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SECRETARY OF STATE  
TREASURY DEPARTMENT

1 29, 1995

Mr. Andres Guzman  
1523 S.W. 8th Street  
Miami, FL 33135

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-04/04/95--01014--013  
\*\*\*122.50 \*\*\*122.50

RE: NEVADA MANAGEMENT & PROMOTIONS, INC.

Dear Sir or Madam:

Enclosed please find an original and one fully executed copy of the Articles of Incorporation for the above referenced corporation, together with our check in the amount of \$122.50 to cover your fees. Please return a certified copy of the Articles of Incorporation to the undersigned in the enclosed, self-addressed, stamped envelope.

Thank you for your courtesy and cooperation, and should you have any questions, please do not hesitate to contact the undersigned.

Very truly yours,

  
ANDRES GUZMAN

AG/cg

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION  
OF**

**NEVADA MANAGEMENT & PROMOTIONS, INC.**

The undersigned for the purpose of forming a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation:

**ARTICLE I**

**Name**

The name of the corporation is **NEVADA MANAGEMENT & PROMOTIONS, INC.** and its address is 1523 S.W. 8th Street, Miami, Florida, 33135.

**ARTICLE II**

**Duration**

The duration of the corporation shall be perpetual.

**ARTICLE III**

**Purposes**

The general purposes for which the corporation is organized are:

(1) To transact any lawful business for which corporations may be incorporated under the Florida General Corporation Act.

(2) To do such other things as are incidental to the foregoing or necessary or desirable in order to accomplish the foregoing.

#### ARTICLE IV

##### Authorized Shares

The aggregate number of shares which the corporation is authorized to issue is 500. Such shares shall be of a single class, and shall have \$1.00 par value.

#### ARTICLE V

##### Registered Office and Agent

The street address of the initial registered office of the corporation is 1523 S.W. 8th Street, Miami, Florida 33135, and the name of its initial registered agent at such address is ANDRES GUZMAN.

#### ARTICLE VI

##### Directors

The number of directors constituting the board of directors of the corporation shall be determined in accordance with the By-Laws, but shall not be less than one. The number of directors constituting the initial board of directors is one (1). The name and address of the person who is to serve as the member of the initial Board of Directors is:

ANDRES GUZMAN  
1523 S.W. 8th Street  
Miami, Florida 33135

## **ARTICLE VII**

### **Officers**

The officer constituting the officer of the corporation shall be determined in accordance with the By-Laws, but shall not be less than a president and a secretary. The officer is:

ANDRES GUZMAN - President/Secretary

## **ARTICLE VIII**

### **Incorporator**

The names and addresses of the Incorporators are:

ANDRES GUZMAN  
1523 S.W. 8th Street  
Miami, Florida 33135

## **ARTICLE IX**

### **Indemnification**

The corporation shall indemnify each director, officer and shareholder of the corporation against any and all liability and expenses incurred by him in connection with or arising out of any action, suit or proceeding in which he may be involved, by reason of his being or having been an officer, director or shareholder of the corporation to the full extent permitted by the laws of the State of Florida.

Executed by the undersigned on the 27 day of March,  
1995.

ANDRES GUZMAN  
Incorporator

STATE OF FLORIDA)  
                          ) ss  
COUNTY OF DADE )

The foregoing instrument was acknowledged before me this 27  
day of March, 1995, by ANDRES GUZMAN, who is personally known to me  
or who has produced n/a as  
identification and who did take an oath.

My commission expires:

NOTARY PUBLIC STATE OF FLORIDA  
MY COMMISSION EXPIRES 12/31/99  
BONDED THRU GENERAL INS. UND.

Lis Perez  
Notary Public

Lis Perez

Printed Name

**Acknowledgement of Appointment by Registered Agent**

Having been named the registered agent for the above  
corporation at the place designated in and foregoing Articles of  
Incorporation, I hereby accept the same and agree to act in this  
capacity, and agree to comply with the provisions of Florida law  
relative to keeping the registered office open.

ANDRES GUZMAN Registered Agent