



ROYAL CARIBBEAN CRUISES LTD., Officers & Directors  
**Last Updated 05/10/2007**

Officer	Title	
Backman, Mikael	VP, Marine Operations	1050 Caribbean Way, Miami, FL 33132
Bailey, Ian	VP, Corporate and Capital Planning	1050 Caribbean Way, Miami, FL 33132
Bald, Gary	SVP, Global Security	1050 Caribbean Way, Miami, FL 33132
Bauer Rudzki, Lisa	SVP, Royal Caribbean Intl. Sales	1050 Caribbean Way, Miami, FL 33132
Bayley, Michael	SVP, Total Guest Satisfaction	1050 Caribbean Way, Miami, FL 33132
Byrne, Frank	VP, Hotel Operations	1050 Caribbean Way, Miami, FL 33132
Compton, Peter	VP, Entertainment	1050 Caribbean Way, Miami, FL 33132
Danis, Jeffrey	VP, Supply Chain Management	1050 Caribbean Way, Miami, FL 33132
Del Busto, Maria	VP, Global Chief Human Resources	1050 Caribbean Way, Miami, FL 33132
Block, Diana	VP, Deployment & Itinerary Plans	1050 Caribbean Way, Miami, FL 33132
Fain, Richard D	Chairman & CEO	1050 Caribbean Way, Miami, FL 33132
Fetten, Peter	VP, New Build Tech Development	1050 Caribbean Way, Miami, FL 33132
Fox, John P	VP, US & Europe Govt. Relations	1050 Caribbean Way, Miami, FL 33132
Gibson, Antje	VP & Acting Treasurer	1050 Caribbean Way, Miami, FL 33132
Goldstein, Adam M.	President, Royal Caribbean Intl.	1050 Caribbean Way, Miami, FL 33132
Gould, Blair H.	VP & Controller	1050 Caribbean Way, Miami, FL 33132
Hanrahan, Daniel J	President, Celebrity Cruises	1050 Caribbean Way, Miami, FL 33132
Hooper, Susan	SVP, Managing Director EMEA	1050 Caribbean Way, Miami, FL 33132
Johnston, Vance	VP, Strategy	1050 Caribbean Way, Miami, FL 33132
Kulovaara, Harri U	EVP, Maritime	1050 Caribbean Way, Miami, FL 33132
Liberty, Jason T.	VP, Audit & Advisory Services	1050 Caribbean Way, Miami, FL 33132
Martenstein, Lynn	VP, Corporate Communications	1050 Caribbean Way, Miami, FL 33132
Martin, William	VP, Trade Support and Services	1050 Caribbean Way, Miami, FL 33132
McIntyre, Curtis	VP, Continuous Improvement	1050 Caribbean Way, Miami, FL 33132
Milan, Craig	SVP, Land Operations	1050 Caribbean Way, Miami, FL 33132
Norsworthy, Alice	SVP, Royal Caribbean Intl.	1050 Caribbean Way, Miami, FL 33132
Pujol, Henry	VP, Accounting & Asst. Controller	1050 Caribbean Way, Miami, FL 33132
Rice, Brian J.	EVP, Finance & CFO	1050 Caribbean Way, Miami, FL 33132
Ronan, Michael	VP, Caribbean, LAm, Asia Gov. Rel.	1050 Caribbean Way, Miami, FL 33132
Santoni, Douglas R	SVP, Revenue Management	1050 Caribbean Way, Miami, FL 33132
Sastre, Maria A	VP, Sales & Marketing, L.Am/Asia	1050 Caribbean Way, Miami, FL 33132
Shrut, Barbara L.	VP, Brand Ops Finance & Admin	1050 Caribbean Way, Miami, FL 33132
Sinclair, Patrick	VP, IT Strategy	1050 Caribbean Way, Miami, FL 33132
Stein, Bradley	VP, General Counsel, Secretary	1050 Caribbean Way, Miami, FL 33132
Sutten, Michael L	CIO, VP Information Technology	1050 Caribbean Way, Miami, FL 33132
Tercek, John F	VP, Commercial Development	1050 Caribbean Way, Miami, FL 33132
Trescastro, Juan	VP, Port Operations	1050 Caribbean Way, Miami, FL 33132
Guillermo Villa	VP, Total Rewards	1050 Caribbean Way, Miami, FL 33132
Weber, Frank	VP, Food & Beverage Operations	1050 Caribbean Way, Miami, FL 33132
White, Lynn M	VP, Tax & Risk Management	1050 Caribbean Way, Miami, FL 33132
Wright, William S.	SVP, Marine Operations	1050 Caribbean Way, Miami, FL 33132
Munthe, Gert W.	Director	1050 Caribbean Way, Miami, FL 33132
Reilly, William K.	Director	1050 Caribbean Way, Miami, FL 33132
Alexander, Arne	Director	1050 Caribbean Way, Miami, FL 33132
Reitan, Bernt	Director	1050 Caribbean Way, Miami, FL 33132
Ofer, Eyal	Director	1050 Caribbean Way, Miami, FL 33132
Pritzker, Thomas J.	Director	1050 Caribbean Way, Miami, FL 33132
Aronson, Bernard W.	Director	1050 Caribbean Way, Miami, FL 33132

Laviada, Laura            Director  
Kimsey, William L.       Director  
Richard D. Fain           Director  
Grundekjoen, Arvid      Director

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