P95 0000 22673

March 11, 1995

Secretary of State Division of Corporations P.O. Box 6327 Tallahassee, Florida 32314

Gentlemen:

Enclosed please find original and copy of Articles of Incorporation for ALAN HORN ASSOCIATES, INC., which please file immediately and return stamped copy to this office.

Filing fee of \$70 for the Secretary of State, for stamped copy is enclosed herewith.

Thank you for your cooperation.

Very truly yours,

Alan R. Horn 121 Jolly Roger

Key Largo, Florida 33037

(305) 852-9880

ARTICLES OF INCORPORATION

OF

ALAN HORN ASSOCIATES, INC.

The undersigned, desiring to incorporate under the laws of the State of Florida, hereby submits the following:

ARTICLE I

The name of the corporation is ALAN HORN ASSOCIATES, INC.

ARTICLE II

The general purpose for which the corporation is organized is to engage in any lawful business permitted for corporations under the Florida General Corporation Act.

ARTICLE III

The duration of the corporation is perpetual.

ARTICLE IV

The aggregate number of shares which the corporation is authorized to issue is one hundred. The par value of each share shall be one dollar. The shares shall be of a single class.

ARTICLE V

The street address of the corporation's principal place of business is:

121 Jolly Roger Key Largo, Florida 33037

ARTICLE VI

The Registered Agent for the corporation is ALAN R. HORN, whose address is:

121 Jolly Roger Key Largo, Florida 33037

ARTICLE VII

The number of directors constituting the initial Board of Directors is one. The name and address of the person who is to serve as member of the initial Board of Directors is:

ALAN R. HORN 121 Jolly Roger Key Largo, Florida 22037 Pago throo

ARTICLE VIII

The name and address of the incorporator of the corporation is:

ALAN R. HORN 121 Jolly Roger Key Largo, Florida 22037

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 11th day of March, 1995.

STATE OF FLORIDA) SS COUNTY OF MONROE)

BEFORE ME, a Notary Public duly authorized to take acknowledgements in the State and County set forth above, personally appeared ALAN R. HORN, known to me to be the person who executed the foregoing Articles of Incorporation, and he acknowledged before me that he executed those Articles of Incorporation.

WITNESS my official hand and seal in the State and County aforesaid this 11th day of March, 1995.

My Commission Expires:

Notary Public

OFFICIAL NOTARY SEAL LAWRENCE M PRESSER NOTARY PUBLIC STATE OF FLORIDA COMMISSION NO. CC254909 MY COMMISSION EXP. JAN. 15.1997 Page four

The following is submitted pursuant to Chapter 48, Florida Statutes:

That ALAN HORN ASSOCIATES, INC., desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Incorporation in the Town of Key Largo, County of Monroe, State of Florida, has named ALAN R. HORN, as its agent to accept service of process in this State.

ACKNOWLEDGMENT: Having been named to accept service of process for the above stated corporation at the place designated in the Articles of Incorporation, I hereby accept to act in that capacity and agree to comply with the provisions of the Florida Corporation Act regarding keeping said corporation's registered office open.

ALAN R. HORN Registered Agent

Sworn to, subscribed and acknowledged before me by ALAN R. HORN, this 11th day of March, 1995.

My Commission Expires:

Notary Public

OFFICIAL NOTARY SEAL
LAWRENCE MINSPISSER
NOTARY PUBLIC SPATE OF FLORIDA
COMMISSION NO COSSIGNO
MY COMMISSION EXP. JAN. 15,1997