

**Electronic Articles of Incorporation
For**

P25000005794
FILED
January 24, 2025
Sec. Of State
mkanderson

SPENCER ASSET MANAGEMENT INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

SPENCER ASSET MANAGEMENT INC

Article II

The principal place of business address:

50 CLUB HOUSE ROAD
KEY LARGO, FL. US 33037

The mailing address of the corporation is:

50 CLUB HOUSE ROAD
KEY LARGO, FL. US 33037

Article III

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The number of shares the corporation is authorized to issue is:

100

Article V

The name and Florida street address of the registered agent is:

STEPHEN P SPENLINHAUER
50 CLUB HOUSE ROAD
KEY LARGO, FL. 33037

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: STEPHEN P SPENLINHAUER

P25000005794
FILED
January 24, 2025
Sec. Of State
mkanderson

Article VI

The name and address of the incorporator is:

DOUGLAS L NAFFAH
30 MASSACHUSETTS AVE, STE 300

NORTH ANDOVER, MA 01845

Electronic Signature of Incorporator: DOUGLAS L NAFFAH

I am the incorporator submitting these Articles of Incorporation and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of this corporation and every year thereafter to maintain "active" status.

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
STEPHEN P SPENLINHAUER
50 CLUB HOUSE ROAD
KEY LARGO, FL. 33037 US

Title: D
STEPHEN P SPENLINHAUER
50 CLUB HOUSE ROAD
KEY LARGO, FL. 33037 US