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March 16, 1995

Department of State
Division of Corporation
Post Office Box 6327
Tallahassee, Florida 32314

FILED
MAR 20 PM 11
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

BOARD OF DIRECTORS

Officers

Dr. Roy Evans
President
Harold Butler, Jr.
Secretary
Verbert C. Anderson
Treasurer

Members

Cornelius L. Allen
Reginald Clynne, Esq.
T. Ward Fox
Franklin L. Frazier
Howard V. Gary
Howard Hackley Jr., MD
John A. Hall
George E. Hopburn, Jr.
George T. Knox, Esq.
Ken Mason
Congresswoman Carla P. Meek
Garth C. Reeves
Neil Robinson
Dorothy Stewart
Karon Johnson Street
Elaine H. Black,
Executive Director

**RE: Articles of Incorporation -
TURF MANAGEMENT, INC.**

Dear Sir/Madam:

Enclosed please find an original and one copy of the Articles of Incorporation for the above-referenced corporation, a Certificate Designating Place of Business and Registered Agent, and a check #541 which is in the sum of one hundred twenty-two dollars and fifty cents (\$122.50) for the filing fees.

Please file both the Articles and Certificate of Designation for the corporation and return a file-marked, certified copy of each document to the following:

**STANLEY B. LEWIS
ATTORNEY AT LAW
TOOLS FOR CHANGE
6255 N.W. 7th Avenue
Miami, Florida 33150**

RECORDED 1-41341-2-181
INDEXED 1-41341-2-181
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Thank you for your attention to this matter.

Sincerely,

Stanley B. Lewis

**Stanley B. Lewis
Attorney at Law**

B. REGISTER MAR 21 1995

sbl/pg
Encls.

**TOOLS FOR CHANGE
BLACK ECONOMIC DEVELOPMENT COALITION, INC.**

ARTICLES OF INCORPORATION
OF
TURF MANAGEMENT, INC.

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, Chapter 607 of the Florida Statutes, hereby adopts the following Articles of Incorporation:

ARTICLE I: NAME OF THE CORPORATION

The name of the corporation is TURF MANAGEMENT, INC., hereinafter referred to as the "Corporation".

ARTICLE II: PRINCIPAL OFFICE AND MAILING ADDRESS

The address of the principal office and the mailing address of the Corporation is at 3353 N.W. 204 Terrace, Miami, Florida 33056.

ARTICLE III: DURATION OF THE CORPORATION

The period of duration of the Corporation shall be perpetual unless dissolved according to law.

ARTICLE IV: PURPOSE OF THE CORPORATION

The purpose for which the Corporation is organized is to engage in any and all lawful business for which corporations may be incorporated under Chapter 607, Florida Statute, as amended.

ARTICLE V: AUTHORIZED SHARES

The Corporation is authorized to issue Five Thousand (5,000) shares of common stock with a par value of \$1.00 per share. All stock shall be of one class. The Board of Directors may authorize

the issuance of such stock to such person(s) upon such terms and for such consideration as they may deem appropriate. The consideration may consist of any tangible or intangible property or benefit to the Corporation, including cash, promissory notes, services performed, promises to perform services evidenced by a written contract, or other securities of the Corporation.

ARTICLE VI: PREEMPTIVE RIGHTS

The Corporation elects to have preemptive rights. Every shareholder, upon the sale for cash of any new or reissued stock of the Corporation, shall have the right to purchase his pro-rata share thereof at the price at which it is offered to others.

ARTICLE VII: INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The street address of the Corporation's initial registered office is 3353 N.W. 204 Terrace, Miami, Florida 33056 and the registered agent at that office is JAMES L. JONES.

ARTICLE VIII: INITIAL BOARD OF DIRECTORS

The Corporation shall have one (1) director constituting the initial Board of Directors. The number of directors may be increased or decreased from time to time by the bylaws.

The initial Board of Directors of the Corporation shall be comprised of:

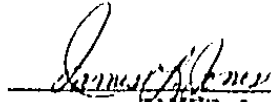
JAMES L. JONES
3353 N.W. 204 Terrace
Miami, Florida 33056

ARTICLE IX: INCORPORATOR

The Incorporator of the Corporation is as follows:

JAMES L. JONES
3353 N.W. 204 Terrace
Miami, Florida 33056

IN WITNESS WHEREOF, I, JAMES L. JONES, the undersigned
Incorporator, have signed these Articles of Incorporation on this
14 day of MARCH, 1995 and acknowledged the same to be my
act.


JAMES L. JONES

STATE OF FLORIDA)
COUNTY OF DADE)

The foregoing instrument was sworn to before me this 14 day
of March, 1995 by JAMES L. JONES, who personally appeared
before me at the time of notarization, and who has produced a
Florida Driver's License as identification.

NOTARY PUBLIC:

SIGN: 

PRINT: STANLEY B. LEWIS
STATE OF FLORIDA AT LARGE



STANLEY B. LEWIS
My Commission CD40 7757
Expires Sep. 18, 1996
Bonded by HAI
800-422-1566

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE
SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM
WHOM PROCESS MAY BE SERVED

95 MAR 20 AM 11:17
FILED
SECRETARY OF STATE
TALLAHASSEE FLORIDA

Pursuant to the provisions of Chapters 48.091 and 607.0501 of the Florida Statutes, the following is submitted, in compliance with said Acts:

First--That TURF MANAGEMENT, INC., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at City of Miami, County of Dade, State of Florida, has named JAMES L. JONES located at 3353 N.W. 204 Terrace in the City of Miami, County of Dade, State of Florida, as its agent to accept service of process within this state.

-Acceptance of Agent-

ACKNOWLEDGEMENT:

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

BY: James L. Jones
JAMES L. JONES

DATE: MARCH 14, 1995