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O. FRANK VALLADARKS
2151 LeJeune Road, Suite 310
Coral Gables, Florida 33134
Telephone 305/567-0010
Fax 305/567-0790

January 10, 1995

Secretary of State Division of Corporations 409 East Gaines Street Tallahassee, FL 32301 600001387576 -01/24/95--01047--008 *****70.00 *****70.00

RE: Articles of Incorporation for J.A.M. Services, Inc.

Dear Sir or Madam,

Enclosed herewith please find a check in the amount of Seventy Dollars (\$70.00) representing the registration fee for the above mentioned corporation.

I would appreciate it if you could return the copy with your stamp and charter number. For your convenience I have provided you with a self addressed stamped envelope.

Thanking you for your courtesies in this matter, I remain,

Very truly yours,

o. Frank Valladares

OFV/mhg Enclosures

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06.50 May 66 May 53 May

ARTICLES OF INCORPORATION OF J.A.M. SERVICES, INC.

The undersigned, acting as Incorporator of a corporation under the Florida General Corporation Act, adopt the following Articles of Incorporation for such corporation:

> ARTICLE I NAME

The name of the Corporation is J.A.M. SERVICES, INC.

ARTICLE II DURATION

This corporation shall have perpetual existence.

ARTICLE III
PURPOSE

The corporation may engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE IV CAPITAL STOCK

This corporation is authorized to issue One Hundred (100)shares at One No/100 Dollars (\$1.00) par value. The initial capital is One Hundred and No/100 Dollars (\$100.00).

ARTICLE V
INITIAL REGISTERED AGENT AND OFFICE

The name and street address of the initial registered agent of the corporation is: O. Frank Valladares, Esq., 2151 LeJeune Road Suite 310, Coral Gables, FL 33134.

ARTICLE VI PRINCIPAL CORPORATION ADDRESS

The principal address of the corporation is: 4410 N.W. 201 Street, Minmi, FL 33056.

ARTICLE VII INITIAL BOARD OF DIRECTORS

This Corporation shall have one (1) director initially. The number of directors may be increased or diminished from time to time by the By-laws but shall never be less than (1). The name and address of the initial Directors of this corporation is:

NAME

ADDRESS

Patrice Matchett, Pres.

4410 N.W.201 Street Miami, FL 33056

ARTICLE VIII BY-LAWS

The By-laws of this corporation may be adopted, altered, amended or repealed by either the Stockholders or Directors.

ARTICLE IX INDEMNIFICATION

The corporation shall indemnify any officer or director to the full extent permitted by law.

ARTICLE X PREEMPTIVE RIGHTS

Every stockholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro-rate share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE XI INCORPORATOR

The name of the person signing those Articles is: Patrice Matchett. 4410 NW 201 St. Minmi, Fl 33056 ARTICLE XII AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation in accordance with the provisions of the Florida General Corporation Act.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation, this day of January, 1995.

PATRICE MATCHETT

ACCEPTANCE BY REGISTERED AGENT

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN ARTICLE V OF THESE ARTICLES OF INCORPORATION, THE UNDERSIGNED HEREBY AGREES TO ACT IN THIS CAPACITY, AND FURTHER AGREES TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE DISCHARGE OF MY DUTIES. DATED January // , 1995.

O. FRANK VALLADARES, ESQ.

STATE OF FLORIDA COUNTY OF DADE

BEFORE ME, the undersigned authority personally appeared Patrice Matchett who is personally known to me, or () who produced a Florida driver's license as identification and who did not take an oath on this _____ day of January, 1995. /

NOTARY PUBLIC And And And Printed Name of Notary

My commission Expires:

ANA MARIA ANGULO

MY COMMISSION # CC 204091

EXPIRES: May 27, 1996

Bonded Thru Notary Public Underwivers

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