# P9500019275

SECRETARY OF STATE
TALLAHASSEE, FLOORE

ANTONIO R. ALVARES
BESTOR M. TORRES
7293 Coral Way
Miami, Florida 33155

February 28, 1995

Secretary of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314 000001424490 -03/08/95--01070--013 \*\*\*\*122.50 \*\*\*\*122.50

Re: Incorporation of HORUS PRESS, INC., a Florida corp.

Dear Sir/Madam:

In connection with the matter noted above, enclosed are two fully executed copies of the Articles of Incorporation of Horus Press, Inc., a Florida corporation, together with our check in the sum of \$122.50 representing your filing fees and costs.

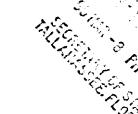
Please return a certified copy of the Articles of Incorporation to the undersigned at the address noted above. Your prompt attention will be appreciated.

Very truly yours,

NESTOR M. TORRES

Enclosures

#### ARTICLES OF INCORPORATION OF NORUS PRESS, INC.



## ARTICLE I - NAME

The name of the corporation shall be:

HORUS PRESS, INC.

#### ARTICLE II - DURATION

The corporation shall have perpetual existence.

#### ARTICLE III - PURPOSE

This corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

The corporation shall have the same powers as an individual to do all things necessary or convenient to carry out its business and affairs.

## ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue Five Hundred (500) shares of One Dollar (\$1.00) par value common stock, which shall be designated "Common Shares."

#### ARTICLE V - VOTING RIGHTS

Except as otherwise provided by law, the entire voting power for the election of directors and for all other purposes shall be vested exclusively in the holders of the outstanding common stock.

## ARTICLE VI - INITIAL OFFICE

The street address of the initial principal office is 7293 Coral Way, Miami, Florida.

# ARTICLE VII - INITIAL REGISTERED OFFICE AND AGENT

The street address of the corporation's initial registered office is 7293 Coral Way, Miami, Florida, and the name of its initial registered agent at that office is MESTOR M. TORRES.

# ARTICLE VIII - INITIAL BOARD OF DIRECTORS

This corporation shall have two directors initially. The number of directors may be increased or decreased from time to time by the Bylaws but shall never be less than one (1). The names and addresses of the initial directors of this corporation are:

ANTONIO R. ALVAREZ 6848 S.W. 38 STREET, MIAMI, FL 33155 MESTOR M. TORRES 8050 M.W. 8 STREET, #304, MIAMI, FL 33126

## ARTICLE IX - INCORPORATOR

The name and address of the person signing these articles are: ANTONIO R. ALVAREZ, at 6848 S.W. 38 Street, Niami, Florida, 33155, and NESTOR M. TORRES, at 8050 M.W. 8 Street, #304, Niami, Florida, 33126.

# ARTICLE I - INDEMNIFICATION

This corporation shall indemnify any officer or director or any former officer or director to the full extent permitted by law.

#### ARTICLE II - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these articles of incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITHESS WHEREOF, the undersigned subscriber has executed these articles of incorporation this / day of MARCH , 1995.

ANTONIO R. ALVAREZ

NESTOR M. TORRES

STATE OF FLORIDA

COUNTY OF DADE

I HEREBY CERTIFY that on this day, before me, an officer duly authorized in the State aforesaid and in the County aforesaid, to take acknowledgments, personally appeared ANTONIO R. ALVAREZ and NESTOR M. TORRES to me known to be the person described in and who executed the foregoing Articles of Incorporation, or who have produced valid Florida driver's licenses as identification, and they acknowledged before me that they executed the same.

'NOTARY PUBLIC

Printed, typed or stamped name:

My Commission Expires:



# ACCEPTANCE BY REGISTERED AGENT

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN ARTICLE VII OF THESE ARTICLES OF INCORPORATION, THE UNDERSIGNED HEREBY AGREES TO ACT IN THIS CAPACITY, AND FURTHER AGREES TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE DISCHARGE OF HIS DUTIES.

Signature: for difficulty (resident agent)

Date: 7 (1)

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