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TO: DIVISION OF CORPORATIONS  
DEPARTMENT OF STATE  
STATE OF FLORIDA  
409 EAST GAINES STREET  
TALLAHASSEE, FL 32399  
FAX: (904) 922-4000

FROM: EMPIRE CORPORATE KIT COMPANY  
1492 W FLAGLER BT  
SUITE 200  
MIAMI FL 33135 311- 00000  
CONTACT: RAY STORMONT  
PHONE: (305) 541-3604  
FAX: (305) 541-3770

DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.  
NAME: SILVER CROSS AMERICA, INC.  
FAX AUDIT NUMBER: H95000001607  
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295/4 6094*



FLORIDA DEPARTMENT OF STATE  
Sandra D. Morlham  
Secretary of State

February 10, 1995

EMPIRE CORPORATE KIT COMPANY

MIAMI, FL

SUBJECT: SILVER CROSS AMERICA, INC.  
REF: W9500003138

We received your electronically transmitted document. However, the document has not been filed and needs the following corrections:

The corporate name must be identical throughout the document.

The designation of the registered agent must be at a Florida street address.

NOTE: SEE R.A. CERTIFICATE, PLEASE RE-SEND THAT PAGE

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6934.

Loria Poola  
Corporate Specialist

FAX Aud. #: H9500001667  
Letter Number: 995A00006036

Division of Corporations - P.O. Box 6327 - Tallahassee, Florida 32314

ARTICLES OF INCORPORATION  
OF  
SILVER CROSS AMERICA, INC.



The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, does hereby adopt the following Articles of Incorporation.

ARTICLE I  
CORPORATE NAME AND PRINCIPAL PLACE OF BUSINESS

The name of the Corporation is Silver Cross America, Inc., 2307 Douglas Road, Suite 200, Miami, Florida 33145.

ARTICLE II  
DURATION

The duration of the Corporation is perpetual.

ARTICLE III  
NATURE OF BUSINESS AND POWERS

The Corporation may engage in any activity or business permitted under Laws of the United States of America and/or the State of Florida.

ARTICLE IV  
CAPITAL STOCK

The aggregate number of shares which the Corporation is authorized to issue is 100. Such shares shall be Common Stock of a single class and shall have \$0.01 per value.

ARTICLE V  
RIGHT OF TRANSFERABILITY

The Shareholders of this Corporation shall have preemptive rights to acquire unissued or treasury shares of the Corporation, or securities of the Corporation, convertible into or carrying a right to subscribe to, or acquire shares, or to acquire shares issued, outstanding or sold by any Shareholder.

Prepared by:

Roberto Villasante, Esq.  
Courtthouse Tower, Suite 1700  
44 West Flagler Street  
Miami, Florida 33130  
Florida Bar No.: 437141

(305) 374-8919 (C)

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Board of Directors, with Branch Offices in such other cities, or countries, as may from time to time be authorized by its Board of Directors.

ARTICLE VII.  
DIRECTORS

The number of Directors may be altered from time to time by By-Laws adopted by the Shareholders. However, the Corporation shall have no less than one (1) Director at any time. The name and address of each person who is to serve as member of the Initial Board of Directors is Roberto Villasante, Esq. 44 West Flagler Street, Suite 1700, Miami, Florida 33130.

The member of the First Board of Directors shall hold offices for the first year of existence of this Corporation and/or until his successor is elected and qualified or appointed, or until his earlier resignation, removal from office, or death, whichever occurs first.

ARTICLE VIII.  
INCORPORATOR

The name and address of each Incorporator to these Articles of Incorporation is Carlos V. Freyre, 2307 Douglas Road, Suite 200, Miami, Florida 33145.

ARTICLE IX.  
AMENDMENT OF BY-LAWS

The By-Laws of this Corporation may be created, amended, changed or replaced by either the Shareholders or the Directors of the Corporation at any duly scheduled Special Meeting called for that purpose.

ARTICLE X.  
AMENDMENT TO ARTICLES OF INCORPORATION

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the Shareholders and approved at a Shareholders' Meeting by at least a majority of the stock entitled to vote, unless all of the Directors and all of the Shareholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

ARTICLE XI.  
INFORMAL ACT OF DIRECTOR

If all the Directors severally or collectively consent, in writing, to any action taken or to be taken by the Corporation, and the writing evidencing their consent is filed with the Secretary of the Corporation, the action shall be as valid as though it had been authorized at a meeting of the Board of Directors.

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**ARTICLE XII  
MEETINGS**

The Corporation may hold its meetings of Shareholders and/or Directors, either within or without the State of Florida

**ARTICLE XIII  
SHAREHOLDER'S AGREEMENT**

When any written agreement is made between Shareholders of the Corporation which involved the interests of the Corporation, such agreement shall be binding upon the Corporation. Such agreement shall be binding upon the Corporation provided a copy of the same shall be filed with Corporate Minutes. Thereafter, said agreement shall be recognized and observed by the Officers, Directors, and Agents of the Corporation

Agreements between Shareholders shall continue binding upon the Corporation until there is filed with the President and Secretary of the Corporation, a written instrument, signed by the persons who originally created such Shareholder's agreement for their successors in ownership, providing such succession shall have been accomplished in accordance with the terms of the Shareholders' agreements consenting to the revocation and cancellation of the agreements among the Shareholders.

**ARTICLE XIV  
INDEMNIFICATION**

(a) The Corporation shall indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending, or completed action, suit, or proceeding, whether civil or criminal, administrative or investigative, by reason of the fact that he or she is or was a Director, Officer, employee, or agent of the Corporation, or is or was serving at the request of the Corporation as a Director, Officer, employee, or agent of another Corporation, Partnership, Joint Venture, Trust, or other enterprise, against expenses (including attorneys' fees and costs), judgments, fines, and amounts paid in settlement, actually and reasonably incurred by him or her in connection with such action, suit, or proceeding, including any appeal thereof, if he or she acted in good faith or in a manner he or she reasonably believed to be in or not opposed to the best interests of the Corporation, and with respect to any criminal action, or proceeding, if he or she had no reasonable cause to believe his or her conduct was unlawful.

(b) Any indemnification hereunder shall be made only on a determination by a majority of disinterested Directors subject to approval by a majority of Shareholders, that indemnification is proper in the particular circumstances.

(c) Determination of any action, suit, or proceeding by judgment, order, settlement, conviction, or on a plea of nolo contendere, or its equivalent shall not, of itself, create a presumption that the party did not meet the applicable standard of conduct. Indemnification hereunder may be paid by the Corporation in advance of the final disposition of any action, suit, or proceeding, on a preliminary determination that the Director, Officer, employee, or agent, to repay such amount, unless it is ultimately determined that he or she is entitled to be indemnified by the Corporation as authorized in this action.

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(d) The Corporation shall also indemnify any Director, Officer, employee, or agent, who has been successful on the merits or otherwise, in defense of any action, suit, proceeding, or in defense of any claim, issue, or matter therein, against all expenses, including attorneys' fees and costs, actually and reasonably incurred by he or she in connection therein, without the necessity of an independent determination that such Director, Officer, employee, or agent, met any appropriate standard of conduct.

(e) The indemnification provided for herein shall continue as to any person who has ceased to be a Director, Officer, employee, or agent, and shall inure to the benefit of the heirs, executors, and administrators of such person.

(f) In addition to the indemnification provided for herein, the Corporation shall have power to make any other or further indemnification, except as indemnification against gross negligence or willful misconduct, under any Resolution or Agreement duly adopted by a majority of disinterested Directors, or duly authorized by a majority of Shareholders.

ARTICLE XV.  
TERMINATION OF STOCK

All Shares of Stock in the Corporation are assignable, and any Shareholder may sell, assign and transfer his or her Shares and Certificate of Stock at pleasure, provided, however, that he or she first offers his or her Stock for sale to the remaining Shareholders, it being the intention hereof to give them the preference in the purchase of said Shares, and any attempted sale in violation of this provision shall be null and void.

The Shareholder desiring to sell his or her Stock shall file Notice, in writing, of his or her intention to do so with the Secretary of the Corporation stating the terms of sale, and unless his or her terms are accepted by any and all of the Shareholders within ten (10) days thereafter, they shall be deemed to have waived their privilege of purchasing and he or she shall be at liberty to sell in any one else upon these terms.

In the event said Shareholder shall at any time in the future desire to sell his or her Stock upon less favorable terms to himself or herself than those contained in the foregoing Notice, he or she shall be required to file a new Notice, as aforesaid, stating the new terms which must be accepted within ten (10) days thereafter, however, if there is a failure to exercise said option to purchase, the Shareholder may sell at more favorable terms to himself.

It is further a condition of the transfer of any of the Stock of this Corporation, to any person other than the Corporation, to be held as treasury Stock, that all debts and obligations of said Shareholder to the Corporation shall have been paid in advance of said transfer.

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IN WITNESS WHEREOF, the undersigned, as Incorporator, has executed the foregoing Articles of Incorporation on the 9th day of February, 1995

CARLOS V. FREYRE - INCORPORATOR

STATE OF FLORIDA)  
:SS  
COUNTY OF DADE )

I HEREBY CERTIFY that on this day, before me, an officer duly authorized in the State and County aforesaid to take acknowledgments, personally appeared Carlos V. Freyre, well known to me to be the President of the Corporation named as Incorporator who executed the foregoing ARTICLES OF INCORPORATION, and that he acknowledges executing the same freely and voluntarily under the authority duly vested in him by said Corporation and the seal affixed thereto is the true Corporate Seal of said Corporation.

WITNESS my hand and official seal in the County and State last aforesaid this 9th day of February, 1995.

My Commission Expires:  
OFFICIAL NOTARY SEAL  
MARIA B. MILIAN  
NOTARY PUBLIC STATE OF FLORIDA  
COMMISSION NO. C24391  
MY COMMISSION EXPIRES 02/28/98

NOTARY PUBLIC - STATE OF FLORIDA

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DESIGNATION OF REGISTERED AGENT

In compliance with Section 48.091, FLORIDA STATUTES, the following is submitted:

Silver Cross America, Inc., desiring to organize under the laws of the State of Florida, with its principal office, as indicated in the ARTICLES OF INCORPORATION, Miami, Florida, County of Dade, State of Florida, has named Roberto Villasante as its agent to accept service of process within this State.

By: \_\_\_\_\_

DATE: 2/9/95

ACKNOWLEDGMENT

Having been named to accept service of process for the above named Corporation, at the place designated in this Certificate, the undersigned agrees to act in this capacity, and agrees to comply with the provisions of Florida Law relative to keeping the designated office open.

\_\_\_\_\_  
ROBERTO VILLASANTE  
REGISTERED AGENT

44 West Flagler Street  
Miami, Florida 33130  
Florida Bar No.: 437141

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