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FLORIDA DIVISION OF CORPORATIONS

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TO: DIVISION OF CORPORATIONS
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STATE OF FLORIDA
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TALLAHASSEE, FL 32399

FROM: VALDES-FAULI, HISCOPFF, KRISS & MAND
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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: P & M CONSTRUCTION, INC.

FAX AUDIT NUMBER: H95000001394

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ARTICLES OF INCORPORATION

OF

P & M CONSTRUCTION, INC.

EFFECTIVE DATE

2-2-95

The undersigned, for the purpose of forming a corporation for profit under the laws of Florida, hereby adopts the following Articles of Incorporation:

ARTICLE I

NAME

The name of the corporation is P & M CONSTRUCTION, INC.

ARTICLE II

DURATION

This corporation shall exist perpetually. Corporate existence shall commence on the date these Articles are executed and acknowledged, if they are filed by the Department of State of the State of Florida within five days, exclusive of legal holidays, after they are executed and acknowledged.

ARTICLE III

NATURE OF BUSINESS

This corporation is organized for the purpose of transacting any or all lawful business.

THIS DOCUMENT PREPARED BY:

Enrique Gonzalez, III, Esq.
Gunster, Yoakley, Valdes-Pauli & Stewart
Suite 3400 - One Biscayne Tower
2 South Biscayne Boulevard
Miami, Florida 33131
Tel: (305) 376-6068

Florida Bar No.: 896640

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Article IV

Principal Business and Mailing Address

The initial principal business and mailing address of the corporation is 8350 N.W. 70th Street, Miami, Florida 33166.

ARTICLE V

CAPITAL STOCK

(a) Authorized Capital. The maximum number of shares of stock which this corporation is authorized to have outstanding at any one time is 10,000 shares of common stock having a par value of \$1.00.

(b) Preemptive Rights. Shareholders shall have no preemptive rights.

(c) Cumulative Voting. Cumulative voting shall not be permitted.

ARTICLE VI

INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is c/o Gunster, Yeakley, Valdes-Fauli & Stewart, Two South Biscayne Boulevard, Suite 3400, Miami, Florida, 33131, and the name of the initial registered agent of this corporation at that address is Enrique Gonzalez, III, Esq.

ARTICLE VII

DIRECTORS

(a) Number. This corporation shall have two (2) directors initially. The number of directors may be increased or diminished from time to time by the bylaws, but shall never be less than one.

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(b) Compensation. The board of directors is hereby specifically authorized to make provisions for reasonable compensation to its members for their services as directors, and to fix the basis and conditions upon which such compensation shall be paid. Any director of the corporation may also serve the corporation in any other capacity and receive compensation therefor in any form.

(c) Indemnification. The board of directors is hereby specifically authorized to make provision for indemnification of directors, officers, employees and agents to the full extent permitted by law.

ARTICLE VIII

BYLAWS

The initial bylaws of this corporation shall be adopted by the directors. Bylaws shall be adopted, altered, amended or repealed from time to time by either the shareholders or the board of directors, but the board of directors shall not alter, amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that such bylaw is not subject to amendment or repeal by the directors.

ARTICLE IX

INCORPORATOR

The name and street address of the incorporator of this corporation is:

Enrique Gonzalez, III, Esq.
Gunster, Yoakley, Valdes-Fauli & Stewart
3400 One Biscayne Tower
2 South Biscayne Boulevard
Miami, Florida 33131

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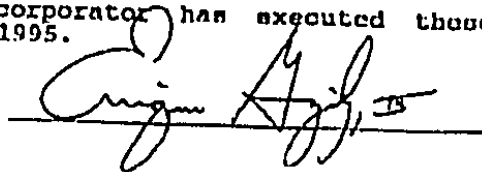
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ARTICLE X

AMENDMENT

This corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the incorporator has executed these Articles the 2nd day of February, 1995.



STATE OF FLORIDA)
COUNTY OF DADE) SS:

The foregoing instrument was acknowledged before me this 2nd day of February, 1995 by ENRIQUE GONZALEZ, III, who is known personally to me.


Notary Public, State of Florida
Name:
Title:

[NOTARIAL SEAL]

My Commission Expires:

NOTARY PUBLIC, STATE OF FLORIDA AT LARGE
MY COMMISSION EXPIRES MAY 23, 1995
BONDED THRU AGENT'S NOTARY BROKERAGE

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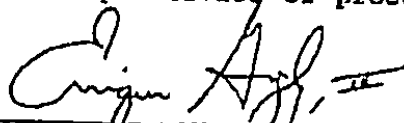
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**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE
FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING
AGENT UPON WHOM PROCESS MAY BE SERVED**

In compliance with Section 48.091, Florida Statutes, the following is submitted:

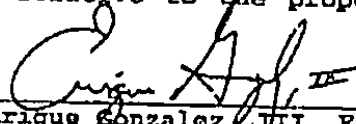
P & M CONSTRUCTION, INC., desiring to organize or qualify under the laws of the State of Florida with its principal place of business at City of Miami, State of Florida, has named Enrique Gonzalez, III, located at Two South Biscayne Boulevard, Suite 3400, Miami, Florida, 33131 as its agent to accept service of process within Florida.



Enrique Gonzalez, III, Esq.
Incorporator

Dated: February 2, 1995

Having been named to accept service of process for the above stated Corporation, at the place designated in this Certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.



Enrique Gonzalez, III, Esq.
Registered Agent

Dated: February 2, 1995

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