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3/16/95

FLORIDA DIVISION OF CORPORATIONS

1100 PM

TO: DIVISION OF CORPORATIONS
DEPARTMENT OF STATE
STATE OF FLORIDA
409 EAST GAINES STREET
TALLAHASSEE, FL 32399
FAX: (904) 922-4000

FROM: ACE INDUSTRIES, INC.
54 NW 11TH ST
MIAMI FL 33136-2890311-
CONTACT: LYNN FRIEDMAN
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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.
NAME: R & M AUTO COLLECTION, INC.
FAX AUDIT NUMBER: H95000003033
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TALLAHASSEE, FLORIDA

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H95-03033

ARTICLES OF INCORPORATION

of R & M AUTO COLLECTION, INC.
a CORPORATION FOR PROFIT formed under the Florida General Corporation Act.

FILED
6 MAR 1993
11:45:50
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Article 1: Name of the Corporation: R & M AUTO COLLECTION, INC.
Address of the Corporation: 3600 STATE ROAD 7
MIRAMAR, FLORIDA 33023

Article 2: DURATION: Term of existence of the corporation is perpetual.

Article 3: PURPOSE: The Corporation may transact any and all lawful business for which corporations may be incorporated under the Laws of the UNITED STATES and the STATE OF FLORIDA.

Article 4: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 100
PAR VALUE \$1.00 (Information about PAR VALUE is not required but may be included).

Article 5: REGISTERED OFFICE: The street address of the initial registered office of the corporation shall be:
3600 STATE ROAD 7 MIRAMAR, FLORIDA 33023
and the name of the initial registered agent at such address is NICHOLAS UNLER

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation: Michael Unler
Signature of Registered Agent Date

Article 6: The board of directors are as follows:
The names and addresses of the Initial Director: (All persons listed after the first are additional directors)
1. NICHOLAS UNLER 3600 STATE ROAD 7 MIRAMAR, FLORIDA 33023
ROBERT YILLA 3600 STATE ROAD 7 MIRAMAR, FLORIDA 33023

Article 7: The Name and address of the incorporator is
NICHOLAS UNLER 3600 STATE ROAD 7 MIRAMAR, FLORIDA 33023

In witness whereof I have subscribed my name Michael Unler
Signature of Incorporator

H95-03033
ACE INDUSTRIES, INC.
54 NW 11th Street
Miami, FL 33136
305-355-2571