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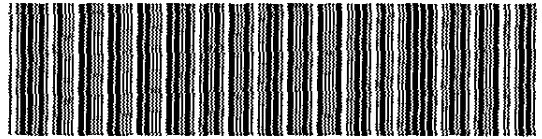
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02 OCT 23 PM 3:37

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Dissolution

T BROWN OCT 24 2002



Innovative Clinical Solutions, Ltd.

October 18, 2002

Division of Corporations  
Amendment Section  
P. O. Box 6327  
Tallahassee, FL 32314

Re: Dissolution of Breathco Incorporated  
Dissolution of CCC Indiana Lithotripsy, Inc.  
Dissolution of DDC Real Estate Corp.  
Dissolution of Oncology Therapies of America, Inc.  
Dissolution of PhyMatrix Management Company, Inc.  
Dissolution of PhyMatrix Pulmonary Network, Inc.  
Dissolution of Physicians Consultant and Management Corporation of North  
Carolina  
Dissolution of Urology Consultants of South Florida, Inc.  
  
Withdrawal of PhyMatrix Corp.

Dear Sir/Madam:

Enclosed please find a Written Consent of the Stockholder and Articles of Dissolution for the above-referenced eight entities. Also, enclosed please find a Transmittal Letter and Application by Foreign Corporation for Withdrawal of Authority for PhyMatrix Corp.

I am enclosing our check in the amount of \$315, which is payment of the \$35 filing fee for the nine entities.

Please do not hesitate to contact me at 401-868-6633 if you have any questions or concerns.

Sincerely,

A handwritten signature in cursive script that reads "Laura G. Otzel".

Laura G. Otzel  
Paralegal

Enclosures

**ARTICLES OF DISSOLUTION**

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

Pursuant to Section 607.1403, Florida Statutes, this Corporation submits the following Articles of Dissolution:

- FIRST: The name of the Corporation is PhyMatrix Management Company, Inc.
- SECOND: The date dissolution was authorized was September 23, 2002.
- THIRD: Dissolution was approved by the sole shareholder of the Corporation.

Signed this 25th day of September, 2002.


  
\_\_\_\_\_  
Michael T. Hoffernan  
President and Chief Executive Officer

**PHYMATRIX MANAGEMENT COMPANY, INC.**

**WRITTEN CONSENT OF THE STOCKHOLDER**

The undersigned, being the sole stockholder of the Corporation, hereby consents to the following action:

RESOLVED that the Corporation be hereby dissolved.



Michael T. Heffernan  
President & Chief Executive Officer  
Innovative Clinical Solutions, Ltd.