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FLORIDA DIVISION OF CORPORATIONS

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TO: DIVISION OF CORPORATIONS

FROM: FAS-T CORP. AGENTS, INC.

DEPARTMENT OF STATE

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STATE OF FLORIDA

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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: UNITED COURIER SERVICE ON BOARD CORP.

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**ARTICLES OF INCORPORATION
OF
UNITED COURIER SERVICE ON BOARD CORP.**

I, the undersigned, being of legal age and a natural person, do hereby subscribe to, acknowledge and file the following Articles of Incorporation for the purpose of creating a corporation under the laws of the State of Florida.

ARTICLE I

The name of this corporation shall be UNITED COURIER SERVICE ON BOARD CORP. and the initial address of this corporation shall be 7211 N.W. 12th Street, Miami, Florida 33126.

ARTICLE II

This corporation may engage in any activity or business permitted under the laws of the State of Florida and under the laws of the United States of America.

ARTICLE III

The capital stock authorized, the par value thereof, and the characteristics of such stock shall be as follows:

| Number of Shares Authorized | Par Value Per Share | Class of Stock |
|--------------------------------|------------------------|-------------------|
| 500 | \$.50 | Common |

The consideration for all of the said stock shall be payable in cash, property, real or personal, labor or services in lieu of cash, at a just valuation to be fixed by the Board of Directors of the corporation.

ARTICLE IV

This corporation shall commence its existence immediately upon the filing of these Articles of Incorporation and shall exist perpetually thereafter unless sooner dissolved according to law.

Prepared by: Rafael De Los Rios
7211 N.W. 12th St.
Miami, FL 33126

(305) 593-2604

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ARTICLE V

The initial registered office of this corporation shall be at 7211 N.W. 12th Street, Miami, Florida 33126 with the privilege of having its offices and branch offices at other places within or without the State of Florida. The initial registered agent at that address shall be Rafael De Los Rios.

ARTICLE VI

This corporation shall have at least one director, with the exact number to be specified by the stockholders from time to time unless the stockholders shall, by a majority vote thereafter, determine that the corporation be managed by the stockholders.

ARTICLE VII

The name and address of the director of the corporation, who shall hold office for the first year or until her successor is duly executed and qualified shall be:

| Director | TITLE | Ownership |
|--------------------|--------------|------------------|
| Amry J. Touron | President, | |
| Jose A. Gonzalez | Secretary, | 100% |
| Rafael De Los Rios | Treasurer | |

ARTICLE VIII

The name and address of the Incorporator is Rafael De Los Rios 7211 N.W. 12th St. Miami, Florida 33126.

ARTICLE IX

No contract or other transaction between this corporation and any other corporation, and no act of this corporation, shall in any way be affected or invalidated by the fact that any of the directors of this corporation are pecuniarily or otherwise interested in, or are directors or officers of, such other corporation. Any director individually, or any firm of which any director may be a member, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of this corporation, provided that the fact that he or such firm is so interested shall be disclosed or shall have been known to the Board of Directors or a majority thereof, and any director of this corporation who is also a director or an officer of such other corporation, or who is so interested, may be counted in determining the existence of a quorum at any meeting of the Board of Directors of this corporation which shall authorize any such contract or transaction, with like force and effect as if he were not such a director or officer or such other corporation, or not so interested.

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ARTICLE X

The private property of the stockholders shall not be subject to payment of the corporate debts in any event.

ARTICLE XI

This corporation shall indemnify and may insure its officers and directors to the fullest extent permitted by law either now or hereafter.

IN WITNESS WHEREOF, I, the undersigned, being the Incorporators hereinbefore named, for the purpose of forming a corporation to do business both within and without the State of Florida, under the laws of Florida, make and file these Articles of Incorporation, hereby declaring and certifying that the facts herein stated are true, and hereunto sign my name on this 15th day of March, 1995.



Rafael de los Rios

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT WHOM PROCESS MAY BE SERVED.

In compliance with the laws of Florida, the following is submitted:

First, That UNITED COURIER SERVICE ON BOARD CORP. desiring to organize under the laws of the State of Florida, has named Rafael De Los Rios 7211 N.W. 12th Street, Miami, Florida 33123 County of Dade, State of Florida, as its statutory Registered Agent.

Having been named the statutory Registered Agent of the above corporation at the place designated in this certificate, I hereby accept the name and agree to act in this capacity, and agree to comply with the provisions of Florida law relative to keeping the registered office open, and I accept the obligations of Section 607.325 F.S.



Rafael De Los Rios
Registered Agent

Dated this 15th day of March
1995.

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MARCH 20 1995
TALLAHASSEE, FLORIDA