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ARTICLES OF INCORPORATION

OF

D C M & ASSOCIATES, INC.

ARTICLE I - NAME

The name of this corporation shall be:

DCM & ASSOCIATES, INC.

FILED

95 APR 20 AH 10: 02

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE II - NATURE OF BUSINESS

The general nature of the business to be transacted by this corporation is:

To engage in services and activities associated with decision making in the public and private sector.

To engage in any other lawful business, to purchase, or otherwise acquire, and to own, mortgage, pledge, sell, convey, assign, transfer, or otherwise dispose of, and to invest in and hold real or personal property, of every class, kind, and description, and to otherwise engage in any legal business or activity permitted under the laws of the State of Florida and in all other States and counties.

To conduct said business in, have one or more offices in, and buy, hold, mortgage, sell, convey, lease or otherwise dispose of real and personal property, including franchises, patents, copyrights, trademarks, and license in the State of Florida and in all other States and counties.

To contract debts and borrow money, issue and sell or pledge bonds, debentures, notes and other evidence of indebtedness, and execute such mortgages and transfers of corporate indebtedness as required.

To purchase the corporate assets of any other corporation and engage in the same or other character of business.

To guarantee, endorse, purchase, hold, sell, mortgage, transfer, pledge or otherwise acquire or dispose of the shares of the capital stock of, or any bonds, securities, of any other corporation of the State of Florida or any other Stateor Government, and while owner of such stock to exercise all of the rights, powers, and privileges of ownership, including the right to vote such stock.

ARTICLE III - CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares at no par value.

ARTICLE IV - PREEMPTIVE RIGHT

Holders of the common stock shall have the right to subscribe and purchaso their pro rata shares of any new common stock which may be issued by the corporation.

ARTICLE V - TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI - PRINCIPAL OFFICE

The principal place of business and mailing address of the corporation shall be 12874 Quailbrook Drive, Jacksonville, Florida 32224.

ARTICLE VII - INITIAL REGISTERED AGENT & ADDRESS

The name and address of the initial registered agent is David C. Minas, 12874 Quailbrook Drive, Jacksonville, Florida 32224.

ARTICLE VIII - DIRECTORS

This corporation shall not have more than one (1) director initially. The number of directors may be increased or diminished from time to time by bylaws adopted by the stockholders.

ARTICLE IX - INITIAL DIRECTORS AND OFFICERS

The name and address of the Initial Director and Officers is:

NAME

ADDRESS

David C. Minas D/P/S/T

12874 Quailbrook Drive Jacksonville, Florida 32224

ARTICLE X - INCORPORATOR

The name and street address of the Incorporator of these Articles of Incorporation is:

NAME

ADDRESS

David C. Minas

12874 Quailbrook Drive Jacksonville, Florida 32224

ARTICLE XI - AMENDMENTS

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders, and approved at stockholders' meeting by a majority of the stockholders entitled to vote thereon, unless all the Directors and all of the stockholders sign a written statement manifesting their intention that a certain amendment to these Articles of Incorporation be made.

ARTICLE XII - SPECIAL PROVISION

It is the intent of the incorporator that the corporation will qualify under Section 1244 of the Internal Revenue Code and that the corporation will file as a Subchapter S corporation.

ARTICLE XIII - EFFECTIVE DATE

These Articles of Incorporation shall be effective on the date of filing.

David C. Minas Incorporator

STATE OF FLORIDA COUNTY OF DUVAL

I HEREBY CERTIFY that on this day, before me, a Notary Public, duly authorized in State and County named above to take acknowledgments, personally appeared <u>David C. Minas</u> to me known to be the person described as subscribed in and executed the foregoing Articles of Incorporation, and acknowledged before me that he subscribed to those Articles of Incorporation.

WITNESS my hand and official seal in the County and State named above on this the المحافظة ا

RICHARD LEE ROSS
My Comril Exp. 4/05/97
8 Bonded By Service Ins
No. CC274447

Notary Public

My Commission Expires: 4/5/97

CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of section 607.051, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

The name of the corporation is:

D C M & ASSOCIATES, INC.

The name and address of the Registered Agent and Office is:

David C. Minas

12874 Qualibrook Drive

Jacksonville, Florida 32224

SIGNATURE

David C. Minas

TITLE

President

DATE

12874 Qualibrook Drive

Jacksonville, Florida 32224

TITLE

David C. Minas

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

SIGNATURE	
	David C. Minas
DATE	1/15/25



Department of State Division of Corporations Post Office Box 6327 Tallahassee, FL 32314

> Re: D C M & ASSOCIATES, INC. Doc. # P9500030836

Dear Sir or Madam,

We would like to amend the Articles of Incorporation for D C M & Associates, Inc.. Enclosed are two sets of the Articles of Amendment for D C M & Associates, Inc.. A check for the filing fee of \$35.00 is enclosed. If you have any questions or problems please contact me at 904-241-2533.

Thank you for your prompt attention to this matter.

Sincerely,

Kathy L. Corliss

Associate

Enc. 3

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SECRILIANY OF STATE
TALLAHASSEE: FLORIDA

ARTICLES OF AMENDMENT

OF

D C M & ASSOCIATES, INC.

ARTICLE I - NAME & ADDRESS

The name and address of the corporation is:

D C M & ASSOCIATES, INC. 14539 186th Place N.E. Woodinville, Washington 98072

ARTICLE () - TEXT

Pursuant to the Florida General Corporation Act, Chapter 607 of the Florida Statutes, specifically paragraph 607.1006, the aforementioned corporation desires to amend its original Articles of Incorporation to change the Registered Agent.

ARTICLE III - REGISTERED AGENT

The name and address of the Registered Agent is:

Ronald A. McBride 1524 North Third Street Jacksonville Beach, Florida 32250

ARTICLE IV - AUTHORITY

This amendment was adopted by authority of Chapters 607.1001 and 607.1002, wherein the said amendment has been approved by the Board of Directors.

ARTICLE V - DIRECTORS

The name and address of the Director is:

David C. Minas 14539 186th Place N.E. Woodinville, Washington 98072

ARTICLE VI - EFFECTIVE DATE

The effective date of this amendment shall be August 24, 1995.

David C-Minas/Director

REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of section 607.051, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

The name of the corporation is:

D C M & ASSOCIATES, INC.

The name and address of the Registered Agent and Office is:

Ronald A. McBride 1524 North Third Street Jacksonville Beach, Florida 32250

SIGNAT	URE Jones THE Suis
TITLE_	RECOUTING AGAIT
DATE_	8/24/95

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

SIGNATŪ	RE Tance FIFT.	Tue
DATE	8/24/87	