

BIG LAKE ACCOUNTING ENTERPRISES, INC.

9000 W. Sheridan St., Suite 147
Pembroke Pines, FL 33021
Office (305) 438-1601
Fax (305) 438-1586

P.O. Box 2455
Okeechobee, FL 34973

P915000002345

January 3, 1995

Florida Department of State
Division of Corporations
New Filing Section
P.O. Box 6327
Tallahassee, Florida 32314

Re: AYERS ENTERPRISES, INCORPORATED.

Dear Sir/Madam,

Enclosed please find the Certificate of Incorporation as well as a copy of same, for Ayers Enterprises, Inc.

We have enclosed a check in the amount of \$122.50 to cover all fees associated with the filing process.

Thank you for all your assistance in this matter. If you have any questions please feel free to call our office.

Yours truly,

Roy F. Adams Sr.

Roy F. Adams Sr., E.A.
Resident Agent
Accountant

DMC/10/95

RECEIVED
JAN 6 1995
TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION
OF
AYERS ENTERPRISES, INC.

FILED

95 JAN -6 PM 12:51

STATE
TALLAHASSEE, FLORIDA

Undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I NAME

The name of the corporation shall be: Ayers Enterprises, Inc

ARTICLE II NATURE OF BUSINESS

This corporation may engage in or transact any and all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other state, county, territory or nation.

ARTICLE III CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 500 shares of common stock having a par value of \$1.00 per share.

ARTICLE IV ADDRESS

The street address of the initial office of the corporation shall be: P.O. Box 747, Bowling Green Florida, 33834 and the name of the Initial Registered Agent for the corporation at that address is: Roy F. Adams Sr., 9000 West Sheridan Street, Pembroke Pines, Florida 33024.

ARTICLE V SPECIAL PROVISIONS

The stock of this corporation is intended to qualify under the requirements of Section 1244 of the Internal Revenue Code and the regulations issued thereunder. Such actions as may be necessary shall be deemed to have been taken by the appropriate officers to accomplish this compliance.

ARTICLE VI TERM OF EXISTENCE

This corporation shall exist perpetually.

ARTICLE VII LIMITATION OF LIABILITY

Each director, stockholder and officer, in consideration for his services, shall, in the absence of fraud, be indemnified, whether then in office or not, for the reasonable cost and expenses incurred by him in connection with the defense of, or for advice concerning any claim asserted or proceeding brought against him by reason of his being or having been a director, stockholder or officer of the corporation or of any subsidiary of the corporation, whether or not wholly owned, to the maximum extent permitted by law. The foregoing right of indemnification shall be inclusive of any other rights to which any director, stockholder or officer may be entitled as a matter of law.

ARTICLE VIII SELF DEALING

No contract or other transaction between the corporation and other corporations, in the absence of fraud, shall be affected or invalidated by the fact that any one or more of the directors of the corporation is or are interested in a contract or transaction, or are directors or officers of any other corporation, and any director or directors, individually or jointly, may be a party or parties to, or may be interested in such contract, act or transaction, or in any way connected with such person or person's firm or corporation, and each and every person who may become a director of the corporation is hereby relieved from any liability that might otherwise exist from this contracting with the corporation for the benefit of himself or any firm, association or corporation in which he may be in any way interested. Any director of the corporation may vote upon any transaction with the corporation without regard to the fact that he is also a director of such subsidiary or corporation.

This corporation shall have a minimum of one director. The initial Board of Directors shall consist of:

Mr. Carl E. Ayers, P.O. Box 747, Bowling Green, Florida 33834 Director,
Vice President, Secretary, President, Treasurer

Mrs. Minnie Ayers, P.O. Box 747, Bowling Green, Florida 33834
Director

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ARTICLE IX INCORPORATOR

The name and address of the Incorporator is:

Mr. Carl E. Ayers, P.O.Box 747, Bowling Green, Florida 33034

IN WITNESS WHEREOF, the undersigned has hereunto set his hand and seal on this 1ST day of January, 1995

Incorporators:

Carl E. Ayers

----- L.S. ID FI DLH620-125-34-028-0

STATE OF FLORIDA
COUNTY OF HARDEE

The foregoing instrument was executed and acknowledged before me this 1ST day of January, 1995.

by:

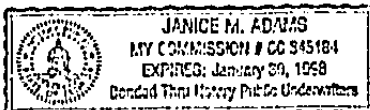
Janice M. Adams

Notary Public

(SEAL)

State of Florida

My Commission Expires:



DESIGNATION OF AND ACCEPTANCE
BY REGISTERED AGENT

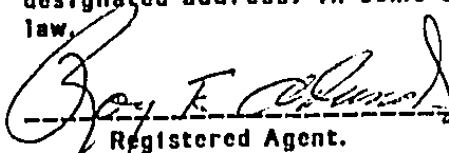
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The following is submitted in compliance with the laws of the State of Florida, Ayres Enterprises Inc., a corporation organizing under the laws of the State of Florida, with its principal office located at: P.O. Box 747, Dowling Green, Florida 33034 has named: Roy F. Adams Sr., whose address is: 9000 West Sheridan Street, Suite # 147, Pembroke Pines, Florida 33024, as its Agent to accept service of process within this State of Florida.

ACCEPTANCE:

I agree as Registered Agent to accept service of process; to keep the office open during prescribed hours; to post my name (and any other officers of said corporation authorized to accept service of process at the above designated address) in some conspicuous place in the office as required by law.



Registered Agent.

STATE OF FLORIDA

COUNTY OF HARDEE

BEFORE ME, the undersigned authority, this 1ST day of January, 1995 personally appeared : Mr. Carl E. Ayers, who, after being duly sworn, deposes and says that the facts and matters contained above are true and correct, and that they executed the same for the purposes expressed herein.

WITNESS my hand and official seal this 1ST day of January 1995.

Janice M. Adams
-----L.S.
Notary Public

(SEAL)

My Commission Expires:

