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1/06/95

FLORIDA DIVISION OF CORPORATIONS
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TALLAHASSEE, FL 32399
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DOCUMENT TYPE: FLORIDA PROFIT CORPORATION OR P.A.

NAME: ENERGY CONSERVATION & MANAGEMENT, INC.
FAX AUDIT NUMBER: H95000000192
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ARTICLES OF INCORPORATION

of ENERGY CONSERVATION & MANAGEMENT, INC.
a CORPORATION FOR PROFIT formed under the Florida General Corporation Act

Article 1: Name of the Corporation: ENERGY CONSERVATION & MANAGEMENT, INC.
Address of the Corporation: 7316 MANATEE AVE WEST
BRADENTON, FLORIDA 34209

Article 2: DURATION: Term of existence of the corporation is perpetual.

Article 3: PURPOSE: The Corporation may transact any and all lawful business for which corporations may be incorporated under the Laws of the UNITED STATES and the STATE OF FLORIDA.

Article 4: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 10,000
PAR VALUE \$1.00 (Information about PAR VALUE is not required but may be included).

Article 5: REGISTERED OFFICE: The street address of the initial registered office of the corporation shall be:
7316 MANATEE AVE WEST BRADENTON, FLORIDA 34209
and the name of the initial registered agent at such address is ROGER L. SEXTON

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation

Roger L. Sexton 1/5/95
Signature of Registered Agent

Article 6: The board of directors are as follows:

The name and address of the initial Director: (All persons listed after the first are additional directors)
1. ROGER L. SEXTON 7316 MANATEE AVE WEST BRADENTON, FLORIDA 34209

Article 7: The Name and address of the incorporator is:

ROGER L. SEXTON 7316 MANATEE AVE WEST BRADENTON, FLORIDA 34209

In witness whereof I have subscribed my name

Roger L. Sexton
Signature of Incorporator

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B INDUSTRIES, INC.
84 NW 11th Street
Miami, FL 33136
804-598-8571

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