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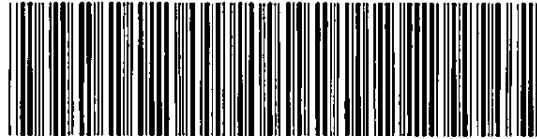
(Business Entity Name)

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CT CORP
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Date: 01/24/2025

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Name:	Isolair Inc
Document #:	
Order #:	16097889

Certified Copy of Arts & Amend:	<input type="checkbox"/>		
Plain Copy:	<input type="checkbox"/>		
Certificate of Good Standing:	<input type="checkbox"/>		
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Apostille/Notarial Certification:	<input type="checkbox"/>	Country of Destination:	
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Ref# _____

Amount: \$ **113.75**

Thank you!

**ARTICLES OF CONVERSION FOR
FLORIDA LIMITED LIABILITY COMPANY INTO A
"FLORIDA PROFIT CORPORATION"**

These Articles of Conversion are submitted to convert the following "Florida Limited Liability Company" into a "Florida Profit Corporation" in accordance with Section 605.1045 of the Florida Revised Limited Liability Company Act and Sections 607.11933 and 607.0202 of the Florida Business Corporation Act.

1. The name of the Florida Limited Liability Company converting into the Florida Profit Corporation immediately prior to the filing of the Articles of Conversion is Isolair Helicopter Systems, LLC.
2. The converting entity is a limited liability company first organized under the laws of the State of Florida on January 15, 2025.
3. The name of the Florida Profit Corporation is Isolair, Inc. as set forth in the Articles of Incorporation attached as Exhibit A.
4. The plan of conversion was approved by the converting Florida Limited Liability Company in accordance with Sections 605.1041-605.1046 of the Florida Revised Limited Liability Company Act.
5. This conversion shall be effective in Florida on the date of filing this Articles of Conversion with the Florida Department of State, Division of Corporations.
6. The Florida Profit Corporation has agreed to pay any members having appraisal rights the amount to which such members are entitled under Sections 605.1006 and 605.1061-605.1072 of the Florida Revised Limited Liability Company Act.

Signed January 22, 2025

The Aviation Team LLC

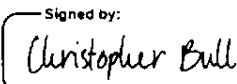
Signed by:

By: 290620858BF94C8
Chris Bull, Sole Member

EXHIBIT A
ARTICLES OF INCORPORATION

[See Attached]

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JAN 24 2025

PLAN OF CONVERSION

This Plan of Conversion (the "**Plan**"), dated January 22, 2025, is hereby adopted and approved by Isolair Helicopter Systems, LLC, a Florida limited liability company (the "**Company**"), to provide for the terms, conditions, and procedures governing the conversion of the Company from a Florida limited liability company to a Florida corporation pursuant to Section 605.1041 *et seq.* of the Florida Revised Limited Liability Company Act ("**RLLCA**").

The Company was originally formed as a limited liability company under the laws of the State of Florida on January 15, 2025.

All of the members of the Company have determined that, for the purpose of changing the entity type of the Company, it is advisable and in the best interest of the Company that the Company be converted into Isolair, Inc., a Florida corporation, pursuant to Section 605.1041 *et seq.* of the RLLCA, on the terms and subject to the conditions in this Plan (the conversion to a Florida corporation, the "**Conversion**"; the resulting company, the "**Converted Company**").

The form, terms, and provisions of this Plan have been authorized, approved, and adopted by at least a Majority in Interest of the members of the Company by written consent in lieu of a special meeting of the members of the Company, in accordance with the requirements of the RLLCA.

For U.S. federal (and applicable state and local) income tax purposes, it is intended that the Conversion be treated as the members of the Company contributing all of its assets and liabilities of the Company to the Converted Company in exchange for all of the stock of the Converted Company in a transaction governed by Section 351(a) of the Internal Revenue Code of 1986, as amended.

The Company does hereby adopt this Plan to effectuate the Conversion as follows:

1. **Conversion; Effect of Conversion.** Upon and subject to the terms and conditions of this Plan and pursuant to the relevant provisions of the RLLCA, including without limitation Section 605.1041 of the RLLCA, the Company shall convert to the Converted Company at the Effective Time (as defined below). After the Effective Time, the Converted Company shall be subject to all of the provisions of the Florida Business Corporation Act ("**FBCA**"). The Conversion shall not affect any obligations or liabilities of the Company incurred prior to the Effective Time. The Company shall not be required to wind up its affairs or pay its liabilities and distribute its assets, and the Conversion shall not constitute a dissolution of the Company and shall constitute a continuation of the existence of the Company in the form of a Florida corporation. At the Effective time, all of the rights, privileges, and powers of the Company, and all property and all debts due to the Company, as well as all other things and causes of action belonging to the Company, shall remain vested in the Converted Company and shall be the property of the Converted Company, and the title to any real property vested by deed or otherwise in the Company shall not revert or be in any way impaired by reason of the Conversion, and all rights of the creditors and all liens upon any property of the Company shall be preserved unimpaired, and all debts, liabilities, and duties of the Company shall remain attached to the Converted Company and may be enforced against it to the same extent as if such debts, liabilities, and duties had been incurred or contracted by it in its capacity as a corporation.

2. **Conversion Documents; Effective Time.** The Conversion shall be effected by the filing with: (1) the Florida Department of State, Division of Corporations, a duly executed Articles of Conversion, substantially in the form attached as Exhibit A (the "**Articles of Conversion**"); and (2) a

duly executed Articles of Incorporation of the Converted Company, in substantially the form attached as Exhibit B (the "**Articles of Incorporation**"). The Conversion shall be effective immediately upon the filing of the Articles of Conversion and Articles of Incorporation with the Florida Department of State or at such other time as may be specified in the Articles of Conversion and Articles of Incorporation (the time of effectiveness, the "**Effective Time**").

3. **Governing Documents.** As promptly as practical following the Effective Time, the board of directors of the Converted Company shall adopt the Bylaws of the Converted Company in substantially the same form as attached as Exhibit C (the "**Bylaws**"). From and after the Effective Time, the affairs of the Converted Company shall be governed by the FBCA, the Articles of Incorporation, and, following their adoption by the board of directors of the Converted Company, the Bylaws.

4. **Directors and Officers.** At the Effective Time, (1) the sole director of the Converted Company shall be Christopher Bull, who shall hold office until his respective successors are duly elected and qualified, or his earlier death, resignation, or removal, and (2) the officers of the Company as of the Effective Time shall be the officers of the Converted Company and shall hold office until their respective successors are duly elected and qualified, or their earlier death, resignation, or removal. The Company and, after the Effective Time, the Converted Company and its board of directors shall take all necessary actions to cause each of such individuals to be appointed as director or officer, as the case may be, of the Converted Company.

5. **Effect of the Conversion on Membership Interests in the Company.**

5.1 **Conversion of Outstanding Securities.** Subject to the terms and conditions of this Plan, at the Effective Time, automatically by virtue of the Conversion and without any further action on the part of the Company, the Converted Company, or any holder of membership interests, each membership interest shall be converted into one share of common stock, par value \$0.01 ("**Common Stock**"), and as of the Effective Time, each such share of Common Stock shall be duly and validly issued, fully paid, and nonassessable, resulting in the issuance by the Converted Company of an aggregate of 1,000 shares of Common Stock.

5.2 **No Further Ownership Rights in Membership Interests.** All shares of Common Stock into which membership interests are converted, or which are issued based upon those membership interests that were forfeited, pursuant to the Conversion in accordance with the terms of this Section 5 shall be deemed to have been issued in full satisfaction of all rights pertaining to such membership interests. Immediately following the Effective Time, membership interests shall cease to exist, and the holder of any membership interests immediately prior to the Effective Time shall cease to have any rights with respect to those membership interests.

5.3 **Transfer Books.** At the Effective Time, there shall be no further registration of transfers on the transfer books of the Company of any membership interests that were outstanding immediately prior to the Effective Time.

5.4 **Registration in Book-Entry.** Shares of Common Stock issued in connection with the Conversion shall be uncertificated, and the Converted Company shall register, or

cause to be registered, such shares into which each outstanding membership interest shall have been converted as a result of the Conversion in book-entry form.

6. **Licenses, Permits, Titled Property, and Related Matters.** As applicable, following the Effective Time, to the extent required, the Converted Company shall apply for new tax identification numbers, qualifications to conduct business (including as a foreign corporation), licenses, permits, and similar authorizations on its behalf and in its own name in connection with the Conversion and to reflect the fact that it is a corporation. As required or appropriate, following the Effective Time, all real, personal, and intangible property of the Company which was titled or registered in the name of the Company by appropriate filings or notices to the appropriate parties (including, without limitation, any applicable government agencies). In addition, following the Effective Time, the Company's customer, vendor, and other communications (e.g., business cards, letterhead, websites, etc.) shall be revised to reflect the Conversion and the Converted Company's corporate status.

7. **Further Assurances.** If, at any time after the Effective Time, the Converted Company shall determine or be advised that any deeds, bills of sale, assignments, agreements, documents, or assurances or any other acts or things are necessary, desirable, or proper, consistent with the terms of this Plan, (1) to vest, perfect, or confirm, of record or otherwise, in the Converted Company its right, title, or interest, in, to, or under any of the rights, privileges, immunities, powers, purposes, franchises, properties, or assets of the Company, or (2) to otherwise carry out the purposes of this Plan, the Converted company and its proper officers and directors (or their designees) are authorized to solicit in the name of the Company any third party consents or other documents required to be delivered by any third party, to execute and deliver, in the name and on behalf of the Company, all such deeds, bills of sale, assignments, agreements, documents, and assurances and do, in the name and on behalf of the Company, all such other acts and things necessary, desirable, or proper to vest, perfect, or confirm its right, title, or interest in, to, or under any of the rights, privileges, immunities, powers, purposes, franchises, properties, or assets of the Company and otherwise to carry out the purposes of this Plan.

8. **Implementation and Interpretation.** This Plan shall be implemented and interpreted, prior to the Effective Time, by the members of the Company and, following the Effective Time, by the board of directors of the Converted Company, (1) each of which shall have the full power and authority to delegate and assign any matters covered under this Plan to any other parties, including, without limitation, any officers of the Company or any officers of the Converted Company, as the case may be, and (2) the interpretations and decisions of which shall be final, binding, and conclusive on all parties.

9. **Termination and Amendment.** The members of the Company at any time prior to the Effective Time may terminate, amend, or modify this Plan. Upon such termination of this Plan, if the Articles of Conversion and Articles of Incorporation have been filed with the appropriate governmental authority but have not become effective, any person or entity that was authorized to execute, deliver, and file such certificates may execute, deliver, and file a Certificate of Termination of such articles and certificates.

10. **Third Party Beneficiaries.** This Plan shall not confer any rights or remedies on any person or entity other than as expressly provided in this Plan.

11. **Severability.** Whenever possible, each provision of this Plan will be interpreted in such manner as to be effective and valid under applicable law, but if any provision of this Plan is held to be prohibited by or invalid under applicable law, such provision will be ineffective only to the extent of such prohibition or invalidity, without invalidating the remainder of this Plan.

12. **Approval.** This Plan has been submitted to and adopted or approved by the Company in accordance with the RLLCA, and FBCA.

13. **Governing Law.** This Plan shall be governed by and construed in accordance with the laws of the State of Florida, without regard to conflicts of laws rules of such state.

14. **Counterparts.** This Plan may be executed in one or more counterparts, and all such counterparts collectively shall constitute an original Plan, which may be evidenced by any one counterpart.

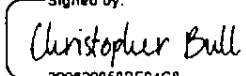
[Signature Page Follows]

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IN WITNESS WHEREOF, this Plan of the Company is executed by its duly authorized representative as of the date first written above.

THE COMPANY:

ISOLAIR HELICOPTER SYSTEMS, LLC, a
Florida limited liability Company

Signed by:

By: _____
Name: Christopher Bull
Title: Authorized Representative -

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EXHIBIT A
ARTICLES OF CONVERSION

[See Attached]

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EXHIBIT B
ARTICLES OF INCORPORATION

[See Attached]

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EXHIBIT C
BYLAWS

[See Attached]

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**ARTICLES OF INCORPORATION
of
ISOLAIR INC.**

The undersigned, acting as Incorporator, desiring to form a corporation for profit pursuant to the Florida Business Corporation Act, adopts the following Articles of Incorporation for such corporation.

ARTICLE I - NAME:

The name of this corporation is ISOLAIR INC. (the "Corporation").

ARTICLE II - ADDRESS OF PRINCIPAL OFFICE:

The principal office and street address of the Corporation is 235 Nilson Way, Orlando, FL 32803.

ARTICLE III - CAPITAL STOCK:

The Corporation is authorized to issue one thousand (1,000) shares of capital stock, which shall be designated common shares with no par value.

ARTICLE IV - INITIAL BOARD OF DIRECTORS:

- A. The Corporation shall have one (1) director initially.
- B. The number of directors of the Corporation may be increased or decreased from time to time pursuant to bylaws adopted by the shareholders, but shall never be less than one (1).
- C. The name and address of the initial director who shall hold office until their successors are duly elected and have qualified is:

Director Name	Address
Christopher Bull	235 Nilson Way, Orlando, FL 32803

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT:

The name and street address of the initial registered agent of the Corporation is:

Registered Agent Name	Address
CT Corporation System	1200 South Pine Island Road, Plantation, FL 33324

ARTICLE VI - INCORPORATOR:

The name and address of the Incorporator of the Corporation is:

Incorporator Name	Address
Christopher Bull	235 Nilson Way, Orlando, FL 32803

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation at Orlando, Florida, this January 22, 2025.

INCORPORATOR:

Signed by:

2906208588E94C8
Christopher Bull

ACCEPTANCE OF REGISTERED AGENT:

Having been named as registered agent to accept service of process for the Corporation at the place designated in these Articles of Incorporation, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.

REGISTERED AGENT:


_ CT Corporation System