

2003 FOR PROFIT CORPORATION UNIFORM BUSINESS REPORT (UBR)

DOCUMENT # P24295

1. Entity Name
ROYAL CARIBBEAN CRUISES LTD., A LIBERIAN CORPORATION



Principal Place of Business
1050 CARIBBEAN WAY
MIAMI FL 33132

Mailing Address
C/O LEGAL DEPT.
1050 CARIBBEAN WAY
MIAMI FL 33132

2. Principal Place of Business

3. Mailing Address

Suite, Apt. #, etc.

Suite, Apt. #, etc.

City & State

City & State

Zip

Country

Zip

Country

4. FEI Number 98-0081645

Applied For
Not Applicable

5. Certificate of Status Desired ☐ \$8.75 Additional Fee Required

6. Name and Address of Current Registered Agent

7. Name and Address of New Registered Agent

SMITH, MICHAEL J
1050 CARIBBEAN WAY
MIAMI FL 33132

Name

Street Address (P.O. Box Number is Not Acceptable)

400010673684
01/23/03--01069--004 **150.00
City FL Zip Code

8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE

Signature, typed or printed name of registered agent and title if applicable.

(NOTE: Registered Agent signature required when reinstating)

DATE

FILE NOW!!! FEE IS \$150.00
After May 1, 2003 Fee will be \$550.00
Make Check Payable to Florida Department of State

9. Election Campaign Financing Trust Fund Contribution. ☐ \$5.00 May Be Added to Fees

10. OFFICERS AND DIRECTORS

11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11

TITLE NAME STREET ADDRESS CITY-ST-ZIP	D STEPHAN, EDWIN W 1050 CARIBBEAN WAY MIAMI FL	☐ Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	CD FAIN, RICHARD D 1050 CARIBBEAN WAY MIAMI FL	☐ Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VS SMITH, MICHAEL J 1050 CARIBBEAN WAY MIAMI FL 33132	☐ Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D ARONSON, BERNARD W 1133 CONNECTICUT AV NW - STE 700 WASHINGTON DC 20036	☐ Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D ARNEBERG, TOR 1266 E MAIN ST 6TH FL STAMFORD CT 06902	☐ Delete
TITLE NAME STREET ADDRESS CITY-ST-ZIP	V GLASIER, RICHARD J 1050 CARIBBEAN WAY MIAMI FL 33132	☒ Delete

TITLE NAME STREET ADDRESS CITY-ST-ZIP	P. Williams, Jack L. 1050 Caribbean Way Miami, FL 33132	☐ Change ☒ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	V/T Biumi, Bonnie S. 1050 Caribbean Way Miami, FL 33132	☐ Change ☒ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	V Goldstein, Adam M. 1050 Caribbean Way Miami, FL 33132	☐ Change ☒ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D Chandris, John D. 17 Old Park Lane London W1Y 3LG England	☐ Change ☒ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D Arneberg, Tor 110 Nearwater Lane Darien CT 06820	☒ Change ☐ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	D Grundekjoen, Arvid Beddingen 8, Aker Brygge Oslo NO 0018 Norway	☐ Change ☒ Addition

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE: *Michael J. Smith* Michael J. Smith, Secretary

305-539-6630

SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Date

Daytime Phone #

FILED

03 JAN 23 AM 11:34

SECRETARY OF STATE
TALLAHASSEE, FLORIDA



☐ CHECK HERE IF MAKING CHANGES

CR2E034 (10/02)

Royal Caribbean Cruises Ltd. 2003 Uniform Business Report (UBR) #11 (Continued)
 (Officers and directors as of 12/31/2002)

Title	Name	Address	
D	Laura Laviada	Sierra Madre 525, Mexico D.F. 11000 Mexico	Addition
D	Gert Munthe	227 North Murray Avenue, Ridgewood NJ 07450	Addition
D	Thomas J. Pritzker	200 W Madison Street, Chicago, IL 60606	Addition
D	William K. Reilly	345 California Street, San Francisco, CA 94104	Addition
D	Arne Wilhelmsen	Beddingen 8, Aker Brygge, Oslo, NO 0018, Norway	Addition
V	Lisa Bauer	1050 Caribbean Way, Miami, FL 33132	Addition
V	Gary R. Bruton	1050 Caribbean Way, Miami, FL 33132	Addition
V	Daniel J. Hanrahan	1050 Caribbean Way, Miami, FL 33132	Addition
V	Harri Kulovaara	1050 Caribbean Way, Miami, FL 33132	Addition
V	Rodrick K. McLeod	1050 Caribbean Way, Miami, FL 33132	Addition
V	Brian J. Rice	1050 Caribbean Way, Miami, FL 33132	Addition
V	William S. Wright	1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael E. Applebaum	1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael W. Bayley	1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael Bonner	1050 Caribbean Way, Miami, FL 33132	Addition
V	Maria Del Busto	1050 Caribbean Way, Miami, FL 33132	Addition
V	Peter Fetten	1050 Caribbean Way, Miami, FL 33132	Addition
V	John P. Fox	1050 Caribbean Way, Miami, FL 33132	Addition
V	Bernard P. Gay	1050 Caribbean Way, Miami, FL 33132	Addition
V	Blair H. Gould	1050 Caribbean Way, Miami, FL 33132	Addition
V	Nick Hafner	1050 Caribbean Way, Miami, FL 33132	Addition
V	Jens Lassen	1050 Caribbean Way, Miami, FL 33132	Addition
V	N. Lynn Martenstein	1050 Caribbean Way, Miami, FL 33132	Addition
V	Bradford J. Miller	1050 Caribbean Way, Miami, FL 33132	Addition
V	Thomas H. Murphy	1050 Caribbean Way, Miami, FL 33132	Addition
V	Thomas F. Murrill	1050 Caribbean Way, Miami, FL 33132	Addition
V	Doug Santoni	1050 Caribbean Way, Miami, FL 33132	Addition
V	Maria Sastre	1050 Caribbean Way, Miami, FL 33132	Addition
V	Barbara L. Shrut	1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael J. Smith	1050 Caribbean Way, Miami, FL 33132	Addition
V	David N. Stanley	1050 Caribbean Way, Miami, FL 33132	Addition
V	Michael Suttan	1050 Caribbean Way, Miami, FL 33132	Addition
V	John Tercek	1050 Caribbean Way, Miami, FL 33132	Addition
V	Lynn M. White	1050 Caribbean Way, Miami, FL 33132	Addition
AS	Bradley H. Stein	1050 Caribbean Way, Miami, FL 33132	Addition