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| Fictitious Name | Limited Partnership | / - |
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| | Trademark | 12/12/95 |
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CERTIFICATE OF INCORPOPATION

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95 APR -7 PH 12: 35 TALLAHASSEE, FLORIDA

CONRAD PALMER AND ASSOC.INC.

WE, the undersigned, hereby associate ourselves together for the purpose of becoming a corporation under the laws of the State of Florida providing for the formation of a corporation for profit, with the powers, rights, privileges and immunities hereinafter mentioned, and we hereby make, subscribe and acknowledge and file with the Secretary of State of Florida this Certificate of Incorporation; and to that end we do, by this Certificate, set forth:

ARTICLE I

The name of this corporation (which is hereinafter called the "Corporation") is:

CONRAD PALMER AND ASSOC.INC.

ARTICLE II

The general nature of the business and the objects and purposes to be transacted and carried on are to do any and all things allowed and permitted to be done by corporations under the Statutes of the State of Florida, and to do any and all of the things hereinafter mentioned as fully and to the same extent as natural persons might or could do, to-wit:

> (a) Carrying on any business, occupation, undertaking, enterprise and exercising any power or authority which may be done in a private corporation organized and existing under and by virtue of Chapter 607 of the Florida Statutes, as amended, it being the intention that this corporation may transact any business lawfully authorized and not prohibited by Chapter 607, Florida Statutes, as amended.

(b) To subscribe for, invest in, purchase or otherwise acquire, to own, hold, sell, exchange, pledge or otherwise dispose of, securities of every nature and kind, including, without limitation, all types of stocks, bonds, debentures, or obligations or evidences of indebtedness or ownership or participation issued or created by any and all associations, trusts or corporations, public or private, whether created, established or organized under the laws of the United States, any of the States, or any territory or district or colony or possession thereof, or under the laws of any foreign country, and also foreign and domestic government and municipal obligations, bank acceptances, commercial paper and secured call loans; to pay for the same in cash or property or by the issue of stock, bonds or notes of this Corporation or otherwise, and while owning or holding any such securities, to exercise all the rights, powers and privileges of a stockholder or owner, including the right to transfer and convey the said stock or other securities to one or more persons, firms, associations or corporations subject to voting trusts or other agreements placing in such persons voting or other powers in respect of said stocks or other securities; to borrow money or otherwise obtain credit and to secure the same by mortgaging, pledging or otherwise subjecting as security the assets of this Corporation.

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(c) To build, erect, construct, purchase, hire or otherwise acquire, own, provide, establish, maintain, hold, work, develop, sell, convey, lease, mortgage, exchange, improve and otherwise deal in and dispose of real estate and real property and all other kinds of property of whatsoever nature, whether real, nersonal or mixed, or any interests or rights therein without limits as to amounts; to buy, sell, assign, convey and cancel liens upon personal property and real estate of every kind and nature whatsoever; to act as broker or agent for the purchase, sale, leasing and management of real estate, and the negotiating of loans thereon; to borrow and lend money and to negotiate loans; to draw, endorse, accent, discount and deliver bills of exchange, promissory notes, hends, debentures, and other negotiatle instruments of whatsoever nature, and secure the same by mortgage on its property or otherwise; to issue on commission, subscribe for, take, acquire, hold, exchange and deal in shares, clocks, bonds, obligations or securities of any government or authority, individual or corporation.

(d) To carry on the business of a holding company and to purchase and acquire any mercantile or commercial business, trade or enterprise permitted by the laws of the State of Florida, and to own, hold, operate, maintain, use, sell, or otherwise dispose of the same; to enter into or engage in any such business, trade or enterprise.

(e) To make and carry out contracts for building, erecting, improving and repairing buildings, structures, improvements, warehouses, docks, bridges, bulkheads, sea walls, fills and structures of every kind and nature whatsoever; to build, construct or repair roads, bridges, wharves, sea walls, sidewalks, ditches, drains, bulkheads and in connection therewith, to use any appliance or appliances, dredge or equipment of whatsoever nature for the purpose of so doing; to carry on in any and all of its respective branches and the business of general contracting of whatsoever nature; to own and operate boats, boat lines, bridges and dredges; to make, deepen or widen channels or canals; to fill in low ground, to buy, sell, manufacture, trade and deal in machinery, tools, and in steel, iron, plaster, granite, implements, stone, brick, lumber, shell, sand and every kind of building material and supplies whatsoever; to make all manner of river and harbor improvements; to engage in the building of buildings and repairing of vessels, ships, boats, crafts and to do all manner of marine construction.

(f) To engage in the sales and commission business in the representation of factories, wholesalers and businesses which require the use and services of a sales and commissions agency, and to do all things necessary in connection "." The operation of a sales and commission agency; as well as to engage in other similar and allied businesses incidental to a sale and commission agency, which said agency will perate both within and without the continental limits of the United States of America. (g) To own, conduct, operate and maintain a store or stores or distribution centers, warehouses, lofts, lots, storage centers or other outlets for the purpose of manufacturing, making, buying, selling and otherwise dealing in building supplies and equipment incidental to the construction business.

(h) To own, buy, sell, lease, exchange or otherwise deal in real estate and personal property; to mortgage, sell and convey the same; to negotiate, purchase, hold and sell mortgages, stocks, bonds and other securities and personal property; to invest money in real estate for itself or for other parties; to build, furnish, equip, construct and répair buildings and to carry on the general contracting and construction business; to have all the powers conferred upon such corporation to carry on any business in connection with and incident to the foregoing under the laws of the State of Florida or any other State.

(i) Generally, to make and perform contracts of any kind and description, and for the purpose of attaining any of the objects of the Corporation, to do and perform any other act or things, and to exercise any and all powers which a co-partnership or natural person could do and exercise, and which are now, or hereafter may be authorized by law, and generally do and perform any and all things necessary or incidental to the performing or carrying out of the powers hereinabove specifically delegated or implied.

ARTICLE III

The stock of this Corporation shall be divided into One Hundred shares (100) shares of stock of the par value of One dollar (\$ 1.00 per share, all of one class, namely, Common Stock, and having an aggregate par value of

One Hundred dollars (\$ 100.00). All said stock shall be payable in cash, property, labor ... services at a just valuation to be fixed by the Board of Directors at a meeting called for that purpose; property, labor or services may be purchased or paid for with the capital.stock; at a just valuation to be fixed by the Board of Directors at a meeting called for that purpose.

ARTICLE IV

The amount of capital with which this Corporation shall begin business shall be no less than One Hundred dollars (\$100.00).

ARTICLE V

The principal place of business of the Corporation shall be at 717 Ponce de Leon, Coral Gables , Florida, with the privilege of having branch offices within and without the State of Florida.

ARTICLE VI

This Corporation shall have perpetual existence.

ARTICLE VII

The names and post office addresses of the first Board of Directors of the Corporation, who shall hold office for the first year, or until their successors are chosen, shall be: Claudio Ovide 717 Ponce de Leon Coral Gables, Director Fla

Director

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Director

ARTICLE VIII

The number of directors of the Corporation shall be not 6NE (1) less than three (4) nor more than fifteen (15).

ARTICLE IX

The names and post office addresses of the President, Secretary, and Treasurer, who shall hold office until their successors are elected or appointed or have qualified are: Claudio Ovide 717 Ponce de Leon Coral Gables, President Fla

Treasurer

Claudio Ovide 717 Ponce de Leon Coral Gables, Secretary Fla

ARTICLE X

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The names and post office addresses of each subscriber and the number of shares of stock which each agrees to take are:

Claudio Ovide 717 Ponce de Leon Coral Gables Fl Shares 100

Shares

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Shares

Total Shares: One Hundred Shares, (100) all of the proceeds of which will amount to at least \$ 100.00

ARTICLE XII - REGISTERED OFFICE AND REGISTERED AGENT

Conrad Palmer and Asociates, Inc., designates 717 Ponce de Leon Suite 337, Coral Gables, Fla as its principal office and Claudio Ovide of 717 Ponce de Leon Blvd, Coral Gables, Fla 33134 as its registered agent pursuant to Statute.

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IN WITNESS WHEREOF, we have hereunto set our hands and seals, and acknowlodged to be filed in the office of the Secretary of State the foregoing Certificate of Incorporation, this 5th day of Apavil ,1997-UWWWW (SEAL) (SEAL) (SEAL)

COUNTY OF DADE

STATE OF FLORIDA

BEFORE ME, the undersigned authority, duly authorized to administer oaths and take acknowledgments, personally appeared

SSI

LLAUDIO OUIDZ and each severally acknowledged before me that they signed the foregoing Certificate of Incorporation for the purposes therein expressed.

WITNESS my hand and official seal at the City of Miami, County of Bidde, State of Florida, this 5^{th} day of 9^{pul} , 197-

at Large BERNARDO SARUSKI

My Commission expires:

| OFFICIAL NOTARY SEAL BERNARDO SARUSKI | |
|--|--|
| NOTARY PUBLIC STATE OF FLORIDA | |
| COMMISSION NO. CC224127 | |
| MY COMMISSION EXP. AUG. 20,1996 | |

. . CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF A RODESS WITHIN PLOAIDA, MALING AGENT UPON MUCH PROBESS MAY SE SERVED IN COMPLIANCE WITH SECTICH 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED: FIRST--THAT ____CONRAD PALMER AND ASSOC. INC. (MARE OF CORFCRATION) DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAUS OF THE STATE OPOFLORIDA. WITH ITS PRINCIPAL PLACE OF BUSINESS AT CITY OF CORAL GABLES (CITY) STAT. OF FLORIDA , HAS NAMED CLAUDIO OVIDE (JTATE) (NAME OF RESIDENT AGENT) 717 PONCE DE LEON BLVD LUCATED AT (STREET ADDRESS AND NUMBER OF BUILDING, TOST OFFICE BOX ADDREDJES ARE NOT AUGEITADLE) CITY OF _ CORAL GABLES ____, STATE OF FLORIDA, AS ITS AGENT TO ACCEPT (CITY) SERVICE OF PROCESS WITHIN FLORIDA. JIGNATURE (CORFORATE OFFICER) TITLE Drte__ HAVING BEEN NAMED TO ACCEFT SERVICE OF PROCESS FOR THE ABOVE STATED CORFCRATION, AT THE FLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAFACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COR-PLETE PERFORMANCE OF MY DUTIES. SIGNATURE (RESIDENT AGENT) DATE