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PAUL D. SEN 13899 BI	NOVACK, P.A. ATOR BUILDING SUITE 404 SCAYNE BOULEVARD FLORIDA 33181 Ep) (Phone #)	OFFICE USE ONLY	FILED STATE ECRETARY OF STATE SIGN CF COMPORNTIONS 35 JAN 30 AM 8 42
CORPORATION NA	ME(s) & DOCUMENT NUM	BFR(S) (if brown)	
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Profit	Amendment	22 25 4 23.00(0.00)	
NonProfit	Resignation of R.A., Officer,	Director	13
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OTHER FILINGS	DECICIONA	51' h	~_ \
Annual Report	REGISTRATION/ QUALIFICATION	,	•
Fictitious Name	Foreign		
Name Reservation	Limited Partnership		
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CD2E031/10/02	Other	Examiner's Initia	als

ARTICLES OF INCORPORATION

OF

AMERICAS ASSOCIATES, INC.

I.

The name of this corporation is AMERICAS ASSOCIATES, INC

II.

The term for which this corporation shall exist shall be perpetual.

III.

The general nature of the business or businesses to be transacted by said corporation shall be as follows:

That of engaging in any activity or business permitted under the laws of the United States of America, its territories, districts, and possessions, and any activity or business permitted under the laws of the State of Florida, and to have, exercise, and enjoy the powers and privileges granted to corporations for profit by Chapter 607, Florida Statutes, as amended.

To plan, initiate and impliment private sector projects which will be viable both in terms of the investments which enable the efforts and the public benefits which flow from them. The corporation also intends to support and assist public projects through the provision of private services and resources.

The corporation shall further engage in a variety of activities and enterprises that are privately operated but which simultaneously foster and produce results of a public benefit nature such as economic development, humanitarian assistance, education and job training, legislative research and drafting,

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initernational progress, public relations, environmental protection and international cooperation.

The corporation shall make available a wide range of consulting services in various fields in order to assist and facilitate the successful planning, design, initiation, implementation, and management of publically and privately funded porjects designed in the public interest.

Furthermore, the corporation shall be permitted to engage in any business activity or enterprise that is lawful in the State of Florida and the United States of America.

To do all and everything necessary, suitable, and proper for the accomplishment of any of the purposes, of the attainment of any of the objects, or for the furtherance of the powers herein set forth, either alone or in association with other corporations, firms, or individuals, and to do every other act or acts, thing or things, incidental or appurtenant to or growing out of or connected with the aforesaid business or powers, or any part thereof; provided, that the same be not inconsistent with the laws under which this corporation is organized.

IV.

The Corporation is authorized to issue one thousand (1000) shares at \$1.00 par value stock, which shares shall be designated "Common Stock."

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Members shall be qualified for admission, and shall be admitted as members, in accordance with the by-laws of this

Corporation; a two-thirds vote of the membership shall be required for the election of new directors or for the removal of current directors.

VI.

Unless otherwise provided for in the Articles of Incorporation, each holder of capital stock in this corporation shall be entitled at each shareholder's meeting to one vote for every share of stock standing in his name on the books of the corporation; but transferees of shares that are transferred on the books of the corporation within ten (10) days next preceding the date set for a meeting shall not be entitled to notice of or vote at the meeting.

VII.

Every shareholder, upon sale for cash of any new stock of this corporation of the same kind, class or series, as that which he already holds, shall have the right to purchase his pro rata share (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

VIII.

The street address of the initial registered office of this corporation is: 13899 Bisc yne Boulevard, Suite 404, Miami, Florida, and the initial registered agent at that address is: Paul D. Novack.

IX.

This corporation shall have as directors initially those persons designated in this Article below. The number of directors,

and the manner of their election, will be provided for, by the By-Laws. The names and addresses of the initial directors of this corporation are:

NAME

ADDRESS

PAUL D. NOVACK

9273 Abbott Avenue Surfside, Florida

ALAN S. RUBIN

8843 Byron Avenue Surfside, Florida

IX.

The names and addresses of the officers who are to conduct the business of this corporation until those elected at the first election are as follows:

PAUL D. NOVACK, PRESIDENT/SECRETARY

9273 Abbott Avenue Surfside, Florida

ALAN S. RUBIN, VICE-PRESIDENT/TREASURER

8843 Byron Avenue Surfside, Florida

The name and address of the person signing these Articles is:
Paul D. Novack, 9273 Abbott AVenue, Surfside, Florida 33154.

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If, at any time, any of the stockholders desire to sell their stock, said stockholder or stockholders shall first offer it, in writing, to the Board of Directors, stating prices and terms and give the Board of Directors thirty (30) days in which to place it with the stockholders. At the expiration of thirty (30) days, if no stockholder has purchased and settled for same, said stockholder or stockholders shall have the right to sell to whomever will purchase for the same sum and prices for which it was offered to the Board of Directors.

IN WITNESS WHEREOF, the undersigned subscriber has executed

these Articles of Incorporation this 26 day of January

1995.

PAUL D. NOVACK, SUBSCRIBER

STATE OF FLORIDA

STATE OF FLORIDA)

COUNTY OF DADE)

BEFORE ME, a notary public authorized to take acknowledgments in this state and county set forth above, per_onally appeared: PAUL D. NOVACK, known to me and known by me to be the person who executed the foregoing Articles of Incorporation, and he acknowledged before me that he executed these Articles of Incorporation.

The foregoing instrument was acknowledged before me day of January, 1995, by PAUL D. NOVACK, who is

personally known to me.

NOTARY PUBLIC - STATE OF FLORIDA

JANINE TOH

Printed name of notary

My Commission Expires:

JANINE TOH
SOMMISSION II CC 315568
EXPIRES SEP 14, 1997
Atlantic Bonding Co., Inc.
800-732-2245

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

IN COMPLIANCE WITH SECTION 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:

FIRST - THAT AMERICAS ASSOCIATES, INC., DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA WITH ITS PRINCIPAL PLACE OF BUSINESS AT: 13899 Biscayne Boulevard, Suite 404, Miami, Florida, HAS NAMED: PAUL D. NOVACK AS ITS AGENT TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA.

PAUL D. NOVACK

PRESIDENT TITLE

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE-STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF DUTIES.

RESIDENT AGENT

(b:pdn.h)