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May 16, 1995

VIA: FEDERAL EXPRESS

Department of State
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399

000001493586
05/18/95-01084-010
***122.50 ***122.50

To Whom It May Concern:

Enclosed please find an original and one copy of the Articles of Incorporation of Royal West, Inc., a Florida corporation. In addition, a check in the amount of \$122.50 is enclosed for the following fees:

Certified copy	\$52.50
Filing fee	\$35.00
Registered Agent fee	\$35.00

Please file the original of the enclosed Articles of Incorporation and return a certified copy to the attention of the undersigned.

Your prompt attention to this matter is appreciated. If you have any questions regarding the enclosed, please do not hesitate to contact the undersigned.

Very truly yours,

Debra J. Hickinbotham

Debra J. Hickinbotham
Corporate Paralegal

DJH/jan
Enclosures

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SAB
5/19/95

ARTICLES OF INCORPORATION
OF
ROYAL WEST, INC.
A FLORIDA CORPORATION

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The undersigned, acting as Incorporator of ROYAL WEST, INC. a Florida corporation (the "Corporation") under the Florida Business Corporation Act, Chapter 607 of the Florida Statutes, hereby adopts the following Articles of Incorporation for such Corporation:

ARTICLE I

NAME

The name of the Corporation is ROYAL WEST, INC. and the street address of the initial principal office of the Corporation is 50 Northeast 25th Street, Miami, Florida 33137.

ARTICLE II

PURPOSE

The Corporation is organized for the purpose of transacting any and all lawful business for which corporations may be incorporated under the laws of the State of Florida.

ARTICLE III

CAPITAL STOCK

The Corporation is authorized to issue One Hundred (100) shares of One Dollar (\$1.00) par value Common Stock.

ARTICLE IV

INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Corporation is 100 Northeast Third Avenue, Suite 1100, Fort Lauderdale, Florida 33301, and the name of the initial Registered Agent of the Corporation at that address is Sabrina D. Weiss.

ARTICLE V

INITIAL BOARD OF DIRECTORS

The Corporation shall initially have one (1) Director to hold office until the first Annual Meeting of Shareholders and his successor shall have been duly elected and qualified, or until his earlier resignation, removal from office or death. The number of directors may be either increased or decreased from time to time in accordance with the Bylaws of the Corporation, but shall never

in accordance with the Bylaws of the Corporation, but shall never be fewer than one (1). The name and address of the initial Director of the Corporation is:

Name

Gary D. Robinson

Address

50 Northeast 25th Street
Miami, Florida 33137

ARTICLE VI

INCORPORATOR

The name and address of the Incorporator of the Corporation is:

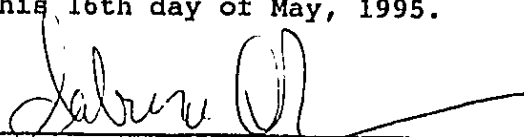
Name

Sabrina D. Weiss

Address

100 Northeast Third Avenue
Suite 1100
Fort Lauderdale, Florida 33301

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 16th day of May, 1995.



SABRINA D. WEISS, Incorporator

ACCEPTANCE OF DESIGNATION AS REGISTERED AGENT

Having been named as Registered Agent to accept service of process for ROYAL WEST, INC. at the place designated in the foregoing Articles of Incorporation, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of the Florida Business Corporation Act relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.

Dated: May 16, 1995

By: 

SABRINA D. WEISS, Initial
Registered Agent

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