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FROM: EMPIRE CORPORATE KIT COMPANY
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DIVISION OF CORPORATIONS
DEPARTMENT OF STATE
STATE OF FLORIDA
409 EAST GAINES STREET
TALLAHASSEE, FL 32399
FAX: (904) 922-4000

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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.
NAME: J & A SANDWICH SQHOP. INC.
FAX AUDIT NUMBER: H95000005450
DATE REQUESTED: 05/10/1995
CERTIFIED COPIES: 1
NUMBER OF PAGES: 9
ESTIMATED CHARGE: \$122.50
CURRENT STATUS: REQUESTED
TIME REQUESTED: 09:08:54
CERTIFICATE OF STATUS: 0
METHOD OF DELIVERY: FAX
ACCOUNT NUMBER: 072450003255

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ARTICLES OF INCORPORATION

OF

J & A SANDWICH SHOP, INC.

ARTICLE I - NAME

The name of this corporation is:

J & A SANDWICH SHOP, INC.

ARTICLE II - DURATION

This corporation is to exist perpetually. It shall commence its existence on the date of filing of these Articles of Incorporation with the Secretary of State.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any or all business permitted under the laws of the United States of America and the laws of the State of Florida.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 10,000 shares of common stock at \$1.00 par value per share.

Shareholders may not sell their shares of stock to third parties without first offering them in writing under the same terms and conditions to the other shareholders proportionately to their ownership of shares. Offerees shall have ten (10) days within which to accept or refuse to purchase, in writing.

Prepared by:
Eduardo Arango, Esq.
1313 Ponce de Leon Blvd.
Suite 301
Coral Gables, FL 33134
Tel: (305) 441-0770
FL Bar No. 154455

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Shares may be issued for such consideration as is determined from time to time by the stockholders.

This power which is hereby reserved unto the stockholders by right, may, and it is hereby delegated, unto the Board of Directors. The Board may issue the shares of this corporation for such consideration as is determined from time to time by the Board, unless and until the stockholders by affirmative action communicate to the Board, in writing, their decision to determine the consideration for the issuance of non-issued or sale of treasury shares. This action by stockholders will not affect prior action by the Board.

The consideration for the issuance of shares or for the disposal of treasury shares may be paid, in whole or in part, in cash or other property, tangible or intangible, or in labor or services actually performed for the corporation. Shares may not be issued until the full amount of the consideration therefor has been paid. When payment of the consideration for which shares are to be issued shall have been received by the corporation, such shares shall be deemed to be fully paid and nonassessable.

ARTICLE V - PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash or any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro-rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

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ARTICLE VI

ADDRESS OF MAIN OFFICE AND REGISTERED AGENT

The street address of the main office of this corporation and its mailing address is: 9860 S.W. 34th Terrace Miami, Florida 33165

The name of the initial registered agent of this corporation and its address is: LOUIS ISQUIERDO 9860 S.W. 34th Terrace Miami, Florida 33165

ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have one Director initially. The number of Directors may be increased or diminished from time to time in such manner as may be prescribed by the By-laws, but shall never be less than one (1).

ARTICLE VIII - INITIAL DIRECTORS

The name and street address of each of the members of the initial Board of Directors of this corporation is:

NAME
LOUIS ISQUIERDO

ADDRESS
9860 S.W. 34th Terrace
Miami, Florida 33165

ARTICLE IX - INDEMNIFICATION

The corporation shall indemnify and hold harmless each person who shall serve at any time hereafter as a Director

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of officer of the corporation, and any person who serves at the request of this corporation, as a director or officer of any other corporation, from and against any and all claims and liabilities to which such person shall become subject by reason of his having heretofore or hereafter been a director or officer of the corporation, or by reason of any action alleged to have been heretofore or hereafter taken or omitted by him as such director or officer, and shall reimburse each such person for all legal and other expenses provided that no person shall be indemnified against, or be reimbursed for, any expenses incurred in connection with any claim or liability as to which it shall be adjudged that such officer or director is liable for negligence or willful misconduct in the performance of his duties.

The rights accruing to any person under the foregoing provisions shall not exclude any other right to which he may be lawfully entitled nor shall anything herein contained restrict the right of the corporation to indemnify or reimburse such person in any proper case even though not specifically herein provided for.

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No contract or other transaction between this corporation and any other corporation, and no act of this corporation shall in any way be affected or invalidated by the fact that any of the directors of the corporation are pecuniarily or otherwise interested in, or are directors or officers of, such other corporation. Any director individually, or any firm of which any director may be a member, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of the corporation, provided that the fact that

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he or such firm so interested shall be disclosed or shall have been known to the Board of Directors or such members thereof as shall be present at any meeting of the Board at which action upon any such contract or transaction shall be taken; and any director of the corporation who is also a director or officer of such other corporation or is so interested may be counted in determining the existence of a quorum at any meeting of the Board of Directors of the corporation which shall authorize any such contract or transaction, with the like force and effect as if he were not such director or officer of such other corporation or not so interested.

ARTICLE X - REMOVAL OF DIRECTORS

Any Director or the entire Board of Directors may be removed, with or without cause, by a vote of the holders of a majority of the shares then entitled to vote at an election of Directors, at a special meeting of shareholders, called expressly for that purpose.

ARTICLE XI - INCORPORATORS

The name and street address of each subscriber of these Articles of Incorporation is:

NAME
LUIS ISQUIERDO

ADDRESS
9860 S.W. 34th Terrace
Miami, Florida 33165

ARTICLE III - BY-LAWS

The power to adopt, alter, amend, or repeal By-laws shall be vested in the Board of Directors. By-laws adopted by the Board of Directors may be repealed or changed and new By-laws may be adopted by the shareholders, and the shareholders may prescribe in any By-law made by them that such By-law shall not be altered, amended, or repealed by the Board of Directors.

ARTICLE XIII - POWERS

This corporation shall have all powers necessary or convenient to effect its purpose as enumerated in the Florida General Corporation Act.

All corporate powers shall be exercised by or under the authority of, and the business and affairs of this corporation shall be managed under the direction of the Board of Directors.

ARTICLE XIV - AMENDMENT

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders and approved at a stockholders meeting by a majority of the stock entitled to vote thereon.

IN WITNESS WHEREOF, the undersigned subscribers have executed these Articles of Incorporation this 15th day of May, 1995.


THIS IS DONE
Subscriber

STATE OF FLORIDA :
 : SS:
 COUNTY OF DADE :

BEFORE ME, the undersigned Notary Public authorized
 to take acknowledgments in the State and County set forth
 above, personally appeared

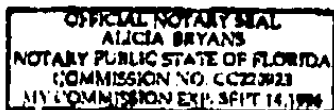
LUIS ISQUIERDO

known to me and known by me to be the person who executed
 the foregoing Articles of Incorporation and he acknowledged
 before me that he subscribed these Articles of Incorporation.

IN WITNESS WHEREOF, I have herunto set my hand and
 affixed my official seal, in the State and County aforesaid,
 this 15 day of May , 19 95.

Alicia Bryans
 Notary Public, State of Florida
 at Large

My Commission Expires:



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**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR
THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT
UPON WHOM PROCESS MAY BE SERVED**

In compliance with Chapter 48.091, Florida Statutes,
the following is submitted:
First-- That J & A SANDWICH SHOP, INC.
desiring to organize under the laws of the State of Florida
with its principal office, as indicated in the Articles of
Incorporation at the City of Miami, County of Dade,
State of Florida, has named LUIS ISQUIERDO
whose address is 9860 S.W. 14th Terrace
City of Miami, County of Dade, State
of Florida, as its agent to accept services of process within
this State.

ACKNOWLEDGMENT:

Having been named to accept service of process for the
above stated corporation, at place designated in this
certificate, I hereby accept to act in this capacity, and agree
to comply with the provision of said Act relative to keeping
open said office.

BY Luis Isquierdo

**LUIS ISQUIERDO
REGISTERED AGENT**

FILED
95 MAY 16 PM 1:25
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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