

P95000004103

Robert A. Norman, D.O., P.A.  
8313 W. Hillsborough Ave., Suite 260  
Tampa, Florida 33615  
January 10, 1995

FILED

JAN 13 PM 1:33

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

EFFECTIVE DATE  
JAN 9 1995

Department of State  
Bureau of Corporate Records  
The Capitol  
Tallahassee, Florida 32304

Gentlemen:

I am enclosing the original and one copy of the proposed Articles of Incorporation for Robert A. Norman, D.O., P.A.

Please approve and file the original and certify the copy for me. Included within the aforementioned Articles is the designation of its initial resident agent's office and the name of its initial resident agent.

Enclosed also is a check for \$122.50 for incorporating charges, as follows:

Filing fee	\$35.00
Certified copy	52.50
Resident agent	35.00

400001379894  
-01/13/95--01021--003  
\*\*\*\*122.50 \*\*\*\*122.50

Thank you for your assistance in connection with this matter. Please let me know if anything further is required.

Yours truly,

JAN 13 1995 BSB

Robert A. Norman, D.O., P.A.  
Robert A. Norman, President

(06113, 00630, 00671)

W95000001035

Recd

JAN 17 1995

GAVE  
AUTHORIZATION BY PHONE TO  
CORRECT JAN 17 1995  
DATE 1/17/95  
FOR EYE

TO WHOM IT MAY CONCERN

I INITIALED OUR ARTICLES OF  
INCORPORATION TODAY 1/10/95 FOR  
ROBERT A NORMAN, D.O., P.A.

By mistake I left out  
the enclosed copy of ARTICLES  
to be stamped and mailed  
Back to us. (I am mailing these <sup>the</sup> same  
day) Could you please see they are  
put together and we receive  
these Back?

If you could please call  
me with a confirmation 813-880-7546  
or 1-800-488-7336.

Thank You

Carol Rambo

ARTICLES OF INCORPORATION  
OF  
ROBERT A. NORMAN, D.O., P.A.

FILED  
05 JAN 13 PM 1:33  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned hereby organizes for the purpose of becoming a corporation under the laws of the State of Florida, by and under the provisions of the Statutes of the said State of Florida, providing for the formation, rights, privileges, immunities and liabilities of corporations for profit.

EFFECTIVE DATE  
JAN 9 1995

ARTICLE I NAME

The name of the corporation shall be:

Robert A. Norman, D.O., P.A.

and its principal place of business shall be in Hillsborough County, Florida, with the right to change and move said principal place of business within the State of Florida as the Board of Directors may from time to time deem proper.

ARTICLE II DURATION

This corporation shall exist perpetually, commencing on the date of execution and acknowledgement of these articles.

### ARTICLE III PURPOSE

The corporation may engage in any activity or business under the laws of the United States and the State of Florida's General Corporation Act. The professional service of this corporation will be to render services as a physc .

### ARTICLE IV CAPITAL STOCK

This corporation is authorized to issue 5,000 shares of \$1.00 par value common stock, which should be designated "Common Shares".

### ARTICLE V CAPITAL

The amount of capital with which the corporation will begin business shall be \$500.00.

### ARTICLE VI INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 8313 West Hillsborough, Ave., # 260 Tampa, Florida, 33615. The name of the initial registered agent of this corporation at that address will be Robert A. Norman, D.O.

### ARTICLE VII

This corporation shall have one director, initially. The number of directors may be increased or diminished from time to time by a majority vote of the stockholders, but shall never be less than one.

#### ARTICLE VIII

The name and street address of the member of the first Board of Directors is:

Robert A. Norman, D.O., 8313 W. Hillsborough Ave., Suite 260, Tampa, Florida, 33615.

#### ARTICLE IX INCORPORATORS

The name and addresses of the initial subscriber signing these articles is:

Robert A. Norman, D.O., 8313 W. Hillsborough Ave., Suite 260, Tampa, Florida, 33615.

#### ARTICLE X BY-LAWS

The power to adopt, alter, amend or repeal by-laws shall be vested in the Board of Directors and two Shareholder.

#### ARTICLE XI RESTRICTIONS ON TRANSFER OF STOCK

Shares of capital stock in this corporation shall be issued initially to the following person in the amount set opposite his name:

Robert A. Norman, D.O.      500 shares

Shares held by the initial shareholder listed above may not be resold or otherwise transferred to other persons unless such shares are first offered to this corporation. The prices and terms at which, and the time within which, such shares may be offered and sold shall be further specified by written agreement among all of the shareholders of this corporation.

#### ARTICLE XII ADOPTION OF BY-LAWS

A special meeting of the subscribers or their assigns shall be held upon the call of the president for the purpose of completing the organization of the corporation and the adoption of the by-laws and the transactions of such other business as may come before the meeting.

#### ARTICLE XIII CORPORATE OFFICE

The corporate office shall be located at 8313 West Hillsborough Ave., Suite 260, Tampa, FL 33615.

#### ARTICLE XIV TERMS OF ISSUING STOCK

Stock to be issued pursuant to these Articles of Incorporation shall be issued under the terms, provisions and conditions of Section 1244 of the Internal Revenue Code.

IN WITNESS WHEREOF, I have hereunto subscribed my  
name and affixed my seal to these Articles of Incorporation  
on this 9<sup>th</sup> day of January, 1995.

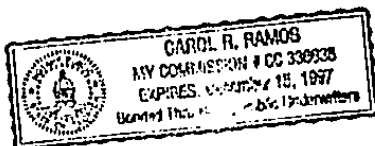
Robert A. Norman, D.O.  
Robert A. Norman, D.O.  
President and Secretary

STATE OF FLORIDA

COUNTY OF HILLSBOROUGH

BEFORE me, personally appeared Robert A. Norman, D.O.  
who being first duly sworn, deposes, and says that he  
is the individual described in and who executed the fore-  
going Articles of Incorporation and acknowledge before me  
that he executed the same for the purpose herein expressed.

WITNESS my hand and official seal in the County and  
State name above this 9<sup>th</sup> day of January, 1995.



Carol R. Ramos

Notary Public  
State of Florida

My Commission Expires: Dec 15, 1997

FILED

CERTIFIED DESIGNATED PLACE OF BUSINESS OR DOMICILE FOR 13 PM 1:33

THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT

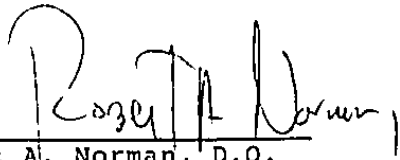
UPON WHOM PROCESSING MAY BE SERVED

Pursuant to Chapter 48.091, Florida Statutes, the following is submitted.

First, Robert A. Norman, D.O., P.A. desiring to organize under the laws of the State of Florida with its principal office as indicated in the Articles of Incorporation at Tampa, County of Hillsborough, State of Florida has named Robert A. Norman, D.O. as its agent to accept service of process in the state.

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above stated corporation, at a place designated in this certificate, I hereby accept and act in this capacity, and agree to comply with the provisions of Chapter 48.091 relative to keeping open said office.

  
Robert A. Norman, D.O.