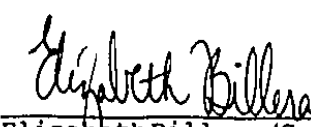
The name and street addresses of the incorporators to these Articles of Incorporation are:

1. John F. Billera  
3002 North 35th Terrace  
Hollywood, Florida 33021
2. Peter Cicale  
633 Golden Beach Drive  
Golden Beach, Florida 33160
3. Elizabeth M. Billera  
3002 North 35th Terrace  
Hollywood, Florida 33021

The undersigned have executed there Articles of Incorporation this 17th day of May, 1995.

  
\_\_\_\_\_  
John F. Billera/President

  
\_\_\_\_\_  
Peter Cicale/Vice President

  
\_\_\_\_\_  
Elizabeth Billera/Secretary-Treasurer

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**CERTIFICATE OF DESIGNATION**  
**REGISTERED AGENT/REGISTERED OFFICE**

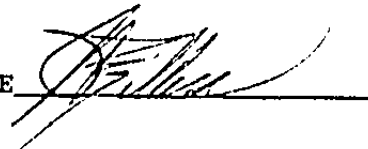
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Pursuant to the provisions of section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the state of Florida.

1. The name of the corporation is: O & D Holdings, Inc.
2. The name and address of the registered agent and office is:

John F. Billera  
3002 North 35th Terrace  
Hollywood, Florida 33021

SIGNATURE

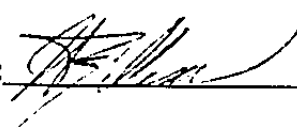


TITLE PRESIDENT

DATE May 17, 1995

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

SIGNATURE



DATE

5/17/95