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hene U. Claraveza P.O. BOX 32425B Miami, FL 33152 ACC Collection Corp. (305)595.2030

ARTICLES OF INCORPORATION

MAR GLOBAL ENTERPRISES, INC.

The undersigned subscriber to these Articles of Incomposition, The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of FLORIDA.

ARTICLE I NAME

THE PROPERTY OF THE

The name of the corporation shall be: MAR GLOBAL ENTERPRISES, INC.

> ARTICLE II NATURE OF BUSINESS

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This corporation may engage in or transact any and all lawful activities or business permitted under the laws of the United States, the State of FLORIDA, or any other state, county, territory or nation.

ARTICLE III CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 100 shares of common stock having a par value of \$1.00 per share.

ARTICLE IV **ADDRESS**

The street address of the initial registered office of the corporation shall be:

4512 SW 89 COURT

MIAMI, FLORIDA 33165, and the name of the initial Registered Agent for the corporation at that address is MANUEL A RAMIREZ.

ARTICLE V SPECIAL PROVISIONS

The stock of this corporation is intended to qualify under the requirements of Section 1244 of the Internal Revenue Code and the regulations issued thereunder. Such actions as may be necessary shall be deemed to have been taken by the appropriate officers to accomplish this compliance.

> ARTICLE VI TERM OF EXISTENCE

This corporation shall exist perpetually.

ARTICLE VIT LIMITATION OF LIABILITY

Each director, stockholder and officer, in consideration for his services, shall, in the absence of fraud, be indemnified, whether then in office or not, for the reasonable cost and expenses incurred by him in connection with the defense of, or for advice concerning any claim asserted or proceeding brought against him by reason of his being or having been a director, stockholder or officer of the corporation or

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of any subsidiary of the corporation, whether or not wholly owned, to the maximum extent permitted by law. The foregoing right of indemnification shall be inclusive of any other rights to which any director, stockholder or officer may be entitled as a matter of law.

ARTICLE VIII SELF DEALING

No contract or other transaction between the corporation and other corporations, in the absence of fraud, shall be affected or invalidated by the fact that any one or more of the directors of the corporation is or are interested in a contract or transaction, or are directors or officers of any other corporation, and any director or directors, individually or jointly, may be a party or parties to, or may be interested in such contract, act or transaction, or in any way connected with such person or person's firm or corporation, and each and every person who may become a director of the corporation is hereby relieved from any liability that might otherwise exist from this contracting with the corporation for the benefit of himself or any rirm, association or corporation in which he may be in any way interested. Any director of the corporation may vote upon any cransaction with the corporation without regard to the fact that he is also a director of such subsidiary or corporation.

This corporation shall have a minimum of one director. The initial Board of Directors shall consist of:

> MANUEL A RAMIREZ SUSANA S. RAMIREZ

ARTICLE IX INCORPORATOR

The name and address of the incorporator is:

MANUEL A. RAMIREZ 4512 SW 89 COURT MIAMI, FLORIDA 33165 oath.

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal on this 25TH day of APRIL, 1995.

The foregoing instrument was executed and acknowledged before me at Miami, County of Dade, State of Florida, this 25th day of April, 1995 by Manuel A. Ramirez
("Incorporator"), who is personally known to me <a href="Manuel Arganization and who dist/did not take an arganization arganization and who dist/did not take an arganization arganization arganization and who dist/did not take an arganization arg

(SEAL)

OFFICE OFFICIAL HOTARY BEAL RENE CLAVAMEZA
COMMISSION HUMBER
CC401235
MY CUMMISSION EXP.
OFFICE OCT. 12,1912

Notary Public State of

My Commission Expires:

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DESIGNATION OF AND ACCEPTANCE BY REGISTERED AGENT

The following is submitted in compliance with the laws of the State of FLORIDA. MAR CLOBAL ENTERPRISES, INC., a corporation organizing under the laws of the State of FLORIDA, with its principal office located at:

4512 SW 89 COURT MIAMI, FLORIDA 33165

MANUEL A. RAMIREZ has named: MANUEL A. RAMIREZ

4512 SW 89 COURT MIAMI, FLORIDA 33165

as its Agent to accept service of process within this State.

ACCEPTANCE:

I agree as Registered Agent to accept service of process to keep the office open during prescribed hours; to post my name (Add any other officers of said corporation authorized to accept service of process at the above designated address) in some conspicuous place in the office as required by law.

Registored Agent:

MANUEL A. RAMIREZ ("Registered Agent"), at Miami

County of Dade , State of Florida , who is personally known to me CONSTRUCTION STATE and who did did not take an oath and who, after being duly sworn, deposes and says that the facts and matters contained above are true and correct, and that he has executed the same for the purposes expressed herein.

WITNESS my hand and official seal this 25th day of April ,

OFFICIAL HOTARY SEAL (SEAL)

REME CLAVAMEZA(SEAL)

COMMISSION MUMBER

CC401235

CC401235

CC7, 12,1988

Notary Public
State of
My Commission Expires:

09500033157

MAR GLOBAL ENTERPRISES, INC. 4512 S.W. 89TH CT.
MIAMI, FL 33165

(City, State, Zip)

(Phone #)

OFFICE USE ONLY

CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):

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3			700 661515413 2 -07/19 6 5-00048-001
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NEW FILINGS	AMENDMENTS		
Profit	Amendment		
NonProfit	Resignation of R.A., Offi	icer/Director	
Limited Liability	Change of Registered Ag	pent	
Domestication	Dissolution/Withdrawal	\ \	Λ
Other	Merger	742	
OTHER FILINGS	REGISTRATION/ QUALIFICATION	June 3	315
Annual Report	Foreign	00	V - 0/
Fictitious Name	Limited Partnership	1 ~~~	
Name Reservation	Reinstatement	1 ()0/,	
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ARTICLES OF AMENDMENT TO ARTICLES OF INCORPORATION OF

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N	1AR	GLOBAL	ENTERPRISES,	INC.	
-		(pr	esent name)		 -

Pursuant to the provisions of section 607.1006, Florida Statutes, this corporation adopts the following articles of amendment to its articles of incorporation:

FIRST: Amendment(s) adopter: (indicate article number(s) being amended, added or seleted)

ARTICLE II NATURE OF BUSINESS

The sole business and only purpose of the corporation is the operation of an Amway distributorship.

SECOND:

If an amendment provides for an exchange, reclassification or cancellation of issued shares, provisions for implementing the amendment if not contained in the amendment itself, are as follows:

THIRD:	The date of each amendment's / doption: June 10th, 1995
FOURTH:	Adoption of Amendment(s) (CHECK ONE)
	The amendment(s) was/were approved by the shareholders. The number of votes cast for the amendment(s) was/were sufficient for approval.
	The amendment(s) was/were approved by the shareholders through voting groups. The following statement must be separately provided for each voting group entitled to vote separately on the amendment(s):
"Tl	ne number of votes cast for the amendment(s) was/were
sui	fficient for approval by
	The amendment(s) was/were adopted by the board of directors without shareholder action and shareholder action was not required.
x	The amendment(s) was/were adopted by the incorporates without shareholder action and shareholder action was not required.
Sign	ed this day 10th of June , 19795
Signa	(By the Chairman or Vice Chairman of the Board of Directors, President or other officer if adopted by the shareholder
	1
	OR (By a director if adopted by the directors)
	OR
	(By an incorporator if adopted by the incorporators)
	MANUEL A. RAMIREZ L. C.
	MANUEL A . RAMIREZ TOU. 10. Typed or printed name INCORPORATOR

Title