

PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THIS FORM

**FILED**  
**Dec 01, 2003 8:00 A.M.**  
**Secretary of State**

**CORPORATION  
 REINSTATEMENT**



FLORIDA DEPARTMENT OF STATE  
 Secretary of State  
 DIVISION OF CORPORATIONS

DOCUMENT # **P37454**

1. Corporation Name  
 Ford Motor Land Development Corporation

2. Principal Office Address  
 One American Rd.

3. Mailing Office Address

Suite, Apt. #, etc.

Suite, Apt. #, etc.

City & State

City & State

Dearborn, MI

Zip

Country

Zip

Country

48126

USA

**REINSTATEMENT 03**

4. Date Incorporated or Qualified To Do Business in Florida  
 8/4/1970

5. FEI Number

38-1941033

Applied For

Not Applicable

6. CERTIFICATE OF STATUS DESIRED

\$8.75 Additional Fee required for a Certificate of Status

**7. Name and Address of Current Registered Agent**

Name  
 CT Corporation System

Street Address (P.O. Box Number is Not Acceptable)  
 1200 S. Pine Island Road

Suite, Apt. #, Etc.

City  
 Plantation

State  
 FL

Zip Code  
 33324

300024396823  
 11/04/03 01014 024 \$750.00

8. I, being appointed the registered agent of the above named corporation, am familiar with and accept the obligations of Section 607.0505 or 617.0503, F.S.

Signature of Registered Agent

*Claudia L. Saar*

Claudia L. Saar  
 Asst. Secretary

Date 11/24/03

REGISTERED AGENT MUST SIGN

**9. Names and Street Addresses of Each Officer and/or Director (Florida nonprofit corporations must list at least 3 directors)**

Titles	Name of Officers and/or Directors	Street Address of Each Officer and/or Director	City / State / Zip
Director	Sean B. McCourt	One American Rd.	Dearborn, MI 48126
Director	Andrew T. Vance	One American Rd	Dearborn, MI 48126
Sect.	Nancy G. Beecher	One American Rd	Dearborn, MI 48126
VP	Thomas Cote	One American Rd	Dearborn, MI 48126
VP	Diane P. Dossin	One American Rd	Dearborn, MI 48126
VP	J. H. Gardner	One American Rd	Dearborn, MI 48126

10. I certify that I am an officer or director or the receiver or trustee empowered to execute this application as provided for in chapter 607 or 617, F.S. I further certify that when filing this reinstatement application, the reason for dissolution has been eliminated, the corporate name satisfies the requirements of section 607.0401 or 617.0401, F.S., that all fees owed by the corporation have been paid and the names of individuals listed on this form do not qualify for an exemption under section 119.07(3)(i), F.S. The information indicated on this application is true and accurate, and my signature shall have the same legal effect as if made under oath.

SIGNATURE:

*Craig L. Sigworth*

10/30/03

1-313-323-1500

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Date

Daytime Phone #

*CSH*  
 Craig L. Sigworth  
 ASSISTANT Secretary

n

CR2E081 (10/02)

## Directors, Officers Report

Ford Motor Land Development Company

April 23, 2003

### DIRECTORS

Sean B. McCourt	Director
Ann Marie Petach	Director
Andrew T. Vance	Director

### OFFICERS

Sean B. McCourt	Chairman & President
Gordon W. Cooley	Vice President
Thomas Côté	Vice President
Diane Dossin	Vice President
P. J. Kidd	Vice President
Andrew T. Vance	Vice President and Treasurer
Mark K. Woods	Vice President
William W. McNair, Sr.	Vice President
J. H. Gardner	Vice President
Roger Gaudette	Vice President
Dennis E. Ross	Vice President – Tax Affairs
Stephen R. Toth	Vice President
Nancy G. Beecher	Secretary
Emily Smith-Sulfaro	Assistant Secretary
Peter Sherry, Jr.	Assistant Secretary
Kathryn S. Lamping	Assistant Secretary
Nicholas E. Siroskey	Assistant Secretary
Diane L. Morris	Assistant Secretary
Linda N. Relyea	Assistant Secretary
Mary A. Lehmann	Assistant Secretary
Craig L. Sigworth	Assistant Secretary
Thomas E. Kemeny	Assistant Treasurer
Ann Marie Petach	Assistant Treasurer

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Address for all Directors and Officers:  
One American Road  
Dearborn, MI 48126