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David B. Etherington

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REAL PROPERTY LAW
INTERNATIONAL LAW
CORPORATE/BUSINESS LAW

April 13, 1995

Division of Corporations
P.O. Box 6329
Tallahassee, FL 32314

600001457896
-04/17/95-101054-010
*****70.00 *****70.00

Dear Sir:

Enclosed are two copies of the Articles of Incorporation, one for filing and one to be stamped with the filing date and returned to this office. Enclosed is a check for \$70.00 for the filing fees and the Registered Agent Designation.

Please address all correspondence to the above named office.

Sincerely,

FILED
95 APR 17 AM 12:57
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

David B. Etherington
For the Firm.

APR 20 1995 BSA

Enclosures

FILED
95 APR 17 AM 12:57
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION
OF**

MICHAEL A. HORSEMAN, M.D., P.A.

ARTICLE I. NAME

The Name of the Corporation shall be MICHAEL A. HORSEMAN, M.D., P.A. The name of the Corporation may be amended from time to time as provided for in the By-Laws of the Corporation.

ARTICLE II. DURATION

The duration of the Corporation shall be perpetual, unless sooner dissolved as provided for in the By-Laws of the Corporation. Corporate existence shall commence upon the filing of these Articles of Incorporation by the Department of State, State of Florida.

ARTICLE III. PURPOSE

The general purposes for which this Corporation is initially authorized shall include: engaging in the business of carrying on a medical practice and rendering professional medical services; provided however, the corporation may also invest its funds in real estate, mortgages, stocks, bonds or any other type of investments and may own real or personal property necessary for the rendering of such professional services.

ARTICLE IV. SHARES

All initially issued shares of stock of the Corporation shall be common voting stock. The aggregate number of share of stock which the Corporation shall have the authority to issue shall be 1000 shares each having a par value of \$.01.

ARTICLE V. PRE-EMPTIVE RIGHTS

The shareholders of the Corporation shall have pre-emptive rights in purchasing additional shares of stock of the Corporation.

ARTICLE VI. INITIAL REGISTERED OFFICE/PRINCIPLE PLACE OF BUSINESS

The street address of the initial registered office and principle place of business of the Corporation shall be 6830 NW 11th Place, Suite A, Gainesville, Florida 32605

The initial Resident Agent of the Corporation shall be:

Michael A. Horseman, M.D.

with street address of:

6830 NW 11th Place, Suite A, Gainesville, Florida 32605

ARTICLE VII. BOARD OF DIRECTORS

The Board of Directors of the Corporation shall at all times contain not less than one (1) and not more than five (5) members. The current members of the Board of Directors are:

(1) Michael A. Horseman, M.D.

ARTICLE VIII. POWERS OF THE BOARD OF DIRECTORS

In futherance, and not in limitation of the powers conferred by statute, the Board of Directors is expressly authorized:

To make or alter the by-laws of the corporation.

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To fix the amount to be reserved as working capital over and above its capital stock paid in.

To authorize and cause to be executed mortgages and liens upon the real and personal property of this corporation.

From time to time to determine whether and to what extent, and at what time and places, and under what consideration and regulations, the accounts and books of this corporation (other than stock books), or any of them, shall be open to inspection by the stockholders; and no stockholder shall have any right of inspecting any account, book or document of this corporation except as conferred by statute, unless authorized by a resolution of the stockholders or directors.

Pursuant to the affirmative vote of the stockholders of record holding stock in the corporation entitling them to exercise at least a majority of the voting power, given at a stockholders' meeting duly called for that purpose or when authorized by the written consent of stockholders of record holding stock in the corporation entitling them to exercise at least a majority of the voting power, the Board of Directors shall have the power and authority at any meeting to sell, lease or exchange all of the property and assets of the corporation, including its goodwill and its corporate franchise, or any property or assets essential to the business of the corporation, upon such terms and conditions as its Board of Directors deem expedient and for the best interest of the corporation.

This corporation may in its by-laws confer powers upon its directors in addition to the foregoing and in addition to the powers and authorities expressly conveyed upon them by statute.

ARTICLE IX. AMENDMENTS

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These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders, and approved at a stockholders' meeting by a majority of the stock entitled to vote thereon, unless all the directors and all of the stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

ARTICLE X. INCORPORATORS

The Incorporator of this Corporation is:

Michael A. Horseman, M.D.

with address of

6830 NW 11th Place, Suite A, Gainesville, Florida 32605

ARTICLE XI. OFFICERS

The original officers of this Corporation are:

President	Michael A. Horseman, M.D.
Vice President	Michael A. Horseman, M.D.
Secretary	Michael A. Horseman, M.D.
Treasurer	Michael A. Horseman, M.D.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation, dated this 13th day of April, 1995.

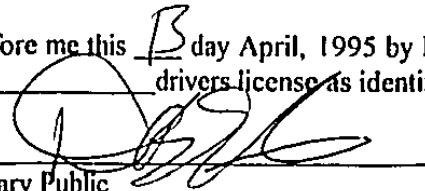

Michael A. Horseman, M.D., Incorporator

STATE OF FLORIDA
COUNTY OF ALACHUA

The foregoing instrument was acknowledged before me this 13 day April, 1995 by **Michael A. Horseman, M.D.** who has produced a _____ drivers license as identification and did take an oath.



OFFICIAL SEAL
DAVID B. ETHERINGTON
My Commission Expires
Nov. 5, 1996
Comm. No. CC 240724


Notary Public

FILED

95 APR 17 AM 12:57

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

**CERTIFICATE FOR DESIGNATING PLACE OF BUSINESS OR
DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE,
NAMING AGENT UPON WHOM PROCESS MAY BE SERVED**

In pursuance of Chapter 48.901, Florida Statutes, the following is submitted in compliance with said act:

That **MICHAEL A. HORSEMAN, M.D., P.A.**, desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation, in the City of Gainesville, County of Alachua, State of Florida, has named **MICHAEL A. HORSEMAN, M.D.** of 6830 NW 11th Place, Suite A, Gainesville, Florida 32605 as its agent to accept service of process within this state.

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.



Michael A. Horseman, M.D., Resident Agent

State of Florida
County of Alachua

The foregoing instrument was acknowledged before me this 13 day of April, 1995 by Michael A. Horseman, M.D., who has produced a driver's license as identification and did take an oath.



OFFICIAL SEAL
DAVID B. ETHERINGTON
My Commission Expires
Nov. 5, 1996
Comm. No. CC 240724



Notary Public

P95000031087

ARTICLES OF MERGER
Merger Sheet

MERGING: -----

MARCIA O. MILLER, M.D., P.A., a Florida corporation, document number
P95000088520

MICHAEL A. HORSEMAN, M.D., P.A., a Florida corporation, document number
P95000031087

INTO

FAMILY PRACTICE ASSOCIATES-LEE PACK, M.D., P.A., a Florida
corporation, S95827.

File date: March 21, 1997 , effective March 31, 1997

Corporate Specialist: Carol Mustain