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TO: DIVISION OF CORPORATIONS  
DEPARTMENT OF STATE  
STATE OF FLORIDA  
409 EAST GAINES STREET  
TALLAHASSEE, FL 32399  
FAX: (904) 922-4000

FROM: EMPIRE CORPORATE KIT COMPANY  
1492 W FLAGLER ST  
SUITE 200  
MIAMI FL 33135-0000  
CONTACT: RAY STORMONT  
PHONE: (305) 541-3694  
FAX: (305) 541-3770

DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.  
NAME: ALVAREZ AND NUNEZ, INC.  
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ARTICLES OF INCORPORATION  
OF

ALVAREZ AND NUNEZ, INC.

The undersigned hereby petition for the formation of a corporation under the laws of the State of Florida, with and under the following Charter:

ARTICLE I

The name of the corporation shall be:

ALVAREZ AND NUNEZ, INC.

ARTICLE II

The general nature of the business to be transacted shall be construction work and or otherwise engage in any activity or business permitted under the laws of the United States of America and this State.

ARTICLE III

The capital stock of this corporation shall consist of 1000 shares of common stock of \$1.00 par value ea , all or part of said stock to be issued from time to time as may be determined by the Board of Directors. On dissolution or liquidation of the corporation the holders of the stock shall be entitled to distribution retable as their holdings may appear upon the stock record of the corporation.

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GERALD T. ENGEL, ESQ.  
901 N. W. 22ND AVENUE  
MIAMI, FL 33125  
(305) 649-7344

FL. BAR NO.: 694-290

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#### ARTICLE IV

This corporation shall have perpetual existence.

#### ARTICLE V

The business and property of this corporation shall be managed by a Board of Directors consisting of two (2) or more members, as may be provided By-laws.

#### ARTICLE VI

The names and post office addresses of the first Board of Directors of this corporation, who, subject to the provisions of this Certificate, the By-laws of this corporation, and the laws of the State of Florida, shall hold office for the first year of this corporation's existence or until their successors are elected and have qualified, are as follows:

Residing at: ROLANDO ALVAREZ President  
4599 N. W. 9TH ST., #63  
MIAMI, FL 33126

Residing at: JULIO NUNEZ Vice-President  
261 N. W. 35TH ST., #3  
MIAMI, FL 33127

#### ARTICLE VII

The Registered Agent for the purpose of complying with Florida law shall be ROLANDO ALVAREZ and the registered agent's office of this corporation shall be 4599 N. W. 9TH ST., #63, MIAMI, FL 33126.

#### ARTICLE VIII

The post office address of the principal office of this corporation until otherwise determined by the stockholders or Board of Directors of this corporation 4599 N. W. 9TH ST., #63, MIAMI, FL 33126, branch offices may be maintained at such places in the State of Florida and in

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the United States of America and in foreign countries as may from time to time be authorized by the stockholders or Board of Directors of this Corporation.

#### ARTICLE IX

The name and post office address of the Subscriber of this Certificate of Incorporation and the number of shares of the capital stock of this corporation subscribed by the said Subscriber of this Certificate of Incorporation are as follows:

NAME	ADDRESS	NO. OF SHARES
ROLANDO ALVAREZ	4599 N. W. 9TH ST., #63 MIAMI, FL 33126	500
JULIO NUNEZ	261 N. W. 35TH ST., #3 MIAMI, FL 33127	500

#### ARTICLE X

The regulations of the conduct of the affairs of this corporation, the issuance of certificate of capital stock of this corporation, the voting rights of the holders of the shares of the capital stock of this corporation, are vested in the shareholders.

IN WITNESS WHEREOF, the undersigned Subscriber has hereunto set their hand and seal in the City of Miami, County of Dade, State of Florida, this 31st day of January, 1995.

SWORN TO AND SUBSCRIBED before me on this 31st day of January, 1995.

*Rolando Alvarez*  
ROLANDO ALVAREZ, PRESIDENT

*Julio Nunez*  
JULIO NUNEZ, VICE-PRESIDENT

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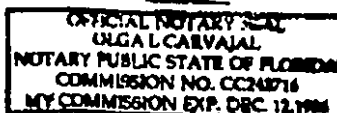
STATE OF FLORIDA )  
COUNTY OF DADE ) SS

I HEREBY CERTIFY that on this day personally appeared before me, the undersigned authority, ROLANDO ALVAREZ and JULIO NUNEZ, known to be the persons who executed the foregoing Certificate of Incorporation of ALVAREZ AND NUNEZ, INC., and they acknowledged before me that they have executed the same for the purpose therein set forth. The foregoing instrument was acknowledged before me by ROLANDO ALVAREZ and JULIO NUNEZ, who produced identification.

SWORN TO AND SUBSCRIBED before me on this 31st day of January, 1995.

*[Signature]*  
Notary Public, State of Florida

MY COMMISSION EXPIRES:



I ACCEPT DESIGNATION AS REGISTERED AGENT OF THIS CORPORATION AND I AM FAMILIAR WITH THE DUTIES REQUIRED OF ME.

*[Signature]*  
ROLANDO ALVAREZ

Prepared by:

GERALD T. ENGEL, ESQ.  
901 N. W. 22ND AVENUE  
MIAMI, FL 33125  
(305) 649-7344

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