1201 HAYS STREET
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2 35 95 APR -3 AM 10: 18 0721000000032 REFERENCE : 571356 AUTHORIZATION : ORDER DATE: April 3, 1995 ORDER TIME : 1:09 PM ORDER NO. : 571356 9000001444,389 CUSTOMER NO: 957194 CUSTOMER: Mr. Bert Irigoyen BERT ALEXANDER & ASSOCIATES 7521 Southwest 133rd Street Miami, FL 33156 DOMESTIC FILING NORMANDY ISLE HOLDING COMPANY NAME: XX ARTICLES OF INCORPORATION

C	ERTIFICATE	OF LIMITE	D PARTNERS	HIP		
PLEASE	RETURN THE	FOLLOWING	AS PROOF	OF FILING:		
CERTIFIED COPY PLAIN STAMPED COPY CERTIFICATE OF GOOD STANDING						
CONTACT	PERSON: 1	Lori R. Du		R'S INITIALS	APR	4 1995 BSB

Articles of Incorporation

FILED

Of

95 APR -3 AH 10: 18

Normandy Isle Holding Company SECRETARY OF STATE TOLLAHASSEE FLORIDA

Article I

Name

The name of this Corporation is

Normandy Isle Holding Company

Article II

Principal Office and Mailing Address of the Corporation

The principal office and mailing address of this Corporation is

1111 Lincoln Road Suite 804 Miami Beach, Florida 33139

Article III

Capital Stock

This Corporation is authorized to issue 10,000 shares of \$ 0.01 par value common stock, which shall be designated "Common Shares".

Article IV

Initial Registered Office and Agent

The street address of the initial registered office of the Corporation is

7521 S. W. 133 Street Miami, Florida 33156

and the name of the initial registered agent of this Corporation at that address is

Bert Alexander & Associates

Article V

Director Quorum and Voting

No less than a majority of the directors shall constitute a quorum for a meeting of directors. If a quorum is present, the affirmative vote of a majority of the directors present, or, if a directors or directors have abstained from voting because of an interest in the matter to be voted upon, the affirmative vote of a majority of the directors present and voting, shall be the act of the Board of Directors. The names and addresses of the initial directors of this corporation are:

Ms. Mary MacAvin
Ingleneuk
South Street
Houston
Renfrewshire PA6 7ET
Great Britain

Article VI

Nature of Business

This Corporation is being formed for the following purposes:

- a) To engage in any and all lawful business or activity permitted under the laws of the United States and the State of Florida.
- b) To generally have and exercise all powers, rights and privileges necessary and incident to carrying out properly the objects herein mentioned.
- c) To do anything and everything necessary, suitable, convenient or proper for the accomplishment of any of the purposes or the attainment of any or all the objects hereinbefore enumerated or incidental to the purposes and powers of the Corporation or which at any time appear conductive thereto or expedient.

Article VII

Voting Requirements for Shareholders

The affirmative vote of a majority of the shareholders of this Corporation entitled to vote shall be required for the authorization of any action of the shareholders of this Corporation.

Article VIII

Amendments to Articles of Incorporation and By-Laws

This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendments hereto and any right conferred upon the shareholders is subject to this reservation. Further, the power to adopt, alter, amend or repeal the By-Laws shall be vested in the Board of Directors of this Corporation.

Article IX

Powers

This corporation shall have all the corporate powers enumerated in the Florida Business Corporation Act, as amended from time to time.

Article IX

Indemnification

This Corporation shall indemnify any and all of its directors, officers, employees or agents or former directors, officers, employees or agents or any person or persons who may have served at its request as a director, officer, employee or agent or another corporation, partnership, joint venture, trust or other enterprise in which it owns shares of capital stock or of which it is a creditor, to the full extent permitted by law. Said indemnification shall include, but not be limited to, the expenses, including the cost of any judgement, fines, settlements and counsel's fees, actually and necessarily paid or incurred in connection with any suit or proceedings, whether civil, criminal, action, administrative or investigative, and any appeals thereof, to which any such person or his legal representative may be party or may be threatened to be made a party, by reason of his being or having beer a director, officer, employee or agent as herein provided. The foregoing right of indemnification shall not be exclusive of any other rights to which any director, officer, employee or agent may be entitled as a matter of law or which he may be lawfully granted.

Article XI

Incorporator

The name and address of the person signing these Articles is

Bert Alexander & Associates 7521 SW 133 Street Miami, Florida 33156

In witness whereof, the undersigned incorporator has executed these Articles of Incorporation on this 30th day of March 1995.

Bert Alexander & Associates

By: Bo, &)

Acknowledgment

State of Florida)
) SS
County of Dade)

BEFORE ME, a Notary Public authorized to take acknowledgements in the State and County set forth above, personally appeared Humberto L. Irigoyen, known to me and known by me to be an authorized officer of Bert Alexander & Associates, and he acknowledged before me that he executed said Articles of Incorporation as an officer of said corporation.

IN WITNESS WHEREOF, I hereunto set my hand and affixed seal in the State and County aforesaid, this 30th day of March 1995.

Notary Public State of Florida at Large

My commission Expires:

DORIS P LAMB
My Commission CC385243
Expires Jul. 10, 1998
Bonded by ANB
800-852-5878

Print type or stamp name of Notary Public Personally known MOR Produced I.D.

Type and number of I.D. produced:

Loris F. Lamb

Acceptance of Registered Agent

Having been named to accept service of process for Normandy Isle Holding Company, at the place designated in the articles of Incorporation, Bert Alexander & Associates agrees to act in this capacity, and agrees to comply with the provisions of Sections 48.091 relative to keeping open such office.

Date 3/30/95

Bert Alexander & Associates Registered Agent

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