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January 27, 1995

Secretary of State
Division of Corporations
P.O. Box 5588
Tallahassee, FL 32314

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****122.50 ****122.50

Re: Westwind Insurance Services, Inc.

Ladies and Gentlemen:

Enclosed please find check no. 4911 in the amount of
\$ 122.50 made payable to your order for filing the enclosed
Articles of Incorporation for Westwind Insurance Services, Inc.

Also enclosed is a copy of the Articles of Incorporation, to
be certified and returned to our office in the stamped self-
addressed envelope provided.

If you have any questions, please call. Thank you for your
assistance.

Very truly,

Jackie Hutchison
Jackie Hutchison
Legal Assistant

Enclosures (3)

2/2/95
(11)

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION
OF
WESTWIND INSURANCE SERVICES, INC.

The undersigned, for the purpose of forming a corporation under the provisions of Chapter 607 of the Florida Statutes, hereinafter referred to as the Corporation, hereby agrees to the following:

ARTICLE I
Name and Address

The name of the Corporation shall be **WESTWIND INSURANCE SERVICES, INC.** and its mailing address is 1000 Westwind Way, Bartow, Florida 33830.

ARTICLE II
Purpose and Powers

Section 1. The Corporation is formed for the purpose of engaging in any lawful activity or business for which corporations may be incorporated under the laws of the State of Florida.

Section 2. The Corporation may exercise all powers, rights and privileges conferred on corporations pursuant to the laws of the State of Florida.

ARTICLE III
Term of Existence

The Corporation shall have perpetual existence.

ARTICLE IV
Capital Stock

The authorized capital stock of the Corporation shall be 10,000 shares of common stock having a par value of \$0.01 per share.

ARTICLE V
Board of Directors

Section 1. The business and affairs of the Corporation shall be managed by a Board of Directors, the members of which shall be hereinafter referred to as Directors.

Section 2. The initial Board of Directors of the Corporation shall consist of three Directors, whose names and addresses are:

Richard F. Kirchen
3750 Gunn Highway
Suite 3A
Tampa, FL 33624

Baldomero De Alejandro
1000 Westwind Way
Bartow, FL 33830

E. Luis Carrasquillo
1000 Westwind Way
Bartow, FL 33830

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TALLAHASSEE
STATE OF FLORIDA

Section 3. The number of Directors shall be as provided in the Bylaws of the Corporation, but shall not be less than one (1).

Section 4. Directors shall be elected and hold office as provided in the Bylaws.

ARTICLE VI
Bylaws

Section 1. The Board of Directors shall adopt Bylaws for the Corporation pursuant to §§607.0205 and 607.0206 *Florida Statutes* following the filing of these Articles of Incorporation.

Section 2. The power to adopt, alter, amend or repeal the Bylaws of the Corporation may be exercised by the Board of Directors or the shareholders in accordance with the provisions of the Bylaws.

Section 3. Any Bylaws adopted by the Board of Directors or the shareholders may be altered, amended or repealed by the other group; provided, however, that any Bylaws adopted by the shareholders may provide that it shall be altered, amended, or repealed only by the shareholders.

ARTICLE VII
Amendments

These Articles of Incorporation may be amended as set forth in the *Florida Statutes*, as amended from time to time.

ARTICLE VIII
Registered Office and Agent

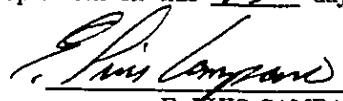
Section 1. The street address of the initial registered office of the Corporation shall be 1000 Westwind Way, Bartow, Florida, 33830.

Section 2. The name of the initial registered agent of the Corporation located at said address shall be E. LUIS CAMPANO.

ARTICLE IX
Incorporator

The Incorporator is E. LUIS CAMPANO whose address is 1000 Westwind Way, Bartow, Florida, 33830.

IN WITNESS WHEREOF, for the purpose of forming a corporation under the laws of the State of Florida, the undersigned executed these Articles of Incorporation on this 25 day of January, 1995.

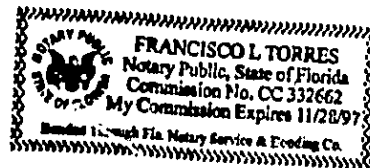

E. LUIS CAMPANO

STATE OF FLORIDA
COUNTY OF POLK

The foregoing instrument was acknowledged before me on this the 25 day of JANUARY, 1995 by E. LUIS CAMPANO, who is personally known to me or who has produced Driver Lic. as identification and who did (did not) take an oath.

Francisco L. Torres
Notary Public
Francisco L. Torres
(Print or Type Notary Name)
Commission (Serial) Number: 332662
My Commission Expires:

(SEAL)



ACCEPTANCE

I hereby accept to act as initial Registered Agent for WESTWIND INSURANCE SERVICES, INC. as stated in these Articles of Incorporation.


E. LUIS CAMPANO

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA