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U.S. DEPARTMENT OF JUSTICE
FEDERAL BUREAU OF INVESTIGATION
DIVISION OF CORPORATIONS
DEPARTMENT OF STATE
STATE OF FLORIDA
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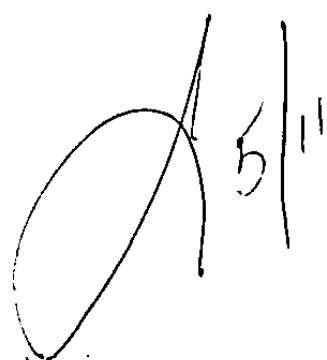
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NAME: NORMANDY ANIMAL CLINIC, INC.
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**ARTICLES OF INCORPORATION
OF**

NORMANDY ANIMAL CLINIC, INC.

ARTICLE I. CORPORATE NAME

The name of this Corporation shall be
NORMANDY ANIMAL CLINIC, INC.

ARTICLE II. PRINCIPAL PLACE OF BUSINESS

The principal place of the business of the corporation shall
6968 Bay Drive
Miami Beach, Florida 33141

ARTICLE III. NATURE OF CORPORATE BUSINESS

The Corporation may engage in any activity or business permitted under the laws of the United States and under the laws of the State of Florida.

ARTICLE IV. CAPITAL STOCK

This corporation is authorized to issue a maximum of One Thousand (1000) shares of stock. The shares of stock authorized shall be common stock having a par value of One Dollar (\$1.00) per share. The consideration to be paid for each share of stock shall be fixed by the Board of Directors.

ARTICLE V. INITIAL REGISTERED AGENT AND OFFICE

The Corporation's initial Registered Agent and Registered Officer in the State of Florida shall be:

LAURA BAROCIO
6968 Bay Drive
Miami Beach, Florida 33141

ARTICLE VI. BOARD OF DIRECTORS

The number of directors may be altered from time to time by By-Laws adopted by the stockholders. However, the Corporation shall have no less than one (1) director at any time.

ARTICLE VII. INITIAL DIRECTORS

The name and post office address of each member of the initial Board of Directors are:

LAURA BAROCIO
6968 Bay Drive
Miami Beach, Florida 33141

Prepared by:
THOMAS G. LEE, Esq.
11955 West Dixie Highway
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