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CORPORATION NAME	E(S) & DOCUMENT NUN	ABER(S) (if known):	FILED 95 AFR 13 PII 4: 13 SECRETARY OF STATE TALLARYSSEE, FROM DA
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NEW FILINGS	AMENDMENTS		
Profit	Amendment		
NonProfit	Resignation of R.A., Offic	er/Director	
Limited Liability	Change of Registered Age	nt	
Domestication	Dissolution/Withdrawal		
Other	Merger		
OTHER FILINGS	REGISTRATION/ QUALIFICATION		4/13
Annual Report	Foreign	Y	H/I

Limited Partnership

Examiner's Initials

Reinstatement Trademark

Other

CR2E031(10/92)

Fictitious Name

Name Reservation

ARTICLES OF INCORPORATION

<u>of</u>

KFAM, INC.

The undersigned, acting as incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation:

ARTICLE I.

NAME

The name and address of the corporation is:

KFAM, INC. 1535 Paul Russell Rd. Tallahassee, Florida 32301

ARTICLE II.

DURATION

This corporation shall have pertetual existence.

ARTICLE III.

PURPOSE

The purpose for which this corporation is organized is to engage in any activities or business permitted under the laws of the United States and the State of Florida, including, but not limited to the development of real estate.

ARTICLE IV.

CAPITAL STOCK

This corporation is authorized to issue One Hundred (100) shares of One Dollar (\$1.00) par value common stock.



ARTICLE V.

PREEMPTIVE RIGHTS

Each shareholder of this corporation shall have the first right to purchase shares of any class, kind or series of stock in this corporation that may from time to time be issued, including shares from the treasury of this corporation, in the ratio that the number of shares the shareholder holds at the time of issue bears to the total number of shares outstanding, exclusive of treasury shares, this right shall be deemed waived by any shareholder who has not exercised it and paid for the shares preempted within thirty days of receipt of a notice in writing from the corporation, stating the prices, terms and conditions of the issue of shares, and inviting the shareholder to exercise his preemptive rights. This right may also be waived by affirmative written waiver submitted by the shareholder to the corporation within thirty days of receipt of notice from the corporation.

ARTICLE VI.

INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 1535 Paul Russell Rd., Tallahassee, Florida 32301, and the name of the initial Registered Agent of this corporation is Jayant Karnik.

ARTICLE VII.

INIT1. BOARD OF DIRECTORS OF THE CORPORATION

This corporation shall have 2 directors initially. The number

of directors may be either increased or decreased from time to time by an amendment of the By-Laws of the corporation in the manner provided by law, but shall never be less than one. The names and addresses of the initial board of directors of the corporation:

Jayant Karnik 1535 Paul Russell Rd. Tallahassee, FL. 32301 Pandharinath D. Karnik 1535 Paul Russell Rd. Tallahassee, FL. 32301

ARTICLE VIII.

INCORPORATOR

The name and address of the person signing these Articles is:

Jayant Karnik 1535 Paul Russell Rd. Tallahassee, Florida 32301

ARTICLE IX.

INDEMNIFICATION

This corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

ARTICLE X.

AMENDMENT OF ARTICLES

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholder is subject to this reservation.

ARTICLE XI.

MEETINGS BY TELEPHONE CONFERENCE

Members of the board of directors may participate in special and regular meetings of the board of directors by means of conference telephone or similar communications equipment as provided by law, but annual meetings of the board of directors must be attended in person by each director.

ARTICLE XII.

AMENDMENT OF ARTICLE AND BY-LAWS

The power to adopt, alter, amend or repeal the Articles of Incorporation or By-Laws of this corporation shall be vested in the shareholders by a majority vote.

ARTICLE XIII.

INFORMAL ACTION OF DIRECTORS

If all the directors severally or collectively consent in writing to any action taken by the corporation, and the writings evidencing their consent are filed with the Secretary of the corporation, the action shall be as valid as though it had been authorized at a meeting of the board of directors.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 10th day of April, 1995.

Subscriber

STATE OF FLORIDA COUNTY OF LEON

in the State and County set forth above, personally appeared <u>Jayart Karnek</u>, known to me to be the person who executed the foregoing Articles of Incorporation, and he she acknowledged before me that he she executed these Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, in the State and County aforesaid, this 107 day of April, 1995.

Notary Public State of Florida ELSA D. WHITLOCK

MY COMMISSION # CC 247760 EXPIRES

December 21, 1996

BONDED THRU TROY FAIN INSURANCE, INC.

My Commission Expires:

ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

STATE OF FLORIDA OFFICE OF THE SECRETARY OF STATE

The undersigned, JAYANT KARNIK, having been designated as Agent for the Service of process within the State of Florida, does hereby accept the appointment as such agent for the above-named corporation.

IN WITNESS WHEREOF, the name of said Registered Agent is hereunto affixed at Tallahassee, Leon County, Florida, this 10th day of April, 1995.

JAYANT KARNIK

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SECRETARY OF STATE