PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THE FORM FILED Dec 01, 2003 8:00 A.I Secretary of State

CORPORATION REINSTATEMENT



FLORIDA DEPARTMENT OF STATE Secretary of State

DIVISION OF CORPORATIONS

DOCUMENT # P37454 1. Corporation Name					
Ford	d Motor Land Develo	pment Corporat	ion		
2. Principal Office Address One American Rd.		3. Mailing Office	3. Mailing Office Address		REINSTATEMENT
Suite, Apt. #, etc.		Suite, Apt. #, etc.	Suite, Apt. #, etc.		4. Date Incorporated or Qualified
City & State Dearborn,_MI		City & State	City & State		To Do Business in Florida 8/4/1970 5. FEI Number Applied For Not Applicable. —
zip 48126	Country USA	Zip	Country		6. CERTIFICATE OF STATUS DESIRED 58.75 Additional Fee required for a Certificate of Status
		7. Name	and Address of Curren	t Register	red Agent
	Name CT Corporation System 300024396823				
	Street Address (P.O. Box Number is Not Acceptable) 1200 S. Pine Island Road				
	Suite, Apt. #, Etc.				1 1 12 m 1 2 m
	City Plantation			State Zip Code / FL 33324	
8. I, being	appointed the registered agent of t	he above named corporation			Satisfactors o Saa 5 7.0505 or 617.0503, F.S.
Signature o Registered		REGISTERED AGENT		ASSI.	Secretary Date 11/24/03
9. Names	and Street Addresses of Each Off	cer and/or Director (Florida	•••		
Titles	Name of Officers and /or Directors		Street Address of Each Officer and/or Director		
Director	Sean B. McCourt		One American Rd.		Dearborn, MI 48126
Director	Andrew T. Vance		One American Rd		Dearborn, MI 48126
Sect.	Nancy G. Beecher		One American Rd		Dearborn, MI 48126
VP	Thomas Cote		One American Rd		Dearborn, MI 48126
VP	Diane P. Dossin		One American Rd		Dearborn, MI 48126
VP	J. H. Gardner		One American Rd		Dearborn, MI 48126
this rei	nstatement application, the reason	or dissolution has been elim	inated, the corporate nam	e satisfies	provided for in chapter 607 or 617, F.S. I further certify that when filing the requirements of section 607.0401 or 617.0401, F.S., that all fees an exemption under section 119.07(3)(i), F.S. The information indicated

on this application is true and accurate, and my signature shall have the same legal effect as if made under oath.

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Directors, Officers Report

Ford Motor Land Development Company

April 23, 2003

DIRECTORS

Sean B. McCourt Ann Marie Petach Andrew T. Vance

Director Director Director

Assistant Treasurer

OFFICERS

Sean B. McCourt Chairman & President Gordon W. Cooley Vice President Thomas Coté Vice President Diane Dossin Vice President P. J. Kidd Vice President

Andrew T. Vance Vice President and Treasurer

Mark K. Woods Vice President William W. McNair, Sr. Vice President J. H. Gardner Vice President Roger Gaudette Vice President

Dennis E. Ross Vice President - Tax Affairs

Stephen R. Toth Vice President Nancy G. Beecher Secretary Emily Smith-Sulfaro

Assistant Secretary Peter Sherry, Jr. Assistant Secretary Kathryn S. Lamping **Assistant Secretary** Nicholas E. Siroskey **Assistant Secretary** Diane L. Morris **Assistant Secretary** Linda N. Relyea Assistant Secretary Mary A. Lehmann Assistant Secretary Craig L. Sigworth Assistant Secretary Thomas E. Kemeny **Assistant Treasurer** Ann Marie Petach

Address for all Directors and Officers:

One American Road Dearborn, MI 48126