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FROM: EMPIRE CORPORATE KIT COMPANY
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MIAMI FL 33135-
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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.
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FLORIDA DEPARTMENT OF STATE
Sandra B. Morham
Secretary of State

February 17, 1995

EMPIRE CORPORATE KIT COMPANY

MIAMI, FL

SUBJECT: PANTHER TRANSPORT, INC.
REF: W95000003753

We received your electronically transmitted document. However, the document has not been filed and needs the following corrections:

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Loria Poole
Corporate Specialist

FAX Aud. #: H95000001965
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Division of Corporations - P.O. Box 6327 - Tallahassee, Florida 32314

ARTICLES OF INCORPORATION
OF
PANTHER TRUCKING, INC.

ARTICLE 0I-Name 0/ 0Principal 0Place 0of 0Business
The name and principal place of business of this corporation
is:

PANTHER TRUCKING, INC.
1190 W 60 ST
HIALEAH, FL 33012

ARTICLE 0II-Nature 0of 0Business

The general nature of this business to be transacted by this
corporation is to conduct TRUCKING this corporation may
engage in any other activity or business permitted under the
laws of the United States and of this State.

ARTICLE 0III- 0Capital 0Stock

The maximum number of shares of stock that this
corporation is authorized to have outstanding at any time is
five hundred (500) shares of common stock, each share
having a par value of ONE DOLLAR (\$1.00).

Authorized capital stock may be paid for in cash,
services, or property, at a just value to be fixed by the
Board of Directors of this corporation at any regular or
special meeting.

Prepared By:

LUIS M. GONZALEZ ACCOUNTANT
1051 W 29 ST SUITE 1
HIALEAH, FL 33012 TEL 885-2857

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HIALEAH, FLORIDA

ARTICLE CIV c- cTerm ccf cExistence

This corporation shall have perpetual existence.

ARTICLE CV c- cInitial cRegistered cAgent

The street address of the initial registered office of this corporation is 1190 W 60 ST HIALEAH, FL 33012 and the name of the initial registers agent of this corporation at that address is EDUARDO F. MARTINEZ.

ARTICLE CVI c-Initial cBoard ccf cDirectors

This corporation shall be conducted by a Board and have TWO directors initially. The number of directors may be either increased from time to time by the bylaws but shall never be less than one director. The names and address

of the initial directors of this corporation are:

DAVID A. INSIGNARES 1190 W 60 ST HIALEAH, FL 33012

EDUARDO F. MARTINEZ 1190 W 60 ST HIALEAH, FL 33012

All of the said directors are of full age and at least one of them is a citizen of the United States.

ARTICLE CVII- cInitial cOfficers

The names of the initial officers are as follows:

PRESIDENT: DAVID A. INSIGNARES.

VICE-PRESIDENT:

SECRETARY: EDUARDO F. MARTINEZ

TREASURER: EDUARDO MARTINEZ

ARTICLE CVIII-Incorporator

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EDUARDO F. MARTINEZ 1190 W 60 ST HIALEAH, FL 33012

ARTICLE SIX- Contribution

The names and post office addresses of each subscriber of this Articles of Incorporation, and the number of shares of stock which each agrees to take and he sums subscribed to and paid are as follows:

| NAME | ADDRESS | SHARE |
|---------------------|--------------------------------|-------|
| DAVID INSIGNARES | 1190 W 60 ST HIALEAH, FL 33012 | 250 |
| EDUARDO F. MARTINEZ | 1190 W 60 ST HIALEAH, FL 33012 | 250 |

EX-Effective Date

These Articles of Incorporation shall be effective immediately upon approval by the Secretary of State of the State of Florida.

ARTICLE XI- Amendment

These Article of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders, and approved at a stockholder's meeting by a majority of the stock entitled to vote thereon, unless all the directors and all the stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

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IN WITNESS WHEREOF, the undersigned subscriber has executed
these Articles of Incorporation this 15 day of FEBRUARY,
1995.



EDUARDO F. MARTINEZ


DAVID A. INSIGNARES

STATE OF FLORIDA }
COUNTY OF DADE }

BEFORE ME, a Notary Public authorized to take acknowledgment
in the State and County set forth above, personally
appeared EDUARDO F. MARTINEZ AND DAVID A. INSIGNARES.
personally known by me to be the persons who executed the
foregoing Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed
my official seal, in the State and County aforesaid, this
15 day of FEBRUARY, 1995.


Notary Public- State of Florida
at large

My Commission Expires:

NOTARY PUBLIC, STATE OF FLORIDA
MY COMMISSION EXPIRES: May 24, 1998.
Bureau of Notary Public Registration

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

IN COMPLIANCE WITH SECTION 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:

FIRST--THAT: PANTHER TRUCKING, INC . IS A CORPORATION DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA, WITH ITS PRINCIPAL PLACE OF BUSINESS AT THE CITY OF HIALEAH STATE OF FLORIDA, HAS NAMED EDUARDO F. MARTINEZ AS REGISTERED AGENT,

LOCATED AT 1190 W 60 ST
CITY OF HIALEAH STATE OF FLORIDA, AS ITS AGENT
TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA.

SIGNATURE

DAVID A. INSIGUARES-PRESIDENT

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES.

DATED 2/15/95

EDUARDO F. MARTINEZ-REGISTERED AGENT

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