


**2004 FOR PROFIT CORPORATION
ANNUAL REPORT**

FILED
Jan 23, 2004 8:00 am
Secretary of State

01-23-2004 90014 007 ***150.00

DOCUMENT # P37461 1. Entity Name AUTOZONE, INC.	
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Principal Place of Business 123 S. FRONT ST. MEMPHIS, TN 38103	Mailing Address P.O. BOX 2198 DEPT 8088 MEMPHIS, TN 38101-9842 US
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24003390

DO NOT WRITE IN THIS SPACE

01082004 No Chg-P CR2E034 (10/03)

4. FEI Number 62-1482048	Applied For Not Applicable
5. Certificate of Status Desired <input type="checkbox"/> \$8.75 Additional Fee Required	

6. Name and Address of Current Registered Agent C T CORPORATION SYSTEM 1200 SOUTH PINE ISLAND ROAD PLANTATION, FL 33324

**DO NOT WRITE
IN THIS SPACE**

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE _____ (NOTE: Registered Agent signature required when reinstating) DATE _____
Signature, typed or printed name of registered agent and title if applicable.

FILE NOW!!! FEE IS \$150.00 After May 1, 2004 Fee will be \$550.00	9. Election Campaign Financing Trust Fund Contribution. <input type="checkbox"/> \$5.00 May Be Added to Fees
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10. OFFICERS AND DIRECTORS	
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D ODLAND, STEPHEN A 123 S FRONT STREET MEMPHIS, TN 38103
TITLE NAME STREET ADDRESS CITY - ST - ZIP	SVCF ARCHBOLD, MICHAEL G 123 S. FRONT ST. MEMPHIS, TN 38103
TITLE NAME STREET ADDRESS CITY - ST - ZIP	V HARDY, LARRY J 123 S. FRONT MEMPHIS, TN 38103
TITLE NAME STREET ADDRESS CITY - ST - ZIP	D HYDE, J. R., III 123 S. FRONT STREET MEMPHIS, TN
TITLE NAME STREET ADDRESS CITY - ST - ZIP	SVSC GOLDSMITH, HARRY L 123 S. FRONT STREET MEMPHIS, TN 38103
TITLE NAME STREET ADDRESS CITY - ST - ZIP	VT COOK, JAMES A 123 S FRONT ST MEMPHIS, TN 38103

**DO NOT WRITE
IN THIS SPACE**

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: LARRY HARDY [Signature] 01/15/04 (901)495-7079
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR Date Daytime Phone

Directors' / Officers Report

Attachment
P37461

As of 1/8/2004

24003390

AutoZone, Inc.

Directors

Stephen A. Odland

Chairman

Primary Address: 123 S. Front Street
Memphis, TN 38103

Charles M Elson

Director

Primary Address: University of Delaware
Center for Corporate Governance
113 MBNA America Hall
Newark, DE 19716-2709

Marsha J. Evans

Director

Primary Address: Girl Scouts of the USA
420 Fifth Avenue
New York, NY 10018

Earl G. Graves Jr.

Director

Primary Address: Black Enterprise Magazine
130 Fifth Avenue
10th Floor
New York, NY 10011

N. Gerry House

Director

Primary Address: Institute for Student Achievement
One Hollow Lane, #100
Lake Success, NY 11042

J. R. Hyde III

Director

Primary Address: 6075 Poplar Avenue # 335
Memphis, TN 38119

Edward S. Lampert

Director

Primary Address: ESL Investments
1 Lafayette Place
Greenwich, CT 06830

W. Andrew McKenna

Director

Primary Address: 1040 Farm Brook Lane
Atlanta, GA 30319

James J. Postl

Director

Primary Address:

Officers

Directors' / Officers Report

Attachment
PB7461

As of 1/8/2004

24003396

AutoZone, Inc.

Stephen A. Odland

Primary Address: 123 S. Front Street
Memphis, TN 38103

Chairman, President & Chief Executive Officer

Michael G. Archbold

Primary Address: 123 S. Front Street
Memphis, TN 38103

Senior Vice President & Chief Financial Officer

Bruce G. Clark

Primary Address: 123 South Front Street
Memphis, TN 38103

Senior Vice President & Chief Information Officer

Brett D. Easley

Primary Address: 123 South Front Street
Memphis, TN 38103

Senior Vice President

Harry L. Goldsmith

Primary Address: 123 South Front Street
Memphis, TN 38103

Senior Vice President, Secretary & General Counsel

Lisa R. Kranc

Primary Address: 123 S. Front Street
Memphis, TN 38103

Senior Vice President

Michael E. Longo

Primary Address: 123 South Front Street
Memphis, TN 38103

Senior Vice President

Robert D. Olsen

Primary Address: 123 South Front Street
Memphis, TN 38103

Senior Vice President

William C. Rhodes III

Primary Address: 123 South Front Street
Memphis, TN 38103

Senior Vice President

Anthony Dean Rose Jr.

Primary Address: 123 South Front Street
Memphis, TN 38103

Vice President

Daisy L. Vanderlinde

Primary Address: 123 S. Front Street
Memphis, TN 38103

Senior Vice President

Bradley W. Bacon

Vice President

Directors' / Officers Report

Attachment
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84003390

As of 1/8/2004

AutoZone, Inc.

Primary Address: 123 S. Front Street
Memphis, Tennessee 38103 (United States)

Rebecca W. Ballou

Vice President, Asst. General Counsel & Asst. Secretary

Primary Address:

Dan Barzel

Vice President

Primary Address: 123 S. Front Street
Memphis, TN 38103

Jon A. Bascom

Vice President

Primary Address: 123 South Front Street
Memphis, TN 38103

Benson Craig Blackwell

Vice President

Primary Address: 123 South Front Street
Memphis, TN 38103

Timothy W. Briggs

Vice President

Primary Address: 123 S. Front Street
Memphis, TN 38103

Michael T. Broderick

Vice President

Primary Address: 123 South Front Street
Memphis, TN 38103

James A. Cook III

Vice President & Treasurer

Primary Address: 123 South Front Street
Memphis, TN 38103

William R. Edwards II

Vice President

Primary Address: 123 S. Front Street
Memphis, TN 38103

James A. Etzkorn

Vice President

Primary Address: 123 South Front Street
Memphis, TN 38103

Mark A. Finestone

Vice President

Primary Address: 123 S. Front Street
Memphis, Tennessee 38103 (United States)

Larry Fussy

Vice President

Primary Address: 123 South Front Street

Directors' / Officers Report

Attachment
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24003310 As of 1/8/2004

AutoZone, Inc.

Memphis, TN 38103

Wm. David Gilmore

Vice President & Assistant Secretary

Primary Address: 123 S. Front Street
Memphis, TN 38103

Eric S. Gould

Vice President

Primary Address: 123 South Front Street
Memphis, TN 38103

Lauryce Graves

Vice President

Primary Address: 123 S. Front Street
Memphis, Tennessee 38103 (United States)

William W. Graves

Vice President

Primary Address: 123 S. Front Street
Memphis, TN 38103

Tricia K. Greenberger

Vice President

Primary Address: 123 South Front Street
Memphis, TN 38103

William R. Hackney

Vice President

Primary Address: 123 S. Front Street
Memphis, TN 38103

Larry J. Hardy

Vice President

Primary Address: 123 South Front Street
Memphis, TN 38103

Jeffery Lagges

Vice President

Primary Address: 9412 Big Horn Boulevard
Elk Grove, CA 95758

Richard McDuffie

Vice President

Primary Address: 123 S. Front Street
Memphis, Tennessee 38103

Thomas Newbern

Vice President

Primary Address: 123 South Front Street
Memphis, TN 38103

David W. Nichols

Vice President

Primary Address: 123 South Front Street
Memphis, TN 38103

Directors / Officers Report

Attachment
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24106320 As of 1/8/2004

AutoZone, Inc.

Charlie Pleas III

Primary Address: 123 S. Front Street
Memphis, TN 38103

Vice President & Controller

Elizabeth Rabun

Primary Address: 123 S. Front Street
Memphis, TN 38103

Vice President

Donald R. Rawlins

Primary Address: 123 South Front Street
Memphis, TN 38103

Vice President, Asst. General Counsel & Asst.
Secretary

Michael Shadrach

Primary Address: 123 S. Front Street
Memphis, TN 38103

Vice President

Richard C. Smith

Primary Address: 123 South Front Street
Memphis, TN 38103

Vice President

Dennis P. Tolivar Sr.

Primary Address: 123 South Front Street
Memphis, TN 38103

Vice President

Scott A. Webb

Primary Address: 123 S. Front Street
Memphis, TN 38103

Vice President