2004 FOR PROFIT CORPORATION ANNUAL REPORT (AR)

Mar 31, 2004 8:00 am **Secretary of State** DOCUMENT # P30161 1. Entity Name 03-31-2004 90047 030 ***150 00 MICHAELS STORES, INC. Principal Place of Business Mailing Address 8000 BENT BRANCH DR 8000 BENT BRANCH DR IRVING TX 75063 IRVING TX 75063 2. Principal Place of Business 3. Mailing Address Suite, Apt. #, etc. Suite, Apt. #, etc. CR2E034 (11/03) MOORE City & State 4. FEI Number Applied For City & State 75-1943604 Not Applicable Zip Country Zip Country \$8.75 Additional 5. Certificate of Status Desired Fee Required 6. Name and Address of Current Registered Agent 7. Name and Address of New Registered Agent CT CORPORATION SYSTEM Street Address (P.O. Box Number is Not Acceptable) 1200 S. PINE ISLAND ROAD PLANTATION FL 33324 City Zip Code 8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent. SIGNATURE Signature, typed or printed name of registered agent and title if applicable. (NOTE. Registered Agent signature required when reinstating) DATE FILE NOW!!! FEE IS \$150.00 🚿 9. Election Campaign Financing \$5.00 May Be After May 1, 2004 Fee will be \$550.00 Trust Fund Contribution. Added to Fees Make Check Payable to Florida Department of State 10. OFFICERS AND DIRECTORS 11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11 CEDO PRESIDENT TITLE CEO Addition ☐ Delete TITLE NARKE ROWEAU, MICHAEL NAME ROULEAU, MICHAEL 8000 BENT BRANCH STREET ADDRESS STREET ADDRESS IRVING TX 75063 CITY-ST-ZIP CITY-ST-ZIP VCOB TITLE ☐ Delete TITLE ☐ Change ☐ Addition NAME WYLY, SAM NAME 300 CRESCENT CT- STE 1000 STREET ADDRESS STREET ADDRESS DALLAS TX 75201 CITY-ST-ZIP CITY-ST-ZIP TITLE **EVCF** Delete TITLE ☐ Change Addition NAME BOYER, JEFFREY NAME STREET ADDRESS 8000 BENT BRANCH DR STREET ADDRESS CITY-ST-ZIP **IRVING TX 75063** CITY-ST-ZIF VPS TITLE Delete ☐ Change ☐ Addition BEASLEY, MARK V. NAME NAME 8000 BENT BRANCH DR STREET ADDRESS STREET ADDRESS IRVING TX 75063 CITY-ST-ZIP CITY-ST-ZIP TITLE ☐ Delete TITLE ☐ Change Addition HOLLAND, CHRISTOPHER J. NAME NAME 8000 BENT BRANCH DR STREET ADDRESS STREET ADDRESS IRVING TX 75063 CITY-ST-ZIP CITY-ST-ZIP VP TITLE ☐ Delete TITLE ☐ Change Addition GRUBER, RICHARD T. NAME NAME 8000 BENT BRANCH DR STREET ADDRESS STREET ADDRESS IRVING TX 75063 CITY-ST-ZIP CITY-ST-ZIP

FILED

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered. lichard T Gruber 3/22/04 SIGNATURE: 1 SIGNATURE AND TYPEO OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR



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| <u>Directors</u> | Position Held | Date Taken Office |
|--|----------------------------|-------------------|
| Charles J. Wyly, Jr. 300 Crescent Court, Ste. 1000 Dallas, TX 75201 | Chairman of the Board | 07/26/01 |
| Sam Wyly 300 Crescent Court, Ste. 1000 Dallas, TX 75201 | Vice Chairman of the Board | 07/26/01 |
| Richard E. Hanlon 22000 AOL Way Dulles, VA 20166 | Director | 04/11/90 |
| Richard C. Marcus 767 Fifth Avenue, 26 th Flr. New York, NY 10153 | Director | 07/15/99 |
| Liz Minyard 777 Freeport Parkway Coppell, TX 75019 | Director | 03/18/02 |
| Cece Smith 5080 Specturm Drive Suite 850 West Addison, TX 75001 | Director | 10/30/02 |

Michaels Stores, Inc.

Michaels Stores, Inc.

List of Officers and Directors

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| | List of Officers and Directors | psorer |
|---|---|-------------------|
| Officers | Position Held | Date Taken Office |
| R. Michael Rouleau 8000 Bent Branch Drive Irving, TX 75063 | President & Chief Executive Officer | 04/15/96 |
| Ronald S. Staffieri 8000 Bent Branch Irving, TX 75063 | President Michaels Stores Group | 12/30/02 |
| Jeffrey N. Boyer 8000 Bent Branch Irving, TX 75063 | Executive Vice President Chief Financial Officer | 01/13/03 |
| Douglas B. Sullivan 8000 Bent Branch Drive Irving, TX 75063 | Executive Vice President Development | 08/08/95 |
| Edward F. Sadler 8000 Bent Branch Drive Irving, TX 75063 | Executive Vice President Store Operations | 10/14/99 |
| James F. Tucker 8000 Bent Branch Drive Irving, TX 75063 | Executive Vice President Chief Information Officer | 06/09/97 |
| Duane E. Hiemenz 8000 Bent Branch Drive Irving, TX 75063 | Sr. Vice President New Business Development | 10/18/99 |
| Thomas C. DeCaro 8000 Bent Branch Drive Irving, TX 75063 | Sr. Vice President Merchandise Planning & Control | 08/14/00 |
| Sue Elliott 8000 Bent Branch Drive Irving, TX 75063 | Sr. Vice President Human Resources | 11/07/00 |
| Stephen R. Gartner 8000 Bent Branch | Sr. Vice President Supply Chain Management | 05/21/01 |

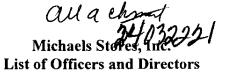
Irving, TX 75063

Michaels Stores, Inc.

List of Officers and Directors

All Additional Property of the Property

| <u>Officers</u> | Position Held | Date Taken Office |
|--|--|----------------------------------|
| Emily White-Keating 8000 Bent Branch Irving, TX 75063 | Sr. Vice President Marketing | 11/08/03 |
| Mark V. Beasley 8000 Bent Branch Drive Irving, TX 75063 | Sr. Vice President General Counsel & Secretary | 03/26/03 09/11/87 09/11/87 |
| Donald R. Miller, Jr. 8000 Bent Branch Drive Irving, TX 75063 | Vice President Market Development | 12/05/90 |
| Phillip D. Hixon 8000 Bent Branch Drive Irving, TX 75063 | Vice President – Store Planning | 03/14/94 |
| Stephen P. Conway 8000 Bent Branch Drive Irving, TX 75063 | Vice President – Southeast Zone | 01/29/01 |
| Nicholas B. Crombie 8000 Bent Branch Drive Irving, TX 75063 | Vice President - Northeast Zone | 01/07/02 |
| Thomas J. Making 8000 Bent Branch Drive Irving, TX 75063 | Vice President – Northern Zone | 01/07/02 |
| Walt Asbury 8000 Bent Branch Drive Irving, TX 75063 | Vice President – Mid Atlantic Zo | one 04/20/03 |
| Rick Kominski 8000 Bent Branch Drive Irving, TX 75063 | Vice President – Southwest Zone | 8/18/02 |
| Christopher J. Holland 8000 Bent Branch Drive Irving, TX 75063 | Vice President – Finance | 01/23/98 |



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| | Officers | Position Held | Date Taken Office |
|---|--|---|--------------------------|
| | Robert Girling 8000 Bent Branch Drive Irving, TX 75063 | Vice President – Store Processes | 01/31/00 |
| | Gale D. Binder 8000 Bent Branch Drive Irving, TX 75063 | Vice President Systems Development | 01/19/98 |
| | Douglas C. Marker 8000 Bent Branch Drive Irving, TX 75063 | Vice President Loss Prevention | 04/30/01 |
| _ | Ted Layne 8000 Bent Branch Drive Irving, TX 75063 | Vice President- Technical Services | 11/17/03 |
| | Shawn Hearn 8000 Bent Branch Irving, TX 75063 | Vice President- Field Human Resources | 11/18/02 |
| | Dan Meyer 8000 Bent Branch Irving, TX 75063 | Vice President Store Planning & Analysis | 03/26/03 |
| | Janet S. Morehouse 8000 Bent Branch Drive Irving, TX 75063 | Assistant Secretary | 06/15/92 |
| | David R. Keepes 8000 Bent Branch Drive Irving, TX 75063 | Treasurer | 04/07/94 |
| | Richard T. Gruber 8000 Bent Branch Drive Irving, TX. | Vice President – Accounting | 02/09/98 |
| | Jeff Wellen 8000 Bent Branch Drive Irving, TX 75063 | Head of Strategic Planning and Initiatives, Office of the CEO | 02/03/02 |

^{*} Officers of the company, who are appointed by the Board of Directors, hold office until their successors are chosen and qualified, or until their death, resignation or removal.

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