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John H. Thompson, Jr.
(Requester's Name)
1001 E. 1st Street, Suite 100
(Address)
Fullerton, CA 92631-2000
(City, State, Zip) (Phone #)

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OFFICE USE ONLY

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CORPORATION NAME (SEE DOCUMENT NUMBER(S) if known)

1. SAATCHI & SAATCHI ADVERTISING INC.
(Corporation Name) (Document #)
2. _____
(Corporation Name) (Document #)
3. _____
(Corporation Name) (Document #)
4. _____
(Corporation Name) (Document #)

- ☐ Walk in ☐ Pick up time _____ ☐ Certified Copy
☐ Mail out ☒ Will wait ☐ Photocopy ☐ Certificate of Status

NEW FILINGS	
<input checked="" type="checkbox"/>	Profit
<input type="checkbox"/>	NonProfit
<input type="checkbox"/>	Limited Liability
<input type="checkbox"/>	Domestication
<input type="checkbox"/>	Other

AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of R.A., Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
<input type="checkbox"/>	Name Reservation

REGISTRATION/ QUALIFICATION	
<input type="checkbox"/>	Foreign
<input type="checkbox"/>	Limited Partnership
<input type="checkbox"/>	Reinstatement
<input type="checkbox"/>	Trademark
<input type="checkbox"/>	Other

Examiner's Initials

ARTICLES OF INCORPORATION
OF
CAPITAL PROGRAM MANAGEMENT, INC.

FILED
95 FEB 15 2 11 PM '03
TALLAHASSEE, FLA.

The undersigned incorporator executes these Articles of Incorporation [these "Articles"] and causes them to be delivered to the Florida Department of State for filing, for the purpose of incorporating a corporation for profit under the Florida Business Corporation Act.

ARTICLE I
(Name of the Corporation)

The name of the corporation is CAPITAL PROGRAM MANAGEMENT, INC.
[the "Corporation"].

ARTICLE II
(Principal Office of the Corporation)

The address of the principal office of the corporation is: 839 East Park Avenue, Suite C, Tallahassee, Florida 32301.

ARTICLE III
(Authorized Shares of the Corporation)

The Corporation shall have authority to issue 1,000 common shares.
The shares shall have a par value of \$1.00 per share.

ARTICLE VI
(Registered Office of the Corporation)

The street address of the Corporation's initial registered office is: 839 East Park Avenue, Suite C, Tallahassee, Florida 32301.

ARTICLE V
(Registered Agent of the Corporation)

The Corporation's initial registered agent is: James Nathan Cole [the

"Regulated Agent"]. To signify acceptance of appointment as regulated agent, the Regulated Agent has signed these Articles pursuant to section 607.0501, Florida Statute.

ARTICLE VI
(Identification of Incorporator)

The name and street address of the Incorporator is: James Nathan Cole,
839 East Park Avenue, Suite C, Tallahassee, Florida 32301.


ARTICLE VII
(Corporate Existence)

The time and date on which the corporate existence of this Corporation shall begin is: 12:01 a.m. (Local Time) on February 15, 1995.

ARTICLE VIII
(Shareholders' Preemptive Rights)

When a new issue of shares of the Corporation is offered by it for sale and the consideration to be paid for such issue is to be paid in cash, each existing shareholder of the Corporation shall have the preemptive right to purchase his or her pro rata number of shares, or fraction thereof, at the price at which the newly issued shares are to be offered for sale to other persons.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles and causes them to be delivered to the Florida Department of State for filing, as of the date and time indicated in Article VII hereof, in accordance with the Florida Business Corporation Act, on February 15, 1995.


James Nathan Cole
as Incorporator

ACCEPTANCE OF REGISTERED AGENT APPOINTMENT

The Registered Agent hereby accepts the appointment as the registered agent of the Corporation and states that he is familiar with, and accepts the obligations under section 607.0505, Florida Statutes.

James Nathan Cole
James Nathan Cole
as Registered Agent

FILED
95 FEB 15 AM 11:03
SEC
TALLAHASSEE FLORIDA