P950000 10710

Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

SUBJECT: B & R Hospitality Management, Inc.

900001399799 -02/07/95--01106--014 *****78.75

Enclosed is an original and one (1) copy of the articles of incorporation and a check for:

□ \$70.00

⊠ \$78.75

Filing Fee

Filing Fee & Certificate □ \$122.50

Filing Fee & Certified Copy □ \$131.25

Filing Fee Certified Copy & Certificate

Additional Copy Required

FROM:

Gavriel Mairone

Name (printed or typed)

30 North LaSalle, Suite 1724

Address

Chicago, Illinois 60602

City, State & Zip

312-486-9090

Daytime Telephone number

SECRETARY OF STATE ALLAHASSEE. FLORIDA

NOTE:

Please provide the original and one copy of the articles.

FILE

ARTICLES OF INCORPORATION 95 FEB -6 PH 2: 57

SECRETARY OF STATE TALLAHASSEE, FLORIDA

The undersigned incorporator(s), for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adupt(s) the following Articles of Incorporation.

ARTICLE I NAME

The name of the corporation shall be:

B & R Hospitality Management, Inc.

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:

c/o Richard J. O'Keete 800 West Avenue Suite 814 Miami Beach, Florida 33139

ARTICLE III SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

100,000 shares

ARTICLE IV INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and address of the initial registered agent is:

Richard J. O'Keefe 800 West Avenue Suite 814 Miami Beach, Florida 33139

FILING FEE: \$70.00

ARTICLE V INCORPORATOR(S)

See Instructions for officers/directors

The name(s) and street address(es) of the incorporator(s) to these Articles of Incorporations is(are):

Incorporator:

Gavriel Mairone Mann & Mairone 1059 Collins Avenue

Suite 1240

Miami Beach, Florida 33139

The undersigned incorporator(s) has(have) executed these Articles of Incorporation this 2nd day of February, 1995.

Signature
Signature

NOTE:

Affixing an officer title after a signature of an incorporator does not constitute the designation of officers

CERTIFICATE OF DESIGNATION OF

FILED

95 FEB - 6 PH 2: 57

REGISTERED AGENT/REGISTERED OFFICE HARY DE STATE TALLAHASSEE, FLORIDA

PURSUANT TO THE PROVISIONS OF SECTION 607.0501 OR 617.0501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

- 1. The name of the corporation is: B & R Hospitality Management, Inc.
- 2. The name and address of the registered agent and office is:

Richard J. O'Keefe
(Name)

800 West Avenue, Suite 814
(P.O. Box not acceptable)

Miami Beach, FL 33139
(City/State/Zip)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

February 3, 1995
(Date)