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Law Offices Robert Lederman, Esquire Suite 311 1570 Madruga Avenue Coral Gables, Florida 33146

Member: Florida Bar New York Bar

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April 28, 1995

Division of Corporations P.O. Box 6327 Tallahassee, Florida 32314

Re: Incorporation of M & R International, Corp.

Gentlemen:

Enclosed herein you will find the following items with respect to the incorporation of the above named corporation:

- 1. Original and one copy of the Articles of Incorporation.
- 2. Original and one copy of the Acceptance of Designation of Registered Agent.
- 3. Check, in the amount of \$122.50 payable to the Secretary of State.

Upon your receipt of the enclosed items, I ask that you process the incorporation of the above named corporation. Please certify the enclosed copy of the Articles and return them to the agent of Empire Corporate Kit Co. who is delivering these papers to you on my behalf.

Thank you for your attention to this matter.

Sincerely

Robert Lederman, Esquire

RL:me encl.

ARTICLES OF INCORPORATION



NAME

The name of this corporation shall be M & R International Corp.

ARTICLE TWO

TERM OF EXISTENCE

This corporation shall have perpetual existence unless sooner dissolved, in accordance with the laws of the State of Florida. Corporate existence shall commence upon the filing of these Articles with the Secretary of State.

ARTICLE THREE

PURPOSE

The corporation is being formed to engage in the business of the retail sale of shoes and to carry on such business activities as are ancillary and incidental to the aforesaid, and to conduct such other activities permitted under the laws of the United States of America and the laws of the State of Florida.

ARTICLE FOUR

CAPITAL STOCK

The capital stock of this corporation shall consist of 7,500 shares of common stock with a par value of \$1.00 per share.

ARTICLE FIVE

DIRECTORS

The number of Directors will not be less than one. The name and address of the first Director of this corporation is **ALMIR AMIR**, 3407 Main Highway, Coconut Grove, Florida, 33133.

ARTICLE SIX

PRINCIPAL OFFICE

The initial address of the principal office of the corporation is 3407 Main Highway, Coconut Grove, Florida, 33133.

ARTICLE SEVEN

INCORPORATOR

The name and address of the person signing these Articles as an incorporator is **ALMIR AMIR**, 3407 Main Highway, Coconut Grove, Florida, 33133.

ARTICLE EIGHT

INITIAL REGISTERED AGENT AND OFFICE

The name of this corporation's initial registered agent and the street address of its initial registered office is **ALMIR AMIR**, 3407 Main Highway, Coconut Grove, Florida, 33133.

ARTICLE NINE

AMENDMENT

The Articles of Incorporation may be amended in any manner consistent with the laws of the State of Florida.

ARTICLE TEN

INDEMNIFICATION

This corporation shall indemnify any and all of its Directors or Officers, or former Directors or Officers, to the maximum extent permissible by law in connection with any action, suit or proceeding, whether civil, criminal, administrative, or investigative (and any appeals thereof) to which any such person or his legal representative shall be made a party. The foregoing right of indemnification shall not be exclusive of any other rights to which any such person may be entitled as a matter of law or which may be lawfully granted to him.

IN WITNESS WHEREOF, the undersigned has made, subscribed and acknowledged these Articles of Incorporation on this <u>24</u> day of April, 1995.

Almir Amir

STATE OF FLORIDA)) COUNTY OF DADE

SS

The foregoing instrument was acknowledged before me on this <u>24</u> day of April, 1995, by ALMIR AMIR, who is personally known to me or who has produced a Florida driver's license as identification and who did take an oath.

Notary Public Print Name: Lober Coordina

ROBERT LEDERMAN MY COMMISSION # CC 162779 EXPIRES: December 9, 1995 Bonded Thru Notary Public Understrite

my commission expires:

ACCEPTANCE OF DESIGNATION OF REGISTERED AGENT

The undersigned hereby accepts the appointment as Registered Agent, upon whom process may be served for America Today, Inc.

Almir Amir

STATE OF FLORIDA

The foregoing instrument was acknowledged before me on this 4 day of April, 1995, by ALMIR AMIR, who is personally known to me or who has produced a Florida driver's license as identification and who did take an oath.

SS

Print Name: Robert Unskiper

my commission expires:

