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PROFIT
CORPORATION
ANNUAL REPORT
1996



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State
DIVISION OF CORPORATIONS

DOCUMENT # P40877 (3)

1. Corporation Name

COMSHARE, INCORPORATED

Principal Place of Business

555 BRIARWOOD CIRCLE
ANN ARBOR MI 48108
US

Mailing Address

3001 SOUTH STATE STREET
ANN ARBOR MI 48108

2. Principal Place of Business

21 Suite, Apt. #, etc

22 City & State

23 Zip Country

24 25

2a. Mailing Address

26 P.O. BOX 1588
Suite, Apt. #, etc

27 City & State

28 ANN ARBOR MI

29 48106

30 USA

3. Date Incorporated or Qualified
10/09/1992

3a. Date of Last Report
05/01/1995

4. FEI Number
38-1804887

Applied For
Not Applicable

5. Certificate of Status Desired

\$8.75 Additional
Fee Required

6. Election Campaign Financing
Trust Fund Contribution

\$5.00 May Be
Added to Fees

8. This corporation has liability for intangible tax under s. 199.032,
Florida Statutes

Yes No

9. Name and Address of Current Registered Agent

C T CORPORATION SYSTEM
1200 SOUTH PINE ISLAND ROAD
PLANTATION FL 33324

10. Name and Address of New Registered Agent

81 Name

82 Street Address (P.O. Box Number is Not Acceptable)

83

84 City

FL

85 Zip Code

11. Pursuant to the provisions of Sections 607.0502 and 607.1508, Florida Statutes, the above-named corporation submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. Such change was authorized by the corporation's board of directors. I hereby accept the appointment as registered agent. I am familiar with, and accept the obligations of, Section 607.0505, Florida Statutes.

SIGNATURE

Signature typed or printed name of registered agent and the date

Printed Name of New Registered Agent and Date

DATE

12. OFFICERS AND DIRECTORS

TITLE	COB	☐ DELETE
NAME	CRANDALL, RICHARD L.	
STREET ADDRESS	2129 DEVONSHIRE	
CITY- ST- ZIP	ANN ARBOR MI	
TITLE	PCEO	☐ DELETE
NAME	WRATHALL, T. WALLACE	
STREET ADDRESS	3475 WOODLAND ROAD	
CITY- ST- ZIP	ANN ARBOR MI	
TITLE	VP	☐ DELETE
NAME	GANSTER, DENNIS G	
STREET ADDRESS	1040 LAKRIDGE DR	
CITY- ST- ZIP	BRIGHTON MI	
TITLE	VP	☐ DELETE
NAME	GRAY, PETER D	
STREET ADDRESS	2690 LAURENTIDE	
CITY- ST- ZIP	ANN ARBOR MI	
TITLE	VP	☒ DELETE
NAME	MASSON, GORDON	
STREET ADDRESS	1100 LOVERING AVE, 1606	
CITY- ST- ZIP	WILMINGTON DE	
TITLE	V	☐ DELETE
NAME	BLOTTER, CAROL	
STREET ADDRESS	555 WASHINGTON STREET	
CITY- ST- ZIP	CHELSE MI	

13. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 12

1.1 TITLE	☐ Change ☐ Addition
1.2 NAME	
1.3 STREET ADDRESS	
1.4 CITY- ST- ZIP	
2.1 TITLE	☐ Change ☐ Addition
2.2 NAME	
2.3 STREET ADDRESS	
2.4 CITY- ST- ZIP	
3.1 TITLE	☒ Change ☐ Addition
3.2 NAME	
3.3 STREET ADDRESS	
3.4 CITY- ST- ZIP	
4.1 TITLE	☐ Change ☐ Addition
4.2 NAME	
4.3 STREET ADDRESS	
4.4 CITY- ST- ZIP	
5.1 TITLE	☐ Change ☐ Addition
5.2 NAME	
5.3 STREET ADDRESS	
5.4 CITY- ST- ZIP	
6.1 TITLE	☒ Change ☐ Addition
6.2 NAME	
6.3 STREET ADDRESS	
6.4 CITY- ST- ZIP	

PLEASE SEE ATTACHED
FOR COMPLETE LIST

SRVP, CTO

VP
700 NORTH FREER RD.
CHELSEA, MI 48118

14. I do hereby certify that the information supplied with this filing is voluntarily furnished and does not qualify for the exemption stated in Section 119.07(3)(k), Florida Statutes. I further certify that the information indicated on this annual report or supplemental annual report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 12 or Block 13 if changed or on an attachment with an address

SIGNATURE: Kathryn Seker Kathryn Jehle CFO 3-26-96 (313) 994-4800
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Daytime Phone #

CR2E034 (12/95)

COMSHARE, INCORPORATED
OFFICERS & DIRECTORS
as of 12-31-95

<u>TITLE</u>	<u>NAME</u>	<u>RESIDENCE</u>	<u>CITY & STATE</u>	<u>BUSINESS ADDRESS</u>
Chairman of the Board*	Richard L. Crandall 130-32-6648	2129 Devonshire	Ann Arbor, MI 48104	555 Briarwood Circle Ann Arbor, MI
President, CEO*	T. Wallace Wrathall 551-48-4389	3475 Woodland Road	Ann Arbor, MI 48104	555 Briarwood Circle Ann Arbor, MI
Senior VP, CFO, Treasurer, Assist. Sec.	Kathryn A. Jehle 375-58-3025	2455 Adare Rd.	Ann Arbor, MI 48104	555 Briarwood Circle Ann Arbor, MI
Secretary	Janet L. Neary	315 E. Eisenhower	Ann Arbor, MI 48108	315 E. Eisenhower Ann Arbor, MI
VP Strategic Alliances	Carol Blotter 197-42-1982	780 North Freer Rd.	Chelsea, MI 48118	555 Briarwood Circle Ann Arbor, MI
Senior VP Product Dev., Chief Technology Officer	Dennis G. Ganster 179-42-0511	1040 Lakeridge Dr.	Brighton, MI 48116	555 Briarwood Circle Ann Arbor, MI
VP EIS Applications	Peter D. Gray 366-52-3414	2690 Laurentide	Ann Arbor, MI 48103	555 Briarwood Circle Ann Arbor, MI
VP Marketing	Norman R. Neuman, Jr. 166-32-0774	755 South Freer Road	Chelsea, MI 48118	555 Briarwood Circle Ann Arbor, MI
VP Eastern Sales	Charles J. Palmer 033-32-7389	79 Boyles Street	Beverly, MA 01915	555 Briarwood Circle Ann Arbor, MI
VP Western Sales	Stanley R. Starkey 273-46-4926	417 Glazier Rd.	Chelsea, MI 48118	555 Briarwood Circle Ann Arbor, MI
Senior VP Sales & Marketing	Donald J. Walker 015-30-0632	5951 Fox Hollow Ct.	Ann Arbor, MI 48105	555 Briarwood Circle Ann Arbor, MI
VP Agents & Distributors	Dion O'Leary	21 West Park Rd.	Richmond, Surrey TW9 4DB	22 Chelsea Manor London, England

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VP European Operations	Steve Fluin	27 Nelmies Way Emerson Park	Horn Church, Essex RM11 2QY	22 Chelsea Manor London, England
Director	Daniel T. Carroll	73 E. Elm Street, Apt. 11A	Chicago, IL 60611	
Director	Stanley R. Day	Three Woodland Place	Grosse Pointe, MI 48230	
Director	W. John Driscoll	325 Salem Church Rd.	St. Paul, MN 55118	
Director	Dr. Alan G. Merten	8090 A1A So., Apt. 403	St. Augustine, FL 32086	
Director	Dr. John F. Rockart	150 Cherry Brook Rd.	Weston, MA 02193	
Director	Geoffrey B. Bloom	440 Cambridge SE	E. Grand Rapids, MI 49506	
Director	George Mrkonic	Vice Chairman & President Borders Group, Inc. 500 E. Washington	Ann Arbor, MI 48104	

* Also Directors
Directors term expires 12/96

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