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FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State

February 10, 1995

EMPIRE CORPORATE KIT COMPANY

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SUBJECT: SILVER CROSS AMERICA, INC. REF: W95000003138

We received your electronically transmitted document. However, the document has not been filed and needs the following corrections:

The corporate name must be identical throughout the document.

The designation of the registered agent must be at a Florida street address.

NOTE: SEE R.A. CERTIFICATE, PLEASE RE-SEND THAT PAGE>

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any quostions concerning the filing of your document, please call (904) 487-6934.

Loria Poole Corporate Specialist

FAX Aud. #: H95000001667 Letter Number: 995800006036

Division of Corporations - P.O. Box 6327 - Tallahassee, Florida 32314

ARTICLES OF INCORPORATION OF SILVER CROSS AMERICA, INC.

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, does hereby adopt the following Articles of Incorporation.

ARTICLEL

CORPORATE NAME AND PRINCIPAL PLACE OF BUSINESS

The name of the Corporation is Silver Cross America, Inc., 2307 Douglas Road, Suite 200, Miami, Florida 33145. HELAINSSEE

ARTICLE II. DURATION

The duration of the Corporation is perpetual.

ARTICLE III. NATURE OF BUSINESS AND POWERS

The Corporation may engage in any activity or business permitted under Laws of the United States of Amoriga and/or the State of Florida.

ARTICLEIV CAPITAL STOCK

The aggregate number of shares which the Corporation is authorized to issue is 100. Such shares shall be Common Stock of a single class and shall have \$0.01 par value.

ARTICLE V. RIGHT OF TRANSFERABILITY

The Shareholders of this Corporation shall have preemptive rights to acquire unissued or treasury shares of the Corporation, or securities of the Corporation, convertible into or currying a right to subscribe to, or acquire shares, or to acquire shares issued, outstanding or sold by any Shareholder.

Roberto Villasunte, Esq. Courtlibuse Tower, Suite 1700 44 West Flagier Street Miami, Florida 33130 Florida Par No.: 437141 (305) 374-8919 (C)

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Board of Directors, with Branch Offices in such other citles, or countries, as may from time to time be authorized by its Board of Directors.

ARTICLE VII. DIRECTORS

The number of Directors may be altered from time to time by By-Laws adopted by the Shareholders. However, the Corporation shall have no lass than one (1) Director at any time. The name and address of each person who is to serve as member of the Initial Board of Directors is Roberto Villasante, Esq. 44 West Flagler Street, Suite 1700, Miami, Florida 33130.

The member of the First Board of Directors shall hold offices for the first year of existence of this Corporation and/or until his successor is elected and qualified or appointed, or until his earlier resignation, removal from office, or death, whichever occurs first.

ARTICLE VIII. INCORPORATOR

The name and address of each incorporator to these Articles of Incorporation is Carlos V. Freyre, 2307 Douglas Road, Suite 200, Miami, Florida 33145.

ARTICLE IX. AMENDMENT OF BY-LAWS

The By-Laws of this Corporation may be created, amended, changed or replaced by either the Shareholders or the Directors of the Corporation at any duly scheduled Special Meeting called for that purpose.

ARTICLE X.

AMENDMENT TO AKTICLES OF INCORPORATION

ARTIC<u>LE XI.</u>

INFORMAL ACT OF DIRECTOR

If all the Directors severally or collectively consent, in writing, to any action taken or to be taken by the Corporation, and the writing evidencing their consent is filed with the Secretary of the Corporation, the action shall be as valid as though it had been authorized at a meeting of the Board of Directors.

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MEETINGS

ALC: NO

The Corporation may hold its meetings of Shareholders and/or Directors, either within or without the State of Florida

ARTICLE XIII SHAREHOLDER'S AGREEMENT

When any written agreement is made between Sharcholders of the Corporation which involved the interests of the Corporation, such agreement shall be binding upon the Corporation. Such agreement shall be binding upon the Corporate Minutes. Thereafter, said agreement shall be recognized and observed by the Officers, Directors, and Agents of the Corporation.

Agreements between Shareholders shall continue binding upon the Corporation until there is filed with he President and Secretary of the Corporation, a written instrument, signed by the persons who originally created such Shareholder's agreement for their successors in ownership, providing such succession shall have been accomplished in accordance with the terms of the Shareholders' agreements consenting to the revocation and cancellation of the agreements among the Shareholders.

ARTICLE XIV.

(a) The Corporation shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending, or completed action, suit, or proceeding, whether civil or criminal, administrative or Investigative, by reason of the fact that he or she is or was a Director, Officer, employee, or agent of the Corporation, or is or was serving at the request of the Corporation as a Director, Officer, employee, or agent of another Corporation, Partnership, Joint Venture, Trust, or other enterprise, against expenses (including attorneys' fees and costs), judgments, fines, and amounts paid in settlement, actually and reasonably incurred by him or her in connection with such action, suit, or proceeding, including any appeal thereof, if he or she acted in good faith or in a manner he or she reasonably believed to be in or not opposed to the best interests of the Corporation, and with respect to any criminal action, or proceeding, if he or she had no reasonable cause to believe his or her conduct was unlawful.

(b) Any indemnification hereunder shall be made only on a determination by a majority of disinterested Directors subject to approval by a majority of Shareholders, that indemnification is proper in the particular circumstances.

(c) Determination of any action, suit, or proceeding by judgment, order, settlement, conviction, or on a plea of nois contendere, or its equivalent shall not, of itself, create a presumption that the party did not meet the applicable standard of conduct. Indemnification hereunder may be paid by the Corporation in advance of the final disposition of any action, suit, or proceeding, on a preliminary determination that the Director, Officer, employee, or agent, to repay such amount, unless it is ultimately determined that he or she is entitled to be indemnified by the Corporation as authorized in this action. (d) The Corporation shall also indemnify any Director, Officer, employee, or agent, who has been successful on the merits or otherwise, in defense of any action, suit, proceeding, or in defense of any claim, issue, or matter therein, against all expenses, including attorneys' fees and costs, actually and reasonably incurred by he or she in connection therein, without the necessity of an independent determination that such Director, Officer, employee, or agent, met any appropriate standard of conduct

(c) The indemnification provided for herein shall continue as to any person who has ceased to be a Director, Officer, employee, or agent, and shall inure to the benefit of the beirs, executors, and administrators of such person.

(f) In addition to the indemnification provided for barein, the Corporation shall have power to make any other or further indemnification, except as indemnification against gross negligence or willful misconduct, under any Resolution or Agreement duly adopted by a majority of disinterested Directors, or duly authorized by a majority of Shareholders.

ARTICLE XY. TERMINATION OF STOCK

All States of Stock in the Corporation are assignable, and any Shareholder may sell, assign and transfer his or her Shares and Certificate of Stock at pleasure, provided, however, that he or she first offers his or her Stock for sule to the remaining Shareholders, it being the intention hereof to give them the preference in the purchase of said Shares, and any attempted sale is violation of this provision shall be null and void.

The Shareholder desiring to sell his or her Stock shall file Notice, in writing, of his or her intention to do so with the Secretary of the Corporation stating the terms of sale, and unless his or her terms are accepted by any and all of the Shareholders within ten (10) days thereafter, they shall be deemed to have waived their privilege of purchasing and he or she shall be at liberty to sell to any one else upon these terms.

In the event said Shareholder shall at any time in the future desire to sell his or her Stock upon less favorable terms to himself or herself than those contained in the foregoing Notice, he or she shall be required to file a new Notice, as aforesaid, stating the new terms which must be accepted within ten (10) days thereafter, however, if there is a failure to exercise said option to purchase, the Shareholder may sell at more favorable terms to himself.

It is further a condition of the transfer of any of the Stock of this Corporation, to any person other than the Corporation, to be held as treasury Stock, that all debts and obligations of said Shareholder to the Corporation shall have been paid in advance of said transfer.

H9500000 1667 IN WITNESS WHEREOF, the undersigned, as incorporator, has executed the foregoing Articles of pration on the 9th day of Fobruary , 1995 Incorporation on the CARLOS V. FREYRE - INCORPORATOR STATE OF FLORIDA) :\$\$ COUNTY OF DADE)

I HERIBY CERTIFY that on this day, before me, an officer duly authorized in the State and County aforesaid to take acknowledgments, personally appeared Carlos V. Freyre, well known to me to be the President of the Corporation named as Incorporator who executed the foregoing ARTICLES OF INCORPORATION, and that he acknowledges executing the same freely and voluntarily under the authority duly vested in him by said Corporation and the seal affixed thereto is the true Corporate Seal of said Corporation.

9th WINNESS my hand and official scal in the County and State last aforesaid this day of 1111111, 1995. My Commission Expires: OFFICIAL ROTARY SEAL MANA BAILLAN NUTARY PUBLIC STATE OF FLORIDA COMMISSION NO. CONSIDE IT CONIMISSION FXP. TAN. 24.194 10 100 10 10 9500000 1667 x

DESIGNATION OF REGISTERED AGENT

In compliance with Section 48.091, FLORIDA STATUTES, the following is submitted:

Silver Cross America, Inc., desiring to organize under the laws of the State of Florida, with its principal office, as indicated in the ARTICLES OF INCORPORATION, Miami, Florida, County of Dude, Sintu of Florida, has named Roberto Villasante as its egent to accept service of process within this State.

By: DATE:

ACKNOWLEDGMENT

Having been named to accept service of process for the above named Corporation, at the place designated in this Certificate, the undersigned agrees to act in this capacity, and agrees to comply with the provisions of Florida Law relative to keeping the designated office open.

ROBERTO VIRLASANIE REGISTERED AGENT

44 West Flagler Street Miami, Florida 33130 Florida Bar No.: 437141



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