CORPORATION INFORMATION SERVICES, INC. 1201 HAYS STREET TALLAHASSEE, FL 32307 904-222-9171 904-222-0393 FAX

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DIVISION OF CORPORATION

MAIL TO: P.O. BOX 5828 TALLAHASSEE, FL 32314

ACCOUNT NO. : 072100000032

REFERENCE: 532734 145171A

AUTHORIZATION : Tatucia quito

COST LIMIT : \$ 70.00

ORDER DATE: January 30, 1995

ORDER TIME : 2:54 PM

ORDER NO. : 532734

ONDER NO. . DOZ. 3 1

CUSTOMER NO:

145171A

CUSTOMER: Mr. Alain Izard

ALAIN IZARD

14601 Southwest 65th Avenue

Miami, FL 33158

DOMESTIC FILING

P95000008627

NAME:

CONCH ENTERTAINMENT COMPANY

XX ARTICLES OF INCORPORATION
CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

CERTIFIED COPY

XX PLAIN STAMPED COPY

CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Danny G. Smith

EXAMINER'S INITIALS:

7m 2-2-95

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ARTICLES OF INCORPORATION

OF

CONCH ENTERTAINMENT COMPANY

The undersigned incorporator hereby forms a corporation under Chapter 607 of the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be:

CONCH ENTERTAINMENT COMPANY

The address of the principal office of this corporation shall be 14601 Southwest 65th Avenue, Miami, Florida 33158, and the mailing address of the corporation shall be the same.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock having no par value per share.

ARTICLE IV. REGISTERED AGENT

The street address of the initial registered office of the corporation shall be 1201 Hays Street, Tallahassee, Florida 32301, and the name of the initial registered agent of the corporation at that address is Corporation Service Company.

ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI. DIRECTORS

All corporate powers shall be exercised by or under the authority of, and the business and affairs of the corporation managed under the direction of its Board of Directors, subject to any limitation set forth in these Articles of Incorporation. This corporation shall have two Directors, initially. The names and addresses of the initial members of the Board of Directors are:

Alain Izard Dir. 14601 Southwest 65th Avenue Miami, Florida 33158

Andres Von Wachter Dir.

Same

ARTICLE VII. INCORPORATOR

The name and street address of the incorporator to these Axticles of Incorporation:

Corporate Agents, Inc. 1201 Hays Street Tallahassee, Florida 32301

The undersigned incorporator has executed these Articles of Incorporation on February 1, 1995.

Its Agent, Gail Shelby Incorporator

ACCEPTANCE OF REGISTERED AGENT DESIGNATED IN ARTICLES OF INCORPORATION

Corporation Service Compr. y, a Delaware corporation authorized to transact business in this State, having a business office identical with the registered office of the corporation named above, and having been designated as the Registered Agent in the above and foregoing Articles, is familiar with and accepts the obligations of the position of Registered Agent under Section 607.0505, Florida Statutes.

By:

Its Agent, Gail Shelby

Authorized Service Representative Corporation Service Company

TFR/dgs