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FLORIDA DIVISION OF CORPORATIONS
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TO: DIVISION OF CORPORATIONS

FROM: ACE INDUSTRIES, INC.

DEPARTMENT OF STATE

30 NW 11TH ST

STATE OF FLORIDA

409 EAST GAINES STREET

MIAMI FL 33136-289

TALLAHASSEE, FL 32399

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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: ALVEAR PALACE HOTEL INC.

FAX AUDIT NUMBER: H95000000224

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ARTICLES OF INCORPORATION

of ALVEAR PALACE HOTEL INC.
 a CORPORATION FOR PROFIT formed under the Florida General Corporation Act.

Article 1: Name of the Corporation: ALVEAR PALACE HOTEL INC.
 Address of the Corporation: 1602 ALTON ROAD #556
MIAMI BEACH, FLORIDA 33139

Article 2: DURATION: Term of existence of the corporation is perpetual.

Article 3: PURPOSE: The Corporation may transact any and all lawful business for which corporations may be incorporated under the Laws of the UNITED STATES and the STATE OF FLORIDA.

Article 4: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 100,000.
 PAR VALUE \$1.000 (Information about PAR VALUE is not required but may be included).

Article 5: REGISTERED OFFICE: The street address of the initial registered office of the corporation shall be:
1602 ALTON ROAD #556 MIAMI BEACH, FLORIDA 33139
 and the name of the initial registered agent at such address is ALEXANDRE MORGADO

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation

[Signature]
 Signature of Registered Agent

05-10-95
 Date

Article 6: The board of directors are as follows:

The name and address of the Initial Director: (All persons listed after the first are additional directors)

1. ALEXANDRE MORGADO 1602 ALTON ROAD #556 MIAMI BEACH, FLORIDA 33139

Article 7: The Name and address of the incorporator is:

ALEXANDRE MORGADO 1602 ALTON ROAD #556 MIAMI BEACH, FLORIDA 33139

In witness whereof I have subscribed my name

[Signature]
 Signature of Incorporator

H95 05224
 ACE INDUSTRIES, INC.
 84 NW 11th Street
 Miami, FL 33136
 305-358-2571

ALEXANDRE MORGADO