P950000 40660

Messrs.
Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Dear Sirs:

Attached please find Articles of incorporation of MANAGEMENT CONSULTANTS ASSOCIATES INC. for filing. Enclosed also is a check for \$70.00, covering filing and Registered agent fees.

Yours truly,

ERNANDO A. URREGO

Incorporator

EFFECTIVE DATE

MAY 1 9 1995

900001408749 -02/10/95--01113--009 *****70.00 *****70.00

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505-3288 W95-3288



February 13, 1995

FERNANDO A. URREGO 1241 CASTILE AVE. CORAL GABLES, FL 33134

SUBJECT: MANAGEMENT CONSULTANTS ASSOCIATES INC.

Ref. Number: W95000003288

We have received your document for MANAGEMENT CONSULTANTS ASSOCIATES INC. and your check(s) totaling \$70.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

The effective date is not acceptable since it is not within five working days of the date of receipt.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6931.

Steven Godfrey Corporate Specialist

Letter Number: 495A00006301

ARTICLES OF INCORPORATION OF MANAGEMENT CONSULTANTS ASSOCIATES INC.

ARTICLE I

NAME

The name of this corporation is Management Consultants Associates Inc.

ARTICLE II TRADE MARK

The name "Management Consultants Associates" has been registered in other jurisdictions and Incorporator acknowledges that such name is the property of Mr. Mauricio Ortiz, a Director of the Corporation.

ARTICLE III PRINCIPAL OFFICE

The initial mailing office of this corporation's principal office is 1241 Castile Avenue, Coral Gables, FL 33134.

ARTICLE IV PURPOSE

This corporation is organized for the purpose of transacting any lawful business.

ARTICLE V CAPITAL STOCK

The corporation is authorized to issue 1,000 shares of common stock, each at \$1,00 par value. Shares shall be issued in equal parts to the two initial directors.

ARTICLE VI

INITIAL REGISTERED OFFICE AND AGENT

The name and street address of the initial registered agent and registered office of this corporation is:

FERNANDO URREGO 1241 CASTILE AVENUE CORAL GABLES, FL 33134

ARTICLE VII BOARD OF DIRECTORS

This corporation shall have at least two directors. The number of directors may be established from time to time in the manner provided for in the Bylaws. The initial directors of this corporation and their respective addresses are:

Fernando A. Urrego

1241 Castile Avenue Coral Gables, FL 33134

EFFECTIVE DATE

MAY 1 9 1995

Mauricio Ortiz

Cra 11A # 94A-31, Of. 307 Santafe de Bogota, Colombia

ARTICLE VIII INCORPORATOR

The name and address of the person signing these Articles is:

Fernando A. Urrego 1241 Castile Avenue Coral Gables, FL 33134

ARTICLE IX INDEMNIFICATION

The corporation shall indemnify the incorporator, any officer or director or any former officer or director, to the full extent permitted by law.

ARTICLE X CORPORATE EXISTENCE

The existence of this corporation shall be perpetual and shall commence on the date of acknowledgement and suscription of these Articles.

IN WITNESS WHEREOI Incorporation this 19 ⁻⁷ da	F, the undersignery of	ed suscriber has executed these Articles of
STATE OF FLORIDA)	
) es:	
COUNTY OF DADE)	
set forth above, personally	y appeared Fernai	ke acknowledgements in the state and county ndo A. Urrego, who executed the foregoing S CONSULTANTS INC. and he

acknowledged before me that he executed those Articles of Incorporation.

Personally known V OR Produced identification Type and

IN WITNESS WHEREOF, I have hereunder set my hand and affixed my official seal, in the State and County aforesaid, this 19 day of may 1991

State of Florida

My Commission expires: NOTARY FUELIC, STATE OF FLORIDA TERESITA F. PEREZ COMMISSION NO: CC202875
MY COMMISSION EXPITES

MAY 19, 1996

ACCEPTANCE BY REGISTERED AGENT

Fernando A. Urrego hereby accepts the appointment to serve as resident registered agent upon whom process ma, ASSOCIATES INC., the above named corp.

This acceptance is dated the day of hay, 1995.

By upon whom process may be served for MANAGEMENT CONSULTANTS